STATE OF NEW HAMPSHIRE

DEPARTMENT OF HEALTH AND HUMAN SERVICES

DIVISION FOR BEHAVIORAL HEALTH

129 PLEASANT STREET, CONCORD, NH 03301
603-271-9544 1-800-852-3345 Ext. 9544
Fax: 603-271-4332 TDD Access: 1-800-735-2964 www.dhhs.nh.gov

Lori A. Weaver
Commissioner

Katja S. Fox
Director

October 8, 2026

Her Excellency, Governor Kelly A. Ayotte
and the Honorable Council
State House
Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the Department of Health and Human Services, Division for Behavioral Health, to enter into a **Sole Source** amendment to an existing contract with Community Action Partnership of Strafford County (VC#177200), Dover, NH to continue Continuum of Care housing services and add funding provided by the US Department of Housing and Urban Development (HUD) to address cost of living adjustments, by exercising a contract renewal option by increasing the price limitation by $8,432,728 from $4,478,846 to $12,911,574 and extending the completion date from November 30, 2027 to November 30, 2029, effective upon Governor and Council approval. 100% Federal Funds.

The original contract was approved by Governor and Council on June 14, 2023, item #41B, amended on June 26, 2024, item #54, and most recently amended on January 28, 2026, item #112.

Funds are available in the following accounts for State Fiscal Year 2027, and are anticipated to be available in State Fiscal Years 2028 through 2030, upon the availability and continued appropriation of funds in the future operating budget, with the authority to adjust budget line items within the price limitation and encumbrances between state fiscal years through the Budget Office, if needed and justified.

See attached fiscal details.

EXPLANATION

The purpose of this request is to exercise a contract renewal option, add funding, and modify scope to support the Contractor's continued delivery of five (5) Continuum of Care housing services and cost of living adjustments. The additional funding is the result of the Full-Year Continuing Appropriations and Extensions Act, 2025, which authorizes HUD to make reasonable cost of living adjustments and fair market rent increases to help afford increased costs of operations due to inflation. This request is **Sole Source** because MOP 150 requires all amendments to agreements originally approved as sole source to be identified as sole source. Federal regulations require all procurement efforts for these services to be directed by the U.S. Department of Housing and Urban Development (HUD) through an annual Continuum of Care competitive application process. The Department must contract with the vendor selected as a result of this HUD process.

Permanent Supportive Housing, Rapid Re-Housing, and Rapid Re-Housing for Domestic Violence scope is being consolidated into a single agreement from four (4) existing Continuum of Care contracts; one (1) that is discontinuing Rapid Re-Housing services and three (3) that will be terminated upon approval of this request. As a result approximately 60 households and 122 individuals will be served, at any given time annually, through the Permanent Housing projects, and a range of 100 to 500 individuals will be served through the Coordinated Entry projects through November 30, 2029.

The Contractor will continue to provide a housing services continuum of care project that includes the following projects:

- Permanent Supportive Housing (PSH) services that deliver long-term rental and leasing assistance, combined with supportive services, for participants with a disability as defined by HUD.
- Coordinated Entry (CE) services that ensure the implementation, and daily operation, of a structured system, in accordance with CoC Program rules, for admitting, prioritizing, and assessing the housing, supportive services and case management needs of project participants.
- Coordinated Entry Domestic Violence (CE DV) services for participants fleeing, or attempting to flee, domestic violence while experiencing homelessness, or while at imminent risk of homelessness.
- Rapid Re-Housing (RRH) services that deliver rental assistance, supportive services and collaborative case management to individuals, youth, and families who are experiencing homelessness.
- Rapid Re-Housing Domestic Violence (RRH DV) services that deliver rental assistance to individuals, youth and families who are experiencing homelessness. Participants must be fleeing, or attempting to flee, domestic violence while experiencing homelessness, or while at imminent risk of homelessness.

The Contractor maximizes each participant's ability to live more independently by providing connections to community and mainstream services.

The Department will continue to monitor services by reviewing annual reports provided by the Contractor and conducting annual reviews related to compliance with administrative rules and contractual agreements.

As referenced in Exhibit A, Revisions to Standard Agreement Provisions, the parties have the option to extend the agreement for up to four (4) years, contingent upon satisfactory delivery of services, available funding, agreement of the parties and Governor and Council approval. The Department is exercising its option to renew services for two (2) of the four (4) years available.

Should the Governor and Council not authorize this request, the Contractor will not receive additional funding, as awarded by HUD, to support cost of living adjustments, and the contract scope will not reflect current HUD language nor current contract terms which may result in fewer permanent housing options and supportive services available, leaving vulnerable individuals and families experiencing homelessness in unsafe situations without needed support. Additionally, the Department will be out of compliance with federal regulations, which could result in a loss of federal funding for these and other types of permanent housing and supportive service programs.

Area served: Statewide.

Source of Federal Funds: Assistance Listing Number #14.267, FAINs NH0096L1T002510, NH0115L1T002507, NH0113D1T002507, NH0053L1T002515, NH0121D1T002506, NH0124L1T002506, NH0135D1T002504, NH0096L1T002611, NH0053L1T002616, NH0053L1T002717, NH0121D1T002607, NH0121D1T002708, NH0124L1T002607, NH0124L1T002708, NH0164L1T002603, NH0164L1T002704, NH0135D1T002605, NH0135D1T002706, NH0115L1T002608, NH0115L1T002709, NH0095L1T002611, NH0095L1T002712, NH0165D1T002603, NH0165D1T002704, NH0113D1T002608, and NH0113D1T002709.

Respectfully submitted,



for:

Lori A. Weaver
Commissioner

DEPARTMENT OF HEALTH AND HUMAN SERVICES
FISCAL DETAILS SHEET

05-95-42-423010-79270000 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVCS, HHS: HUMAN SERVICES, HOMELESS & HOUSING, HOUSING – SHELTER PROGRAM

100% Federal Funds

CAPSC Vendor #177200

NH0053 100% FF

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount
2024	074-500589	Grants for Pub Asst and Relief	TBD	$78,387	$0	$78,387
2025	074-500589	Grants for Pub Asst and Relief	42307050	$126,480	$0	$126,480
		Sub Total		$204,867	$0	$204,867

NH0096 100% FF

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount
2024	074-500589	Grants for Pub Asst and Relief	TBD	$38,524	$0	$38,524
2025	074-500589	Grants for Pub Asst and Relief	42307050	$38,524	$0	$38,524
		Sub Total		$77,048	$0	$77,048

NH0121 100% FF

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount
2024	074-500589	Grants for Pub Asst and Relief	TBD	$139,960	$0	$139,960
2025	074-500589	Grants for Pub Asst and Relief	42307050	$239,930	$0	$239,930
		Sub Total		$379,890	$0	$379,890

NH0124 100% FF

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount
2024	074-500589	Grants for Pub Asst and Relief	TBD	$154,579	$0	$154,579
2025	074-500589	Grants for Pub Asst and Relief	42307050	$248,680	$0	$248,680
		Sub Total		$403,259	$0	$403,259

NH0164 100% FF

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount
2025	074-500589	Contracts for Prog Svcs	42307050	$397,132	$0	$397,132
		Sub Total		$397,132	$0	$397,132

			Subtotal 7927	**$1,462,196**	**$0**	**$1,462,196**

05-95-92-921510-31700000 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVCS, HHS: BEHAVIORAL HEALTH DIV; HOMELESS & HOUSING, HOUSING - SHELTER PROGRAM

100% Federal Funds

NH0053 100% FF November - October

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount	
2026	072-509073	Grants Federal	92157050	$142,932	$0	$142,932	
2027	072-509073	Grants Federal	92157050	$50,386	$0	$50,386	GYR24
2027	072-509073	Grants Federal	92157050	$84,320	$26,661	$110,981	GYR25
2028	072-509073	Grants Federal	92157050	$42,160	$13,331	$55,491	GYR25
2028	072-509073	Grants Federal	92157050	$0	$110,981	$110,981	GYR26
2029	072-509073	Grants Federal	92157050	$0	$55,491	$55,491	GYR26
2029	072-509073	Grants Federal	92157050	$0	$110,981	$110,981	GYR27
2030	072-509073	Grants Federal	92157050	$0	$55,491	$55,491	GYR27
		Sub Total		$319,798	$372,936	$692,734	

NH0096 100% FF July - June

DEPARTMENT OF HEALTH AND HUMAN SERVICES
FISCAL DETAILS SHEET

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount	
2026	072-509073	Grants Federal	92157058	$155,335	$0	$155,335	GYR24
2027	072-509073	Grants Federal	92157058	$159,264	$21,745	$181,009	GYR25
2028	072-509073	Grants Federal	92157058	$0	$181,009	$181,009	GYR26
		Sub Total		$314,599	$202,754	$517,353	

NH0121 100% FF December - November

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount	
2026	072-509073	Grants Federal	92157058	$247,927	$0	$247,927	
2027	072-509073	Grants Federal	92157058	$105,683	$0	$105,683	GYR24
2027	072-509073	Grants Federal	92157058	$139,960	$19,300	$159,260	GYR25
2028	072-509073	Grants Federal	92157058	$99,970	$13,787	$113,757	GYR25
2028	072-509073	Grants Federal	92157058	$0	$159,260	$159,260	GYR26
2029	072-509073	Grants Federal	92157058	$0	$113,757	$113,757	GYR26
2029	072-509073	Grants Federal	92157058	$0	$159,260	$159,260	GYR27
2030	072-509073	Grants Federal	92157058	$0	$113,757	$113,757	GYR27
		Sub Total		$593,540	$579,121	$1,172,661	

NH0124 100% FF December - November

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount	
2026	072-509073	Grants Federal	92157050	$253,490	$0	$253,490	
2027	072-509073	Grants Federal	92157050	$121,039	$0	$121,039	GYR24
2027	072-509073	Grants Federal	92157050	$154,579	$32,759	$187,338	GYR25
2028	072-509073	Grants Federal	92157050	$77,289	$56,523	$133,812	GYR25
2028	072-509073	Grants Federal	92157050	$0	$187,338	$187,338	GYR26
2029	072-509073	Grants Federal	92157050	$0	$133,812	$133,812	GYR26
2029	072-509073	Grants Federal	92157050	$0	$187,338	$187,338	GYR27
2030	072-509073	Grants Federal	92157050	$0	$133,812	$133,812	GYR27
		Sub Total		$606,397	$731,582	$1,337,979	

NH0164 100% FF December - November

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount	
2026	072-509073	Grants Federal	92157050	$475,178	$0	$475,178	
2027	072-509073	Grants Federal	92157050	$246,378	$0	$246,378	GYR24
2027	072-509073	Grants Federal	92157050	$0	$388,941	$388,941	GYR25
2028	072-509073	Grants Federal	92157050	$0	$277,815	$277,815	GYR25
2028	072-509073	Grants Federal	92157050	$0	$388,941	$388,941	GYR26
2029	072-509073	Grants Federal	92157050	$0	$277,815	$277,815	GYR26
2029	072-509073	Grants Federal	92157050	$0	$388,941	$388,941	GYR27
2030	072-509073	Grants Federal	92157050	$0	$277,815	$277,815	GYR27
		Sub Total		$721,556	$2,000,268	$2,721,824	

NH0135 100% FF November - October

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount	
2026	072-509073	Grants Federal	92157050	$202,767	$0	$202,767	
2027	072-509073	Grants Federal	92157050	$73,600	$0	$73,600	GYR24
2027	072-509073	Grants Federal	92157050	$122,929	$38,053	$160,982	GYR25
2028	072-509073	Grants Federal	92157050	$61,464	$19,027	$80,491	GYR25
2028	072-509073	Grants Federal	92157050	$0	$160,982	$160,982	GYR26
2029	072-509073	Grants Federal	92157050	$0	$80,491	$80,491	GYR26
2029	072-509073	Grants Federal	92157050	$0	$160,982	$160,982	GYR27
2030	072-509073	Grants Federal	92157050	$0	$80,491	$80,491	GYR27
		Sub Total		$460,760	$540,026	$1,000,786	

NH0115 100% FF June - May

DEPARTMENT OF HEALTH AND HUMAN SERVICES
FISCAL DETAILS SHEET

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount	
2027	072-509073	Grants Federal	92157050	$0	$281,634	$281,634	GYR25
2027	072-509073	Grants Federal	92157050	$0	$23,469	$23,469	GYR26
2028	072-509073	Grants Federal	92157050	$0	$258,165	$258,165	GYR26
2028	072-509073	Grants Federal	92157050	$0	$23,469	$23,469	GYR27
2029	072-509073	Grants Federal	92157050	$0	$258,165	$258,165	GYR27
		Sub Total		$0	$844,902	$844,902	

NH0095 100% FF August - July

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount	
2027	072-509073	Grants Federal	92157050	$0	$565,610	$565,610	GYR25
2028	072-509073	Grants Federal	92157050	$0	$51,419	$51,419	GYR25
2028	072-509073	Grants Federal	92157050	$0	$565,610	$565,610	GYR26
2029	072-509073	Grants Federal	92157050	$0	$51,419	$51,419	GYR26
2029	072-509073	Grants Federal	92157050	$0	$565,610	$565,610	GYR27
2030	072-509073	Grants Federal	92157050	$0	$51,419	$51,419	GYR27
		Sub Total		$0	$1,851,087	$1,851,087	

NH0165 100% FF December - November

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount	
2027	072-509073	Grants Federal	92157050	$0	$105,692	$105,692	GYR25
2028	072-509073	Grants Federal	92157050	$0	$75,495	$75,495	GYR25
2028	072-509073	Grants Federal	92157050	$0	$105,692	$105,692	GYR26
2029	072-509073	Grants Federal	92157050	$0	$75,495	$75,495	GYR26
2029	072-509073	Grants Federal	92157050	$0	$105,692	$105,692	GYR27
2030	072-509073	Grants Federal	92157050	$0	$75,495	$75,495	GYR27
		Sub Total		$0	$543,561	$543,561	

NH0113 100% FF July - June

State Fiscal Year	Class / Account	Class Title	Job Number	Current Amount	Increase (Decrease)	Revised Amount	
2027	072-509073	Grants Federal	92157050	$0	$255,497	$255,497	GYR25
2028	072-509073	Grants Federal	92157050	$0	$255,497	$255,497	GYR26
2029	072-509073	Grants Federal	92157050	$0	$255,497	$255,497	GYR27
		Sub Total		$0	$766,491	$766,491	

Subtotal 3170	**$3,016,650**	**$8,432,728**	**$11,449,378**	
Overall Total	**$4,478,846**	**$8,432,728**	**$12,911,574**	

NH0053	$897,601	
NH0096	$594,401	
NH0115	$844,902	Reassigned from Waypoint
NH0095	$1,851,087	Reassigned from CRH
NH0165	$543,561	Reassigned from CCCBH (Thrive)
NH0113	$766,491	Reassigned from NHCADSV
NH0121	$1,552,551	
NH0124	$1,741,238	
NH0135	$1,000,786	
NH0164	$3,118,956	
	$12,911,574	

Docusign Envelope ID: F575DBE4-4384-84D0-8351-4C8B25E6EB18

State of New Hampshire
Department of Health and Human Services
Amendment #3

This Amendment to the Continuum of Care CAPSC contract is by and between the State of New Hampshire, Department of Health and Human Services ("State" or "Department") and Community Action Partnership of Strafford County ("the Contractor").

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on June 14, 2023 (Item #41B), as amended on June 26, 2024 (Item #54), and as amended on January 28, 2026 (Item #112), the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, pursuant to Form P-37, General Provisions, the Contract may be amended upon written agreement of the parties and approval from the Governor and Executive Council; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree to amend as follows:

1. Form P-37 General Provisions, Block 1.7., Completion Date, to read:

   November 30, 2029

2. Form P-37, General Provisions, Block 1.8., Price Limitation, to read:

   $12,911,574

3. Modify Exhibit B – Amendment #2, Scope of Services, Section 1.1.1.2, to read:

   1.1.1.2. The Contractor must provide:

   1.1.1.2.1. A Permanent Supportive Housing program (herein CAPSC PSH), in this agreement, that is targeted to serve eight (8) individuals including adults, youth, and/or families, utilizing six (6) housing units; and

   1.1.2.2. A Permanent Supportive Housing Expansion program based in Rockingham and Merrimack Counties, in this agreement, that is targeted to serve 28 adults statewide, with scattered-site, long-term, tenant-based rental assistance and supportive services.

4. Modify Exhibit B – Amendment #2, Scope of Services, Section 1.1.2.1, to read:

   1.1.2.1. The Contractor must provide a Rapid Re-Housing (RRH) program, in this Agreement, that is targeted to serve 19 households comprised of 28 individuals, at any given time annually, who are experiencing homelessness, as defined by HUD, that delivers supportive services, including case management, and either short-term (1 to 3 months), or medium-term (4 to 24 months) rental assistance, based on participants needs.

5. Modify Exhibit B – Amendment #2, Scope of Services, Section 1.1.3.1. lead-in paragraph only, to read:

   1.1.3.1. The Contractor must provide a DV Rapid Re-Housing (RRH) program, in this Agreement, that is targeted to serve 35 households, or up to 58 individuals at any given time annually, who are experiencing homelessness, as defined by HUD, that delivers supportive services, including case management, and either short-term (1 to 3 months), or medium-term (4 to 24 months) rental assistance, based on participants needs. The Contractor must:

6. Modify Exhibit C, Payment Terms; Section 1.1., to read:

   1.1. 100% Federal funds, Title XIV Housing Programs under the Homeless Emergency Assistance and Rapid Transition to Housing Act (HEARTH Act), Subtitle A-Housing Assistance (Public Law 102-550), by the US Dept of Housing and Urban Development,

Continuum of Care Program, Assistance Listing # 14.267, as awarded on:

1.1.1. March 28, 2023, FAINs NH0053L1T002212, NH0096L1T002207, NH0121DT002203, and NH0124L1T002203;

1.1.2. August 13, 2024, FAINs NH0121D1T002304, and NH0124L1T002304;

1.1.3. September 25, 2024, FAINs NH0053L1T002313, and NH0096L1T002308;

1.1.4. September 26, 2024, FAINs NH0164L1T002300, and NH0135D1T002302;

1.1.5. May 27, 2025, FAINs NH0096L1T002409, and NH0135D1T002403;

1.1.6. May 30, 2025, FAINs NH0053L1T002414, and NH0121D1T002405;

1.1.7. June 17, 2025, FAINs NH0124L1T002405, and NH0164L1T002401;

1.1.8. June 28, 2026, FAINs NH0096L1T002510, NH0115L1T002507, and NH0113D1T002507;

1.1.9. July 29, 2026 FAINs NH0164L1T002502, NH0095L1T002510, and NH0165D1T002502;

1.1.10. July 31, 2026 FAINs NH0053L1T002515, NH0121D1T002506, NH0124L1T002506, NH0135D1T002504,

1.1.11. Award Date: TBD, FAINs NH0096L1T002611, NH0053L1T002616, NH0053L1T002717, NH0121D1T002607, NH0121D1T002708, NH0124L1T002607, NH0124L1T002708, NH0164L1T002603, NH0164L1T002704, NH0135D1T002605, NH0135D1T002706, NH0115L1T002608, NH0115L1T002709, NH0095L1T002611, NH0095L1T002712, NH0165D1T002603, NH0165D1T002704, NH0113D1T002608, and NH0113D1T002709.

7. Modify Exhibit C-13 Budget Sheet – Amendment #1, by replacing it in its entirety with Exhibit C-13, Budget Sheet – Amendment #3, which is attached hereto and incorporated by reference herein.
8. Modify Exhibit C-14, Budget Sheet – Amendment #2, by replacing it in its entirety with Exhibit C-14, Budget Sheet – Amendment #3, which is attached hereto and incorporated by reference herein.
9. Modify Exhibit C-15, Budget Sheet – Amendment #1, by replacing it in its entirety with Exhibit C-15, Budget Sheet – Amendment #3, which is attached hereto and incorporated by reference herein.
10. Modify Exhibit C-16, Budget Sheet – Amendment #1, by replacing it in its entirety with Exhibit C-16, Budget Sheet – Amendment #3, which is attached hereto and incorporated by reference herein.
11. Modify Exhibit C-18, Budget Sheet – Amendment #2, by replacing it in its entirety with Exhibit C-18, Budget Sheet – Amendment #3, which is attached hereto and incorporated by reference herein.
12. Modify Exhibit C-21, Budget Sheet – Amendment #2, by replacing it in its entirety with Exhibit C-21, Budget Sheet – Amendment #3, which is attached hereto and incorporated by reference herein
13. Add Exhibits C-22 through C-25, Budget Sheets – Amendment #3 , which are attached hereto and incorporated by reference herein.

All terms and conditions of the Contract and prior amendments not modified by this Amendment remain in full force and effect. This Amendment shall be effective upon Governor and Council approval.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

State of New Hampshire
Department of Health and Human Services

10/15/2026
Date

DocuSigned by:
Katja S. Fox
ED9D05B04C63442...
Name: Katja S. Fox
Title: Director

Community Action Partnership of Strafford County

10/14/2026
Date

DocuSigned by:
Betsey Andrews Parker
85195ADCCB0646E...
Name: Betsey Andrews Parker
Title: CEO

The preceding Amendment, having been reviewed by this office, is approved as to form, substance, and execution.

OFFICE OF THE ATTORNEY GENERAL

10/15/2026
Date

DocuSigned by:
Robyn Guarino
748734844941460...
Name: Robyn Guarino
Title: Attorney

I hereby certify that the foregoing Amendment was approved by the Governor and Executive Council of the State of New Hampshire at the Meeting on: _____ (date of meeting)

OFFICE OF THE SECRETARY OF STATE

_____
Date

_____
Name:
Title:

Docusign Envelope ID: F575DBE4-4384-84D0-8351-4C8B25E6EB18

Exhibit C-13, Budget, Amendment #3

CAPSC - 576 Central St
CoC Funds - NH0053L1T002515
YR4

SFY2027 - 11/1/26-6/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 88,768	$ -	$ -	$ -	$ -	$ -	$ 88,768	$ -	$ -
Supportive Services	$ 18,376	$ -	$ -	$ -	$ -	$ -	$ 18,376	$ -	$ -
Administration	$ 3,837	$ -	$ -	$ -	$ -	$ -	$ 3,837	$ -	$ -
25% Required Match	$ 27,745	$ -	$ -	$ 27,745		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 138,726**	**$ -**	**$ -**	**$ 27,745**	$ -	$ -	**$ 110,981**	$ -	$ -

SFY2028 - 7/1/27-10/31/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 44,384	$ -	$ -	$ -	$ -	$ -	$ 44,384	$ -	$ -
Supportive Services	$ 9,188	$ -	$ -	$ -	$ -	$ -	$ 9,188	$ -	$ -
Administration	$ 1,919	$ -	$ -	$ -	$ -	$ -	$ 1,919	$ -	$ -
25% Required Match	$ 13,873	$ -	$ -	$ 13,873		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 69,364**	**$ -**	**$ -**	**$ 13,873**	$ -	$ -	**$ 55,491**	$ -	$ -

TOTAL - 11/1/26-10/31/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 133,152	$ -	$ -	$ -	$ -	$ -	$ 133,152	$ -	$ -
Supportive Services	$ 27,564	$ -	$ -	$ -	$ -	$ -	$ 27,564	$ -	$ -
Administration	$ 5,756	$ -	$ -	$ -	$ -	$ -	$ 5,756	$ -	$ -
25% Required Match	$ 41,618	$ -	$ -	$ 41,618		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 208,090**	**$ -**	**$ -**	**$ 41,618**	$ -	$ -	**$ 166,472**	$ -	$ -

Total W/O Match **$ 166,472**

CAPSC - 576 Central St
CoC Funds - NH0053L1T002616
YR5

SFY2028 - 11/1/27-6/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 88,768	$ -	$ -	$ -	$ -	$ -	$ 88,768	$ -	$ -
Supportive Services	$ 18,376	$ -	$ -	$ -	$ -	$ -	$ 18,376	$ -	$ -
Administration	$ 3,837	$ -	$ -	$ -	$ -	$ -	$ 3,837	$ -	$ -
25% Required Match	$ 27,745	$ -	$ -	$ 27,745		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 138,726**	**$ -**	**$ -**	**$ 27,745**	$ -	$ -	**$ 110,981**	$ -	$ -

SFY2029 - 7/1/28-10/31/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 44,384	$ -	$ -	$ -	$ -	$ -	$ 44,384	$ -	$ -
Supportive Services	$ 9,188	$ -	$ -	$ -	$ -	$ -	$ 9,188	$ -	$ -
Administration	$ 1,919	$ -	$ -	$ -	$ -	$ -	$ 1,919	$ -	$ -
25% Required Match	$ 13,873	$ -	$ -	$ 13,873		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 69,364**	**$ -**	**$ -**	**$ 13,873**	$ -	$ -	**$ 55,491**	$ -	$ -

Contractor Initials DS BAP

Docusign Envelope ID: F575DBE4-4384-84D0-8351-4C8B25E6EB18

Exhibit C-13, Budget, Amendment #3

	TOTAL - 11/1/27-10/31/28								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 133,152	$ -	$ -	$ -	$ -	$ -	$ 133,152	$ -	$ -
Supportive Services	$ 27,564	$ -	$ -	$ -	$ -	$ -	$ 27,564	$ -	$ -
Administration	$ 5,756	$ -	$ -	$ -	$ -	$ -	$ 5,756	$ -	$ -
25% Required Match	$ 41,618	$ -	$ -	$ 41,618		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 208,090**	**$ -**	**$ -**	**$ 41,618**	$ -	$ -	**$ 166,472**	$ -	$ -

Total W/O Match **$ 166,472**

CAPSC - 576 Central St
CoC Funds - NH0053L1T002717
YR6

	SFY2029 - 11/1/28-6/30/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 88,768	$ -	$ -	$ -	$ -	$ -	$ 88,768	$ -	$ -
Supportive Services	$ 18,376	$ -	$ -	$ -	$ -	$ -	$ 18,376	$ -	$ -
Administration	$ 3,837	$ -	$ -	$ -	$ -	$ -	$ 3,837	$ -	$ -
25% Required Match	$ 27,745	$ -	$ -	$ 27,745		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 138,726**	**$ -**	**$ -**	**$ 27,745**	$ -	$ -	**$ 110,981**	$ -	$ -

	SFY2030 - 7/1/29-10/31/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 44,384	$ -	$ -	$ -	$ -	$ -	$ 44,384	$ -	$ -
Supportive Services	$ 9,188	$ -	$ -	$ -	$ -	$ -	$ 9,188	$ -	$ -
Administration	$ 1,919	$ -	$ -	$ -	$ -	$ -	$ 1,919	$ -	$ -
25% Required Match	$ 13,873	$ -	$ -	$ 13,873		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 69,364**	**$ -**	**$ -**	**$ 13,873**	$ -	$ -	**$ 55,491**	$ -	$ -

	TOTAL - 11/1/27-10/31/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 133,152	$ -	$ -	$ -	$ -	$ -	$ 133,152	$ -	$ -
Supportive Services	$ 27,564	$ -	$ -	$ -	$ -	$ -	$ 27,564	$ -	$ -
Administration	$ 5,756	$ -	$ -	$ -	$ -	$ -	$ 5,756	$ -	$ -
25% Required Match	$ 41,618	$ -	$ -	$ 41,618		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 208,090**	**$ -**	**$ -**	**$ 41,618**	$ -	$ -	**$ 166,472**	$ -	$ -

Total W/O Match **$ 166,472**

Contractor Initials BAP (DS)

Date 10/14/2026

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Exhibit C-14, Budget, Amendment #3

CAPSC - CE
CoC Funds - NH0096L1T002510
YR4

	SFY2027 - 7/1/26-6/30/27								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Supportive Services	$ 174,870	$ -	$ -	$ -	$ -	$ -	$ 174,870	$ -	$ -
Administration	$ 6,139	$ -	$ -	$ -	$ -	$ -	$ 6,139	$ -	$ -
25% Required Match	$ 45,252	$ -	$ -	$ 45,252		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 226,261**	**$ -**	$ -	**$ 45,252**	$ -	$ -	$ 181,009	$ -	$ -

	TOTAL - 7/1/26-6/30/27								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Supportive Services	$ 174,870	$ -	$ -	$ -	$ -	$ -	$ 174,870	$ -	$ -
Administration	$ 6,139	$ -	$ -	$ -	$ -	$ -	$ 6,139	$ -	$ -
25% Required Match	$ 45,252	$ -	$ -	$ 45,252		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 226,261**	**$ -**	$ -	**$ 45,252**	$ -	$ -	$ 181,009	$ -	$ -

Total W/O Match **$ 181,009**

CAPSC - CE
CoC Funds - NH0096L1T002611
YR5

	SFY2028 - 7/1/27-6/30/28								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Supportive Services	$ 174,870	$ -	$ -	$ -	$ -	$ -	$ 174,870	$ -	$ -
Administration	$ 6,139	$ -	$ -	$ -	$ -	$ -	$ 6,139	$ -	$ -
25% Required Match	$ 45,252	$ -	$ -	$ 45,252		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 226,261**	**$ -**	$ -	**$ 45,252**	$ -	$ -	$ 181,009	$ -	$ -

	TOTAL - 7/1/27-6/30/28								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Supportive Services	$ 174,870	$ -	$ -	$ -	$ -	$ -	$ 174,870	$ -	$ -
Administration	$ 6,139	$ -	$ -	$ -	$ -	$ -	$ 6,139	$ -	$ -
25% Required Match	$ 45,252	$ -	$ -	$ 45,252		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 226,261**	**$ -**	$ -	**$ 45,252**	$ -	$ -	$ 181,009	$ -	$ -

Total W/O Match **$ 181,009**

Contractor Initials DS BAP

Date 10/14/2026

Docusign Envelope ID: F575DBE4-4384-84D0-8351-4C8B25E6EB18

Exhibit C-15, Budget, Amendment #3

CAPSC CE DV

CoC Funds - NH0121D1T002506

SFY2027 - 12/1/26-6/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Supportive Services	$ 152,595	$ -	$ -	$ -	$ -	$ -	$ 152,595	$ -	$ -
Administration	$ 6,665	$ -	$ -	$ -	$ -	$ -	$ 6,665	$ -	$ -
25% Required Match	$ 39,815	$ -	$ -	$ 39,815		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 199,075**	**$ -**	$ -	**$ 39,815**	$ -	$ -	**$ 159,260**	$ -	$ -

SFY2028 - 7/1/27-11/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Supportive Services	$ 108,997	$ -	$ -	$ -	$ -	$ -	$ 108,997	$ -	$ -
Administration	$ 4,760	$ -	$ -	$ -	$ -	$ -	$ 4,760	$ -	$ -
25% Required Match	$ 28,439	$ -	$ -	$ 28,439		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 142,196**	**$ -**	$ -	**$ 28,439**	$ -	$ -	**$ 113,757**	$ -	$ -

TOTAL - 12/1/26-11/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Supportive Services	$ 261,592	$ -	$ -	$ -	$ -	$ -	$ 261,592	$ -	$ -
Administration	$ 11,425	$ -	$ -	$ -	$ -	$ -	$ 11,425	$ -	$ -
25% Required Match	$ 68,254	$ -	$ -	$ 68,254		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 341,271**	**$ -**	$ -	**$ 68,254**	$ -	$ -	**$ 273,017**	$ -	$ -

Total W/O Match **$ 273,017**

CAPSC CE DV

CoC Funds - NH0121D1T002607

YR5

SFY2028 - 12/1/27-6/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Supportive Services	$ 152,595	$ -	$ -	$ -	$ -	$ -	$ 152,595	$ -	$ -
Administration	$ 6,665	$ -	$ -	$ -	$ -	$ -	$ 6,665	$ -	$ -
25% Required Match	$ 39,815	$ -	$ -	$ 39,815		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 199,075**	**$ -**	$ -	**$ 39,815**	$ -	$ -	**$ 159,260**	$ -	$ -

SFY2029 - 7/1/28-11/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Supportive Services	$ 108,997	$ -	$ -	$ -	$ -	$ -	$ 108,997	$ -	$ -
Administration	$ 4,760	$ -	$ -	$ -	$ -	$ -	$ 4,760	$ -	$ -
25% Required Match	$ 28,439	$ -	$ -	$ 28,439		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 142,196**	**$ -**	$ -	**$ 28,439**	$ -	$ -	**$ 113,757**	$ -	$ -

TOTAL - 12/1/27-11/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY

Contractor Initials BAP

Docusign Envelope ID: F575DBE4-4384-84D0-8351-4C8B25E6EB18

Supportive Services	$ 261,592	$ -	$ -	$ -	$ -	$ -	$ 261,592	$ -	$ -
Administration	$ 11,425	$ -	$ -	$ -	$ -	$ -	$ 11,425	$ -	$ -
25% Required Match	$ 68,254	$ -	$ -	$ 68,254		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 341,271**	**$ -**	$ -	**$ 68,254**	$ -	$ -	**$ 273,017**	$ -	$ -

Total W/O Match **$ 273,017**

CAPSC CE DV
CoC Funds - NH0121D1T002708
YR6

SFY2029 - 12/1/28-6/30/29

	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Supportive Services	$ 152,595	$ -	$ -	$ -	$ -	$ -	$ 152,595	$ -	$ -
Administration	$ 6,665	$ -	$ -	$ -	$ -	$ -	$ 6,665	$ -	$ -
25% Required Match	$ 39,815	$ -	$ -	$ 39,815		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 199,075**	**$ -**	$ -	**$ 39,815**	$ -	$ -	**$ 159,260**	$ -	$ -

SFY2030 - 7/1/29-11/30/29

	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Supportive Services	$ 108,997	$ -	$ -	$ -	$ -	$ -	$ 108,997	$ -	$ -
Administration	$ 4,760	$ -	$ -	$ -	$ -	$ -	$ 4,760	$ -	$ -
25% Required Match	$ 28,439	$ -	$ -	$ 28,439		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 142,196**	**$ -**	$ -	**$ 28,439**	$ -	$ -	**$ 113,757**	$ -	$ -

TOTAL - 12/1/28-11/30/29

	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Supportive Services	$ 261,592	$ -	$ -	$ -	$ -	$ -	$ 261,592	$ -	$ -
Administration	$ 11,425	$ -	$ -	$ -	$ -	$ -	$ 11,425	$ -	$ -
25% Required Match	$ 68,254	$ -	$ -	$ 68,254		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 341,271**	**$ -**	$ -	**$ 68,254**	$ -	$ -	**$ 273,017**	$ -	$ -

Total W/O Match **$ 273,017**

Docusign Envelope ID: F575DBE4-4384-84D0-8351-4C8B25E6EB18

Exhibit C-16, Budget, Amendment #3

CAPSC RRH
CoC Funds - NH0124L1T002506
YR4

SFY2027 - 11/1/26-6/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 137,844	$ -	$ -	$ -	$ -	$ -	$ 137,844	$ -	$ -
Supportive Services	$ 46,163	$ -	$ -	$ -	$ -	$ -	$ 46,163	$ -	$ -
Administration	$ 3,331	$ -	$ -	$ -	$ -	$ -	$ 3,331	$ -	$ -
25% Required Match	$ 46,835	$ -	$ -	$ 46,835		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 234,173**	**$ -**	**$ -**	**$ 46,835**	$ -	$ -	**$ 187,338**	$ -	$ -

SFY2028 - 7/1/27-10/31/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 98,460	$ -	$ -	$ -	$ -	$ -	$ 98,460	$ -	$ -
Supportive Services	$ 32,973	$ -	$ -	$ -	$ -	$ -	$ 32,973	$ -	$ -
Administration	$ 2,379	$ -	$ -	$ -	$ -	$ -	$ 2,379	$ -	$ -
25% Required Match	$ 33,453	$ -	$ -	$ 33,453		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 167,265**	**$ -**	**$ -**	**$ 33,453**	$ -	$ -	**$ 133,812**	$ -	$ -

TOTAL - 11/1/26-10/31/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 236,304	$ -	$ -	$ -	$ -	$ -	$ 236,304	$ -	$ -
Supportive Services	$ 79,136	$ -	$ -	$ -	$ -	$ -	$ 79,136	$ -	$ -
Administration	$ 5,710	$ -	$ -	$ -	$ -	$ -	$ 5,710	$ -	$ -
25% Required Match	$ 80,288	$ -	$ -	$ 80,288		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 401,438**	**$ -**	**$ -**	**$ 80,288**	$ -	$ -	**$ 321,150**	$ -	$ -

Total W/O Match **$ 321,150**

CAPSC RRH
CoC Funds - NH0124L1T002607
YR5

SFY2028 - 12/1/27-6/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 137,844	$ -	$ -	$ -	$ -	$ -	$ 137,844	$ -	$ -
Supportive Services	$ 46,163	$ -	$ -	$ -	$ -	$ -	$ 46,163	$ -	$ -
Administration	$ 3,331	$ -	$ -	$ -	$ -	$ -	$ 3,331	$ -	$ -
25% Required Match	$ 46,835	$ -	$ -	$ 46,835		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 234,173**	**$ -**	**$ -**	**$ 46,835**	$ -	$ -	**$ 187,338**	$ -	$ -

SFY2029 - 7/1/28-11/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 98,460	$ -	$ -	$ -	$ -	$ -	$ 98,460	$ -	$ -
Supportive Services	$ 32,973	$ -	$ -	$ -	$ -	$ -	$ 32,973	$ -	$ -
Administration	$ 2,379	$ -	$ -	$ -	$ -	$ -	$ 2,379	$ -	$ -
25% Required Match	$ 33,453	$ -	$ -	$ 33,453		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 167,265**	**$ -**	**$ -**	**$ 33,453**	$ -	$ -	**$ 133,812**	$ -	$ -

Contractor Initials BLP

Docusign Envelope ID: F575DBE4-4384-84D0-8351-4C8B25E6EB18

Exhibit C-16, Budget, Amendment #3

	TOTAL - 12/1/27-11/30/28								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 236,304	$ -	$ -	$ -	$ -	$ -	$ 236,304	$ -	$ -
Supportive Services	$ 79,136	$ -	$ -	$ -	$ -	$ -	$ 79,136	$ -	$ -
Administration	$ 5,710	$ -	$ -	$ -	$ -	$ -	$ 5,710	$ -	$ -
25% Required Match	$ 80,288	$ -	$ -	$ 80,288		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 401,438**	**$ -**	**$ -**	**$ 80,288**	$ -	$ -	**$ 321,150**	$ -	$ -

Total W/O Match **$ 321,150**

CAPSC RRH
CoC Funds - NH0124L1T002708
YR6

	SFY2029 - 12/1/28-6/30/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 137,844	$ -	$ -	$ -	$ -	$ -	$ 137,844	$ -	$ -
Supportive Services	$ 46,163	$ -	$ -	$ -	$ -	$ -	$ 46,163	$ -	$ -
Administration	$ 3,331	$ -	$ -	$ -	$ -	$ -	$ 3,331	$ -	$ -
25% Required Match	$ 46,835	$ -	$ -	$ 46,835		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 234,173**	**$ -**	**$ -**	**$ 46,835**	$ -	$ -	**$ 187,338**	$ -	$ -

	SFY2030 - 7/1/29-11/30/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 98,460	$ -	$ -	$ -	$ -	$ -	$ 98,460	$ -	$ -
Supportive Services	$ 32,973	$ -	$ -	$ -	$ -	$ -	$ 32,973	$ -	$ -
Administration	$ 2,379	$ -	$ -	$ -	$ -	$ -	$ 2,379	$ -	$ -
25% Required Match	$ 33,453	$ -	$ -	$ 33,453		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 167,265**	**$ -**	**$ -**	**$ 33,453**	$ -	$ -	**$ 133,812**	$ -	$ -

	TOTAL - 12/1/28-11/30/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 236,304	$ -	$ -	$ -	$ -	$ -	$ 236,304	$ -	$ -
Supportive Services	$ 79,136	$ -	$ -	$ -	$ -	$ -	$ 79,136	$ -	$ -
Administration	$ 5,710	$ -	$ -	$ -	$ -	$ -	$ 5,710	$ -	$ -
25% Required Match	$ 80,288	$ -	$ -	$ 80,288		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 401,438**	**$ -**	**$ -**	**$ 80,288**	$ -	$ -	**$ 321,150**	$ -	$ -

Total W/O Match **$ 321,150**

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CAPSC DV RRH

CoC Funds - NH0164L1T002401

YR2

SFY2026 - 12/1/25-6/30/26

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 178,997	$ -	$ -	$ -	$ -	$ -	$ 178,997	$ -	$ -
Supportive Services	$ 152,116	$ -	$ -	$ -	$ -	$ -	$ 152,116	$ -	$ -
Administration	$ 13,815	$ -	$ -	$ -	$ -	$ -	$ 13,815	$ -	$ -
25% Required Match	$ 86,232	$ -	$ -	$ 86,232		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 431,160**	**$ -**	**$ -**	**$ 86,232**	$ -	$ -	**$ 344,928**	$ -	$ -

SFY2027 - 7/1/26-11/30/26

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 127,855	$ -	$ -	$ -	$ -	$ -	$ 127,855	$ -	$ -
Supportive Services	$ 108,655	$ -	$ -	$ -	$ -	$ -	$ 108,655	$ -	$ -
Administration	$ 9,868	$ -	$ -	$ -	$ -	$ -	$ 9,868	$ -	$ -
25% Required Match	$ 61,595	$ -	$ -	$ 61,595		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 307,973**	**$ -**	**$ -**	**$ 61,595**	$ -	$ -	**$ 246,378**	$ -	$ -

TOTAL - 12/1/25-11/30/26

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 306,852	$ -	$ -	$ -	$ -	$ -	$ 306,852	$ -	$ -
Supportive Services	$ 260,771	$ -	$ -	$ -	$ -	$ -	$ 260,771	$ -	$ -
Administration	$ 23,683	$ -	$ -	$ -	$ -	$ -	$ 23,683	$ -	$ -
25% Required Match	$ 147,827	$ -	$ -	$ 147,827		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 739,133**	**$ -**	**$ -**	**$ 147,827**	$ -	$ -	**$ 591,306**	$ -	$ -

Total W/O Match **$ 591,306**

CAPSC DV RRH

CoC Funds - NH0164L1T002502

YR3

SFY2027 - 12/1/26-6/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 210,840	$ -	$ -	$ -	$ -	$ -	$ 210,840	$ -	$ -
Supportive Services	$ 164,286	$ -	$ -	$ -	$ -	$ -	$ 164,286	$ -	$ -
Administration	$ 13,815	$ -	$ -	$ -	$ -	$ -	$ 13,815	$ -	$ -
25% Required Match	$ 97,235	$ -	$ -	$ 97,235		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 486,176**	**$ -**	**$ -**	**$ 97,235**	$ -	$ -	**$ 388,941**	$ -	$ -

Contractor Initials BAP DS

Date 10/14/2026

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Exhibit C-18, Budget, Amendment #3

	SFY2028 - 7/1/27-11/30/27								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 150,600	$ -	$ -	$ -	$ -	$ -	$ 150,600	$ -	$ -
Supportive Services	$ 117,347	$ -	$ -	$ -	$ -	$ -	$ 117,347	$ -	$ -
Administration	$ 9,868	$ -	$ -	$ -	$ -	$ -	$ 9,868	$ -	$ -
25% Required Match	$ 69,454	$ -	$ -	$ 69,454		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 347,269**	**$ -**	**$ -**	**$ 69,454**	$ -	$ -	**$ 277,815**	$ -	$ -

	TOTAL - 12/1/26-11/30/27								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 361,440	$ -	$ -	$ -	$ -	$ -	$ 361,440	$ -	$ -
Supportive Services	$ 281,633	$ -	$ -	$ -	$ -	$ -	$ 281,633	$ -	$ -
Administration	$ 23,683	$ -	$ -	$ -	$ -	$ -	$ 23,683	$ -	$ -
25% Required Match	$ 166,689	$ -	$ -	$ 166,689		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 833,445**	**$ -**	**$ -**	**$ 166,689**	$ -	$ -	**$ 666,756**	$ -	$ -

Total W/O Match **$ 666,756**

CAPSC DV RRH
CoC Funds - NH0164L1T002603
YR4

	SFY2028 - 12/1/27-6/30/28								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 210,840	$ -	$ -	$ -	$ -	$ -	$ 210,840	$ -	$ -
Supportive Services	$ 164,286	$ -	$ -	$ -	$ -	$ -	$ 164,286	$ -	$ -
Administration	$ 13,815	$ -	$ -	$ -	$ -	$ -	$ 13,815	$ -	$ -
25% Required Match	$ 97,235	$ -	$ -	$ 97,235		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 486,176**	**$ -**	**$ -**	**$ 97,235**	$ -	$ -	**$ 388,941**	$ -	$ -

	SFY2029 - 7/1/28-11/30/28								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 150,600	$ -	$ -	$ -	$ -	$ -	$ 150,600	$ -	$ -
Supportive Services	$ 117,347	$ -	$ -	$ -	$ -	$ -	$ 117,347	$ -	$ -
Administration	$ 9,868	$ -	$ -	$ -	$ -	$ -	$ 9,868	$ -	$ -
25% Required Match	$ 69,454	$ -	$ -	$ 69,454		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 347,269**	**$ -**	**$ -**	**$ 69,454**	$ -	$ -	**$ 277,815**	$ -	$ -

Contractor Initials BAP (DS)

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Exhibit C-18, Budget, Amendment #3

TOTAL - 12/1/27-11/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 361,440	$ -	$ -	$ -	$ -	$ -	$ 361,440	$ -	$ -
Supportive Services	$ 281,633	$ -	$ -	$ -	$ -	$ -	$ 281,633	$ -	$ -
Administration	$ 23,683	$ -	$ -	$ -	$ -	$ -	$ 23,683	$ -	$ -
25% Required Match	$ 166,689	$ -	$ -	$ 166,689		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 833,445**	**$ -**	**$ -**	**$ 166,689**	$ -	$ -	**$ 666,756**	$ -	$ -

Total W/O Match **$ 666,756**

CAPSC DV RRH
CoC Funds - NH0164L1T002704
YR5

SFY2029 - 12/1/28-6/30/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 210,840	$ -	$ -	$ -	$ -	$ -	$ 210,840	$ -	$ -
Supportive Services	$ 164,286	$ -	$ -	$ -	$ -	$ -	$ 164,286	$ -	$ -
Administration	$ 13,815	$ -	$ -	$ -	$ -	$ -	$ 13,815	$ -	$ -
25% Required Match	$ 97,235	$ -	$ -	$ 97,235		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 486,176**	**$ -**	**$ -**	**$ 97,235**	$ -	$ -	**$ 388,941**	$ -	$ -

SFY2030 - 7/1/29-11/30/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 150,600	$ -	$ -	$ -	$ -	$ -	$ 150,600	$ -	$ -
Supportive Services	$ 117,347	$ -	$ -	$ -	$ -	$ -	$ 117,347	$ -	$ -
Administration	$ 9,868	$ -	$ -	$ -	$ -	$ -	$ 9,868	$ -	$ -
25% Required Match	$ 69,454	$ -	$ -	$ 69,454		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 347,269**	**$ -**	**$ -**	**$ 69,454**	$ -	$ -	**$ 277,815**	$ -	$ -

TOTAL - 12/1/28-11/30/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 361,440	$ -	$ -	$ -	$ -	$ -	$ 361,440	$ -	$ -
Supportive Services	$ 281,633	$ -	$ -	$ -	$ -	$ -	$ 281,633	$ -	$ -
Administration	$ 23,683	$ -	$ -	$ -	$ -	$ -	$ 23,683	$ -	$ -
25% Required Match	$ 166,689	$ -	$ -	$ 166,689		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 833,445**	**$ -**	**$ -**	**$ 166,689**	$ -	$ -	**$ 666,756**	$ -	$ -

Total W/O Match **$ 666,756**

Contractor Initials DS BAP

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Exhibit C-21, Budget, Amendment #3

CAPSC Rapid Re-Housing
CoC Funds - NH0135D1T002504
YR4

SFY2027 - 11/1/26-6/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 79,488	$ -	$ -	$ -	$ -	$ -	$ 79,488	$ -	$ -
Supportive Services	$ 76,004	$ -	$ -	$ -	$ -	$ -	$ 76,004	$ -	$ -
Administration	$ 5,490	$ -	$ -	$ -	$ -	$ -	$ 5,490	$ -	$ -
25% Required Match	$ 40,246	$ -	$ -	$ 40,246		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 201,228**	**$ -**	**$ -**	**$ 40,246**	$ -	$ -	**$ 160,982**	$ -	$ -

SFY2028 - 7/1/27-10/31/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 39,744	$ -	$ -	$ -	$ -	$ -	$ 39,744	$ -	$ -
Supportive Services	$ 38,002	$ -	$ -	$ -	$ -	$ -	$ 38,002	$ -	$ -
Administration	$ 2,745	$ -	$ -	$ -	$ -	$ -	$ 2,745	$ -	$ -
25% Required Match	$ 20,123	$ -	$ -	$ 20,123		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 100,614**	**$ -**	**$ -**	**$ 20,123**	$ -	$ -	**$ 80,491**	$ -	$ -

TOTAL - 11/1/26-10/31/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 119,232	$ -	$ -	$ -	$ -	$ -	$ 119,232	$ -	$ -
Supportive Services	$ 114,006	$ -	$ -	$ -	$ -	$ -	$ 114,006	$ -	$ -
Administration	$ 8,235	$ -	$ -	$ -	$ -	$ -	$ 8,235	$ -	$ -
25% Required Match	$ 60,368	$ -	$ -	$ 60,368		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 301,841**	**$ -**	**$ -**	**$ 60,368**	$ -	$ -	**$ 241,473**	$ -	$ -

Total W/O Match **$ 241,473**

CAPSC Rapid Re-Housing
CoC Funds - NH0135D1T002605
YR5

SFY2028 - 11/1/27-6/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 79,488	$ -	$ -	$ -	$ -	$ -	$ 79,488	$ -	$ -
Supportive Services	$ 76,004	$ -	$ -	$ -	$ -	$ -	$ 76,004	$ -	$ -
Administration	$ 5,490	$ -	$ -	$ -	$ -	$ -	$ 5,490	$ -	$ -
25% Required Match	$ 40,246	$ -	$ -	$ 40,246		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 201,228**	**$ -**	**$ -**	**$ 40,246**	$ -	$ -	**$ 160,982**	$ -	$ -

SFY2029 - 7/1/28-10/31/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 39,744	$ -	$ -	$ -	$ -	$ -	$ 39,744	$ -	$ -
Supportive Services	$ 38,002	$ -	$ -	$ -	$ -	$ -	$ 38,002	$ -	$ -
Administration	$ 2,745	$ -	$ -	$ -	$ -	$ -	$ 2,745	$ -	$ -
25% Required Match	$ 20,123	$ -	$ -	$ 20,123		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 100,614**	**$ -**	**$ -**	**$ 20,123**	$ -	$ -	**$ 80,491**	$ -	$ -

Contractor Initials DS BAP

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Exhibit C-21, Budget, Amendment #3

	TOTAL - 11/1/27-10/31/28								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 119,232	$ -	$ -	$ -	$ -	$ -	$ 119,232	$ -	$ -
Supportive Services	$ 114,006	$ -	$ -	$ -	$ -	$ -	$ 114,006	$ -	$ -
Administration	$ 8,235	$ -	$ -	$ -	$ -	$ -	$ 8,235	$ -	$ -
25% Required Match	$ 60,368	$ -	$ -	$ 60,368		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 301,841**	**$ -**	**$ -**	**$ 60,368**	$ -	$ -	**$ 241,473**	$ -	$ -

Total W/O Match **$ 241,473**

CAPSC Rapid Re-Housing
CoC Funds - NH0135D1T002706
YR6

	SFY2029 - 11/1/28-6/30/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 79,488	$ -	$ -	$ -	$ -	$ -	$ 79,488	$ -	$ -
Supportive Services	$ 76,004	$ -	$ -	$ -	$ -	$ -	$ 76,004	$ -	$ -
Administration	$ 5,490	$ -	$ -	$ -	$ -	$ -	$ 5,490	$ -	$ -
25% Required Match	$ 40,246	$ -	$ -	$ 40,246		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 201,228**	**$ -**	**$ -**	**$ 40,246**	$ -	$ -	**$ 160,982**	$ -	$ -

	SFY2030 - 7/1/29-10/31/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 39,744	$ -	$ -	$ -	$ -	$ -	$ 39,744	$ -	$ -
Supportive Services	$ 38,002	$ -	$ -	$ -	$ -	$ -	$ 38,002	$ -	$ -
Administration	$ 2,745	$ -	$ -	$ -	$ -	$ -	$ 2,745	$ -	$ -
25% Required Match	$ 20,123	$ -	$ -	$ 20,123		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 100,614**	**$ -**	**$ -**	**$ 20,123**	$ -	$ -	**$ 80,491**	$ -	$ -

	TOTAL - 11/1/28-10/31/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**	**BUDGET**	**YTD**	**MONTHLY**
Rental Assistance	$ 119,232	$ -	$ -	$ -	$ -	$ -	$ 119,232	$ -	$ -
Supportive Services	$ 114,006	$ -	$ -	$ -	$ -	$ -	$ 114,006	$ -	$ -
Administration	$ 8,235	$ -	$ -	$ -	$ -	$ -	$ 8,235	$ -	$ -
25% Required Match	$ 60,368	$ -	$ -	$ 60,368		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 301,841**	**$ -**	**$ -**	**$ 60,368**	$ -	$ -	**$ 241,473**	$ -	$ -

Total W/O Match **$ 241,473**

Contractor Initials BAP (DS)

Date 10/14/2026

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CAPSC, RRH

CoC Funds - NH0115L1T002507

YR1

SFY2027 - 7/1/26-5/31/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 193,188	$ -	$ -	$ -	$ -	$ -	$ 193,188	$ -	$ -
Supportive Services	$ 79,566	$ -	$ -	$ -	$ -	$ -	$ 79,566	$ -	$ -
Administration	$ 8,880	$ -	$ -	$ -	$ -	$ -	$ 8,880	$ -	$ -
25% Required Match	$ 70,409	$ -	$ -	$ 70,409		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 352,043**	**$ -**	$ -	**$ 70,409**	$ -	$ -	**$ 281,634**	$ -	$ -

TOTAL - 7/1/26-5/31/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 193,188	$ -	$ -	$ -	$ -	$ -	$ 193,188	$ -	$ -
Supportive Services	$ 79,566	$ -	$ -	$ -	$ -	$ -	$ 79,566	$ -	$ -
Administration	$ 8,880	$ -	$ -	$ -	$ -	$ -	$ 8,880	$ -	$ -
25% Required Match	$ 70,409	$ -	$ -	$ 70,409		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 352,043**	**$ -**	$ -	**$ 70,409**	$ -	$ -	**$ 281,634**	$ -	$ -

Total W/O Match $ 281,634

CAPSC, RRH

CoC Funds - NH0115L1T002608

YR2

SFY2027 - 6/1/27-6/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 16,099	$ -	$ -	$ -	$ -	$ -	$ 16,099	$ -	$ -
Supportive Services	$ 6,630	$ -	$ -	$ -	$ -	$ -	$ 6,630	$ -	$ -
Administration	$ 740	$ -	$ -	$ -	$ -	$ -	$ 740	$ -	$ -
25% Required Match	$ 5,867	$ -	$ -	$ 5,867		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 29,336**	**$ -**	$ -	**$ 5,867**	$ -	$ -	**$ 23,469**	$ -	$ -

SFY2028 - 7/1/27-5/31/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 177,089	$ -	$ -	$ -	$ -	$ -	$ 177,089	$ -	$ -
Supportive Services	$ 72,936	$ -	$ -	$ -	$ -	$ -	$ 72,936	$ -	$ -
Administration	$ 8,140	$ -	$ -	$ -	$ -	$ -	$ 8,140	$ -	$ -
25% Required Match	$ 64,541	$ -	$ -	$ 64,541		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 322,706**	**$ -**	$ -	**$ 64,541**	$ -	$ -	**$ 258,165**	$ -	$ -

Contractor's Initials: DS BAP

Date: 10/14/2026

Docusign Envelope ID: F575DBE4-4384-84D0-8351-4C8B25E6EB18

	TOTAL - 6/1/27-5/31/28								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	BUDGET	YTD	MONTHLY	BUDGET	YTD	MONTHLY	BUDGET	YTD	MONTHLY
Rental Assistance	$ 193,188	$ -	$ -	$ -	$ -	$ -	$ 193,188	$ -	$ -
Supportive Services	$ 79,566	$ -	$ -	$ -	$ -	$ -	$ 79,566	$ -	$ -
Administration	$ 8,880	$ -	$ -	$ -	$ -	$ -	$ 8,880	$ -	$ -
25% Required Match	$ 70,409	$ -	$ -	$ 70,409		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 352,043**	**$ -**	$ -	**$ 70,409**	$ -	$ -	**$ 281,634**	$ -	$ -

Total W/O Match $ 281,634

CAPSC, RRH

CoC Funds - NH0115L1T002709

YR3

	SFY2028 - 6/1/28-6/30/28								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	BUDGET	YTD	MONTHLY	BUDGET	YTD	MONTHLY	BUDGET	YTD	MONTHLY
Rental Assistance	$ 16,099	$ -	$ -	$ -	$ -	$ -	$ 16,099	$ -	$ -
Supportive Services	$ 6,630	$ -	$ -	$ -	$ -	$ -	$ 6,630	$ -	$ -
Administration	$ 740	$ -	$ -	$ -	$ -	$ -	$ 740	$ -	$ -
25% Required Match	$ 5,867	$ -	$ -	$ 5,867		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 29,336**	**$ -**	$ -	**$ 5,867**	$ -	$ -	**$ 23,469**	$ -	$ -

	SFY2029 - 7/1/28-5/31/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	BUDGET	YTD	MONTHLY	BUDGET	YTD	MONTHLY	BUDGET	YTD	MONTHLY
Rental Assistance	$ 177,089	$ -	$ -	$ -	$ -	$ -	$ 177,089	$ -	$ -
Supportive Services	$ 72,936	$ -	$ -	$ -	$ -	$ -	$ 72,936	$ -	$ -
Administration	$ 8,140	$ -	$ -	$ -	$ -	$ -	$ 8,140	$ -	$ -
25% Required Match	$ 64,541	$ -	$ -	$ 64,541		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 322,706**	**$ -**	$ -	**$ 64,541**	$ -	$ -	**$ 258,165**	$ -	$ -

	TOTAL - 6/1/28-5/31/29								
	TOTAL PROGRAM COST			CONTRACTOR SHARE			BHS SHARE		
Activity Name	BUDGET	YTD	MONTHLY	BUDGET	YTD	MONTHLY	BUDGET	YTD	MONTHLY
Rental Assistance	$ 193,188	$ -	$ -	$ -	$ -	$ -	$ 193,188	$ -	$ -
Supportive Services	$ 79,566	$ -	$ -	$ -	$ -	$ -	$ 79,566	$ -	$ -
Administration	$ 8,880	$ -	$ -	$ -	$ -	$ -	$ 8,880	$ -	$ -
25% Required Match	$ 70,409	$ -	$ -	$ 70,409		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 352,043**	**$ -**	$ -	**$ 70,409**	$ -	$ -	**$ 281,634**	$ -	$ -

Total W/O Match $ 281,634

Contractor's Initials: DS BAP
Date: 10/14/2026

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CAPSC

CoC Funds - NH0095L1T002510

YR1

SFY2027 - 8/1/26-6/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 485,694	$ -	$ -	$ -	$ -	$ -	$ 485,694	$ -	$ -
Supportive Services	$ 71,730	$ -	$ -	$ -	$ -	$ -	$ 71,730	$ -	$ -
Administration	$ 8,186	$ -	$ -	$ -	$ -	$ -	$ 8,186	$ -	$ -
25% Required Match	$ 141,403	$ -	$ -	$ 141,403		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 707,013**	**$ -**	$ -	**$ 141,403**	$ -	$ -	$ 565,610	$ -	$ -

SFY2028 - 7/1/27-7/31/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 44,154	$ -	$ -	$ -	$ -	$ -	$ 44,154	$ -	$ -
Supportive Services	$ 6,521	$ -	$ -	$ -	$ -	$ -	$ 6,521	$ -	$ -
Administration	$ 744	$ -	$ -	$ -	$ -	$ -	$ 744	$ -	$ -
25% Required Match	$ 12,855	$ -	$ -	$ 12,855		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 64,274**	**$ -**	$ -	**$ 12,855**	$ -	$ -	$ 51,419	$ -	$ -

TOTAL - 8/1/26-7/31/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 529,848	$ -	$ -	$ -	$ -	$ -	$ 529,848	$ -	$ -
Supportive Services	$ 78,251	$ -	$ -	$ -	$ -	$ -	$ 78,251	$ -	$ -
Administration	$ 8,930	$ -	$ -	$ -	$ -	$ -	$ 8,930	$ -	$ -
25% Required Match	$ 154,257	$ -	$ -	$ 154,257		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 771,286**	**$ -**	$ -	**$ 154,257**	$ -	$ -	$ 617,029	$ -	$ -

Total W/O Match **$ 617,029**

CAPSC

CoC Funds - NH0095L1T002611

YR2

SFY2028 - 8/1/27-6/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 485,694	$ -	$ -	$ -	$ -	$ -	$ 485,694	$ -	$ -
Supportive Services	$ 71,730	$ -	$ -	$ -	$ -	$ -	$ 71,730	$ -	$ -
Administration	$ 8,186	$ -	$ -	$ -	$ -	$ -	$ 8,186	$ -	$ -
25% Required Match	$ 141,403	$ -	$ -	$ 141,403		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 707,013**	**$ -**	$ -	**$ 141,403**	$ -	$ -	$ 565,610	$ -	$ -

SFY2029 - 7/1/28-7/31/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 44,154	$ -	$ -	$ -	$ -	$ -	$ 44,154	$ -	$ -
Supportive Services	$ 6,521	$ -	$ -	$ -	$ -	$ -	$ 6,521	$ -	$ -
Administration	$ 744	$ -	$ -	$ -	$ -	$ -	$ 744	$ -	$ -
25% Required Match	$ 12,855	$ -	$ -	$ 12,855		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 64,274**	**$ -**	$ -	**$ 12,855**	$ -	$ -	$ 51,419	$ -	$ -

TOTAL - 8/1/27-7/31/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 529,848	$ -	$ -	$ -	$ -	$ -	$ 529,848	$ -	$ -
Supportive Services	$ 78,251	$ -	$ -	$ -	$ -	$ -	$ 78,251	$ -	$ -
Administration	$ 8,930	$ -	$ -	$ -	$ -	$ -	$ 8,930	$ -	$ -
25% Required Match	$ 154,257	$ -	$ -	$ 154,257		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 771,286**	**$ -**	$ -	**$ 154,257**	$ -	$ -	$ 617,029	$ -	$ -

Total W/O Match **$ 617,029**

CAPSC

CoC Funds - NH0095L1T002712

YR3

SFY2029 - 8/1/28-6/30/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 485,694	$ -	$ -	$ -	$ -	$ -	$ 485,694	$ -	$ -
Supportive Services	$ 71,730	$ -	$ -	$ -	$ -	$ -	$ 71,730	$ -	$ -
Administration	$ 8,186	$ -	$ -	$ -	$ -	$ -	$ 8,186	$ -	$ -
25% Required Match	$ 141,403	$ -	$ -	$ 141,403		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 707,013**	**$ -**	$ -	**$ 141,403**	$ -	$ -	$ 565,610	$ -	$ -

SFY2030 - 7/1/29-7/31/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 44,154	$ -	$ -	$ -	$ -	$ -	$ 44,154	$ -	$ -
Supportive Services	$ 6,521	$ -	$ -	$ -	$ -	$ -	$ 6,521	$ -	$ -
Administration	$ 744	$ -	$ -	$ -	$ -	$ -	$ 744	$ -	$ -
25% Required Match	$ 12,855	$ -	$ -	$ 12,855		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 64,274**	**$ -**	$ -	**$ 12,855**	$ -	$ -	$ 51,419	$ -	$ -

TOTAL - 8/1/28-7/31/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 529,848	$ -	$ -	$ -	$ -	$ -	$ 529,848	$ -	$ -
Supportive Services	$ 78,251	$ -	$ -	$ -	$ -	$ -	$ 78,251	$ -	$ -
Administration	$ 8,930	$ -	$ -	$ -	$ -	$ -	$ 8,930	$ -	$ -
25% Required Match	$ 154,257	$ -	$ -	$ 154,257		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 771,286**	**$ -**	$ -	**$ 154,257**	$ -	$ -	$ 617,029	$ -	$ -

Total W/O Match **$ 617,029**

Contractor Initials BLP

Date 10/14/2026

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CAPSC - RRH DV

CoC Funds - NH0165D1T002502

YR1

SFY2027 - 12/1/26-6/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 59,682	$ -	$ -	$ -	$ -	$ -	$ 59,682	$ -	$ -
Supportive Services	$ 42,305	$ -	$ -	$ -	$ -	$ -	$ 42,305	$ -	$ -
Administration	$ 3,705	$ -	$ -	$ -	$ -	$ -	$ 3,705	$ -	$ -
25% Required Match	$ 26,423	$ -	$ -	$ 26,423		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 132,115**	**$ -**	$ -	**$ 26,423**	$ -	$ -	$ 105,692	$ -	$ -

SFY2028 - 7/1/27-11/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 42,630	$ -	$ -	$ -	$ -	$ -	$ 42,630	$ -	$ -
Supportive Services	$ 30,218	$ -	$ -	$ -	$ -	$ -	$ 30,218	$ -	$ -
Administration	$ 2,647	$ -	$ -	$ -	$ -	$ -	$ 2,647	$ -	$ -
25% Required Match	$ 18,874	$ -	$ -	$ 18,874		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 94,369**	**$ -**	$ -	**$ 18,874**	$ -	$ -	$ 75,495	$ -	$ -

TOTAL - 12/1/26-11/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 102,312	$ -	$ -	$ -	$ -	$ -	$ 102,312	$ -	$ -
Supportive Services	$ 72,523	$ -	$ -	$ -	$ -	$ -	$ 72,523	$ -	$ -
Administration	$ 6,352	$ -	$ -	$ -	$ -	$ -	$ 6,352	$ -	$ -
25% Required Match	$ 45,297	$ -	$ -	$ 45,297		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 226,484**	**$ -**	$ -	**$ 45,297**	$ -	$ -	$ 181,187	$ -	$ -

Total W/O Match **$ 181,187**

CAPSC - RRH DV

CoC Funds - NH0165D1T002603

YR2

SFY2028 - 12/1/27-6/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 59,682	$ -	$ -	$ -	$ -	$ -	$ 59,682	$ -	$ -
Supportive Services	$ 42,305	$ -	$ -	$ -	$ -	$ -	$ 42,305	$ -	$ -
Administration	$ 3,705	$ -	$ -	$ -	$ -	$ -	$ 3,705	$ -	$ -
25% Required Match	$ 26,423	$ -	$ -	$ 26,423		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 132,115**	**$ -**	$ -	**$ 26,423**	$ -	$ -	$ 105,692	$ -	$ -

SFY2029 - 7/1/28-11/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 42,630	$ -	$ -	$ -	$ -	$ -	$ 42,630	$ -	$ -
Supportive Services	$ 30,218	$ -	$ -	$ -	$ -	$ -	$ 30,218	$ -	$ -
Administration	$ 2,647	$ -	$ -	$ -	$ -	$ -	$ 2,647	$ -	$ -
25% Required Match	$ 18,874	$ -	$ -	$ 18,874		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 94,369**	**$ -**	$ -	**$ 18,874**	$ -	$ -	$ 75,495	$ -	$ -

TOTAL - 12/1/27-11/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 102,312	$ -	$ -	$ -	$ -	$ -	$ 102,312	$ -	$ -
Supportive Services	$ 72,523	$ -	$ -	$ -	$ -	$ -	$ 72,523	$ -	$ -
Administration	$ 6,352	$ -	$ -	$ -	$ -	$ -	$ 6,352	$ -	$ -
25% Required Match	$ 45,297	$ -	$ -	$ 45,297		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 226,484**	**$ -**	$ -	**$ 45,297**	$ -	$ -	$ 181,187	$ -	$ -

Total W/O Match **$ 181,187**

CAPSC - RRH DV

CoC Funds - NH0165D1T002704

YR3

SFY2029 - 12/1/28-6/30/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 59,682	$ -	$ -	$ -	$ -	$ -	$ 59,682	$ -	$ -
Supportive Services	$ 42,305	$ -	$ -	$ -	$ -	$ -	$ 42,305	$ -	$ -
Administration	$ 3,705	$ -	$ -	$ -	$ -	$ -	$ 3,705	$ -	$ -
25% Required Match	$ 26,423	$ -	$ -	$ 26,423		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 132,115**	**$ -**	$ -	**$ 26,423**	$ -	$ -	$ 105,692	$ -	$ -

SFY2030 - 7/1/29-11/30/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 42,630	$ -	$ -	$ -	$ -	$ -	$ 42,630	$ -	$ -
Supportive Services	$ 30,218	$ -	$ -	$ -	$ -	$ -	$ 30,218	$ -	$ -
Administration	$ 2,647	$ -	$ -	$ -	$ -	$ -	$ 2,647	$ -	$ -
25% Required Match	$ 18,874	$ -	$ -	$ 18,874		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 94,369**	**$ -**	$ -	**$ 18,874**	$ -	$ -	$ 75,495	$ -	$ -

TOTAL - 12/1/28-11/30/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 102,312	$ -	$ -	$ -	$ -	$ -	$ 102,312	$ -	$ -
Supportive Services	$ 72,523	$ -	$ -	$ -	$ -	$ -	$ 72,523	$ -	$ -
Administration	$ 6,352	$ -	$ -	$ -	$ -	$ -	$ 6,352	$ -	$ -
25% Required Match	$ 45,297	$ -	$ -	$ 45,297		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 226,484**	**$ -**	$ -	**$ 45,297**	$ -	$ -	$ 181,187	$ -	$ -

Total W/O Match **$ 181,187**

Contractor Initials BHP

Date 10/14/2026

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CAPSC

CoC Funds - NH0113D1T002507

YR1

SFY2027 - 7/1/26-6/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 221,508	$ -	$ -	$ -	$ -	$ -	$ 221,508	$ -	$ -
Supportive Services	$ 18,660	$ -	$ -	$ -	$ -	$ -	$ 18,660	$ -	$ -
VAWA	$ 3,102						$ 3,102		
Rural Costs	$ 3,000						$ 3,000		
Administration	$ 9,227	$ -	$ -	$ -	$ -	$ -	$ 9,227	$ -	$ -
25% Required Match	$ 63,874	$ -	$ -	$ 63,874		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 319,371**	**$ -**	$ -	**$ 63,874**	$ -	$ -	$ 255,497	$ -	$ -

TOTAL - 7/1/26-6/30/27

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 221,508	$ -	$ -	$ -	$ -	$ -	$ 221,508	$ -	$ -
Supportive Services	$ 18,660	$ -	$ -	$ -	$ -	$ -	$ 18,660	$ -	$ -
VAWA	$ 3,102						$ 3,102		
Rural Costs	$ 3,000						$ 3,000		
Administration	$ 9,227	$ -	$ -	$ -	$ -	$ -	$ 9,227	$ -	$ -
25% Required Match	$ 63,874	$ -	$ -	$ 63,874		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 319,371**	**$ -**	$ -	**$ 63,874**	$ -	$ -	$ 255,497	$ -	$ -

Total W/O Match **$ 255,497**

CAPSC

CoC Funds - NH0113D1T002608

YR2

SFY2028 - 7/1/27-6/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 221,508	$ -	$ -	$ -	$ -	$ -	$ 221,508	$ -	$ -
Supportive Services	$ 18,660	$ -	$ -	$ -	$ -	$ -	$ 18,660	$ -	$ -
VAWA	$ 3,102						$ 3,102		
Rural Costs	$ 3,000						$ 3,000		
Administration	$ 9,227	$ -	$ -	$ -	$ -	$ -	$ 9,227	$ -	$ -
25% Required Match	$ 63,874	$ -	$ -	$ 63,874		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 319,371**	**$ -**	$ -	**$ 63,874**	$ -	$ -	$ 255,497	$ -	$ -

TOTAL - 7/1/27-6/30/28

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 221,508	$ -	$ -	$ -	$ -	$ -	$ 221,508	$ -	$ -
Supportive Services	$ 18,660	$ -	$ -	$ -	$ -	$ -	$ 18,660	$ -	$ -
VAWA	$ 3,102						$ 3,102		
Rural Costs	$ 3,000						$ 3,000		
Administration	$ 9,227	$ -	$ -	$ -	$ -	$ -	$ 9,227	$ -	$ -
25% Required Match	$ 63,874	$ -	$ -	$ 63,874		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 319,371**	**$ -**	$ -	**$ 63,874**	$ -	$ -	$ 255,497	$ -	$ -

Total W/O Match **$ 255,497**

CAPSC

CoC Funds - NH0113D1T002709

YR3

SFY2029 - 7/1/28-6/30/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 221,508	$ -	$ -	$ -	$ -	$ -	$ 221,508	$ -	$ -
Supportive Services	$ 18,660	$ -	$ -	$ -	$ -	$ -	$ 18,660	$ -	$ -
VAWA	$ 3,102						$ 3,102		
Rural Costs	$ 3,000						$ 3,000		
Administration	$ 9,227	$ -	$ -	$ -	$ -	$ -	$ 9,227	$ -	$ -
25% Required Match	$ 63,874	$ -	$ -	$ 63,874		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 319,371**	**$ -**	$ -	**$ 63,874**	$ -	$ -	$ 255,497	$ -	$ -

TOTAL - 7/1/28-6/30/29

Activity Name	TOTAL PROGRAM COST BUDGET	TOTAL PROGRAM COST YTD	TOTAL PROGRAM COST MONTHLY	CONTRACTOR SHARE BUDGET	CONTRACTOR SHARE YTD	CONTRACTOR SHARE MONTHLY	BHS SHARE BUDGET	BHS SHARE YTD	BHS SHARE MONTHLY
Rental Assistance	$ 221,508	$ -	$ -	$ -	$ -	$ -	$ 221,508	$ -	$ -
Supportive Services	$ 18,660	$ -	$ -	$ -	$ -	$ -	$ 18,660	$ -	$ -
VAWA	$ 3,102						$ 3,102		
Rural Costs	$ 3,000						$ 3,000		
Administration	$ 9,227	$ -	$ -	$ -	$ -	$ -	$ 9,227	$ -	$ -
25% Required Match	$ 63,874	$ -	$ -	$ 63,874		$ -	$ -	$ -	$ -
TOTAL HUD FUNDS/BALANCE	**$ 319,371**	**$ -**	$ -	**$ 63,874**	$ -	$ -	$ 255,497	$ -	$ -

Total W/O Match **$ 255,497**

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State of New Hampshire
Department of State

CERTIFICATE

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY is a New Hampshire Nonprofit Corporation registered to transact business in New Hampshire on May 25, 1965. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: **65583**

Certificate Number: **0007361471**



IN TESTIMONY WHEREOF,
I hereto set my hand and cause to be affixed
the Seal of the State of New Hampshire,
this 5th day of January A.D. 2026.

David M. Scanlan
Secretary of State

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CERTIFICATE OF AUTHORITY

I, _____Sarah Kuhl _____, hereby certify that:
(Name of the elected Officer of the Corporation/LLC; cannot be contract signatory)

1. I am a duly elected Secretary of Community Action Partnership of Strafford County.
(Corporation/LLC Name)

2. The following is a true copy of a vote taken at a meeting of the Board of Directors/shareholders, duly called and held on ____November 19_____, 2025____, at which a quorum of the Directors/shareholders were present and voting.
(Date)

VOTED: That _Betsey Andrews Parker-CEO, Jamie Swan-CPO and Leslie Craigen-CFO_____ (may list more than one person)
(Name and Title of Contract Signatory)

is duly authorized on behalf of Community Action Partnership of Strafford County to enter into contracts or
(Name of Corporation/ LLC)
agreements with the State of New Hampshire and any of its agencies or departments and further is authorized to execute any and all documents, agreements and other instruments, and any amendments, revisions, or modifications thereto, which may in his/her judgment be desirable or necessary to effect the purpose of this vote.

3. I hereby certify that said vote has not been amended or repealed and remains in full force and effect as of the date of the contract/contract amendment to which this certificate is attached. This authority was **valid thirty (30) days prior to and remains valid for thirty (30)** days from the date of this Certificate of Authority. I further certify that it is understood that the State of New Hampshire will rely on this certificate as evidence that the person(s) listed above currently occupy the position(s) indicated and that they have full authority to bind the corporation. To the extent that there are any limits on the authority of any listed individual to bind the corporation in contracts with the State of New Hampshire, all such limitations are expressly stated herein.

Dated: 10/2/26

Sarah Kuhl
Signature of Elected Officer
Name: Sarah Kuhl
Title: Secretary

Docusign Envelope ID: F575DBE4-4384-84D0-8351-4C8B25E6EB18

ACORD

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY): 10/21/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER	CONTACT NAME: Teri Davis	
CGI Insurance, Inc. 5 Dartmouth Drive Auburn NH 03032	PHONE (A/C, No, Ext): (877) 562-8954	FAX (A/C, No): (866) 574-2443
	E-MAIL ADDRESS: TDavis@CGIBusinessInsurance.com	

INSURED	INSURER(S) AFFORDING COVERAGE	NAIC #
Community Action Partnership of Strafford County 577 Central St, Ste 10 Dover 03820	INSURER A : Hanover Insurance Company	22292
	INSURER B : Eastern Alliance	10724
	INSURER C : Philadelphia Indemnity	10724
	INSURER D :	
	INSURER E :	
	INSURER F :	

COVERAGES **CERTIFICATE NUMBER:** 26-27 Master **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. *LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. LIMITS SHOWN ARE INCLUSIVE OF AMOUNTS REQUESTED BY THE CERTIFICATE HOLDER AND MAY NOT REFLECT POLICY LIMIT AMOUNTS IN EXCESS OF THOSE REQUESTED. ***Not Applicable in WY**

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	[X] COMMERCIAL GENERAL LIABILITY [ ] CLAIMS-MADE [X] OCCUR [X] Abuse Liability $1M GEN'L AGGREGATE LIMIT APPLIES PER: [X] POLICY [ ] PRO-JECT [ ] LOC [ ] OTHER:			ZHVA192135	07/01/2026	07/01/2027	EACH OCCURRENCE DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMP/OP AGG Professional Liability	$ 1,000,000 $ 100,000 $ 10,000 $ 1,000,000 $ 3,000,000 $ Included $ 1,000,000
A	AUTOMOBILE LIABILITY [X] ANY AUTO [ ] OWNED AUTOS ONLY [ ] SCHEDULED AUTOS [X] HIRED AUTOS ONLY [X] NON-OWNED AUTOS ONLY			AWVA156930	07/01/2026	07/01/2027	COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) Uninsured motorist combined single	$ 1,000,000 $ $ $ $ 1,000,000
A	[X] UMBRELLA LIAB [X] OCCUR EXCESS LIAB [ ] CLAIMS-MADE [ ] DED [X] RETENTION $ 0			UHVA192136	07/01/2026	07/01/2027	EACH OCCURRENCE AGGREGATE	$ 4,000,000 $ 4,000,000 $
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? Y / N: N (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	N / A		01000011379-2026	07/01/2026	07/01/2027	[X] PER STATUTE [ ] OTH-ER E.L. EACH ACCIDENT E.L. DISEASE - EA EMPLOYEE E.L. DISEASE - POLICY LIMIT	 $ 1,000,000 $ 1,000,000 $ 1,000,000
C	Management Liability with Crime			PHSD1807749	07/01/2026	07/01/2027	Aggregate Limit Per Claim Crime Aggregate	$8,000,000 $3,000,000 $1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Workers Compensation 3A State: NH, ME

CERTIFICATE HOLDER

State of New Hampshire, Dept of Health and Human Services
129 Pleasant St
Concord NH 03301

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE



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NONPROFIT COVER SHEET

A. Entity Name: Community Action Partnership of Strafford County

B. Entity's Contact Information:

For Records Requests (e.g., resumes of key personnel; audited financial statements):

Name / Phone / Email: Betsey Andrews Parker, 603-435-2500 ext 8135, bandrewsparker@StraffordCAP.org

Person responsible for Accuracy and Completeness of information provided:

Name: Betsey Andrews Parker Title: CEO

Signature: Betsey Andrews Parker

C. List Board of Directors and Affiliations

Name (Identify any additional role(s) in Parentheses) E.g., John Doe (President)	Affiliations
Terry Jarvis	Town Of New Durham, Elected Official
Katrin Kasper	Town Of Lee, Elected Official
Sarah Kuhl	Banking Representative
Steve Trozinski	Community Member Dover, NH
Nate Bernitz	UNH Cooperative Extension
Heather Blumenfeld	Triangle Club
Bekki Carlson	Childcare
Anthony Carr	Legal Representative
Robert Harrington	MGB/WDH
Jessica Lamontagne	Elected State Representative
Brandi McKay Berry	Town of Barrington, Elected official
Ian Oneail	Banking Representative
Roxanne Osgood	Rochester Housing Authority
James Rathbun	Community Member Farmington, NH
Tom Southworth	Elected State Representative
Mark Toussaint	City of Rochester, Elected Official
Christi-Anne Walter	Community Member
Jeff Warach	City of Dover, Elected Official
Robert Warach	City of Dover, Elected Official

D. List Key Personnel (Resumes must be available upon request to the person(s) listed in section B or may be attached**):**

Name	Role	Annual Salary	Amount Paid From This Contract
Betsey Andrews Parker	CEO		0

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DISCLOSURE OF LEGAL ACTIVITIES INVOLVING THE STATE OF NEW HAMPSHIRE OR ANOTHER GOVERNMENT ENTITY

E. Check one of the following:

[X] The entity is **not currently or has not been** party to any legal proceeding involving the State of New Hampshire (or any agency or subdivision thereof) or any other state/federal government entity before any adjudicative body in any jurisdiction **OR**

[ ] The entity is or has been party to one or more legal proceedings as set forth above. Identify the jurisdiction, court or other adjudicative body, case number, and briefly describe the nature of the proceeding (Attached extra sheet if necessary).

CHARITABLE TRUSTS UNIT COMPLIANCE CERTIFICATION

F. Check one of the following:

[X] is registered and in good standing with the New Hampshire Department of Justice Charitable Trusts Unit (** see note below) **or** has submitted a complete application for registration to the Charitable Trusts Unit and is awaiting a registration determination **OR**

[ ] is not required to register with the Charitable Trusts Unit because it is neither tax-exempt under section 501(c)(3) of the Internal Revenue Code nor engages in charitable solicitations in the State of New Hampshire **OR**

[ ] is exempt from registration with the Charitable Trusts Unit because it is a federal or state government, agency, or subdivision or is a religious organization, an integrated auxiliary of a religious organization, or is a convention or association of churches.

** Note: Attached screen shot from the DOJ Registered Charities List found at:

https://mm.nh.gov/files/uploads/doj/remote-docs/registered-charities.pdf

2857	Community Action Partnership of Strafford County	PO Box 160	Dover	NH	03821-0160	G	5/15/2027

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FINANCIAL DISCLOSURES

G. Check one the following:

[X] The organization hired an outside firm to audit its financial statements or to prepare GAAP-compliant financial statements for its most recently completed fiscal year. If so, please ensure that the financial statements and audit results are available to be requested from the contact listed on Page 1 (audited financials may be attached) **OR**

[ ] The above does not apply, but the organization filed an IRS Form 990 or Form 990-EZ for its most recently completed fiscal year. Please attach that IRS Form 990 or Form 990-EZ to the submission. (Form 990 Schedule B is not required) **OR**

[ ] ***If neither of the above apply***, complete the Income Statement and Balance Sheet below with the following basic financial information from the organization's most recently completed fiscal year:

1. INCOME STATEMENT

REVENUE		*EXPENSES*	
GRANTS		*COMPENSATION OF OFFICERS, DIRECTORS, AND KEY PERSONNEL*	
DONATIONS			
PROGRAM SERVICES REVENUE		*OTHER SALARIES & WAGES*	
		PAYROLL TAXES & EMPLOYEE BENEFITS	
INTEREST & DIVIDENDS			
		OCCUPANCY, RENT, UTILITIES, AND INSURANCE	
ALL OTHER REVENUE			
		PRINTING, PUBLICATIONS, POSTAGE, OFFICE SUPPLIES, AND IT	
		ALL OTHER EXPENSES	
TOTAL REVENUE		*TOTAL EXPENSES*	

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2. BALANCE SHEET

Assets	
Cash & Equivalents	
Investments	
Real Estate (less any depreciation)	
Other Property & Equipment (less any depreciation)	
Pledges, grants, accounts receivable	
All other assets	
Total Assets	

Liabilities	
Accounts Payable	
Loans Payable	
All other liabilities	
Total Liabilities	

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MISSION

To reduce barriers to help clients improve their economic stability and well-being through education, advocacy, and partnerships.

community Action PARTNERSHIP of Strafford County

VISION

To eliminate poverty.

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Financial Statements

COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY AND AFFILIATE

CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED
DECEMBER 31, 2024 AND 2023
AND
INDEPENDENT AUDITORS' REPORTS AND REPORTS ON COMPLIANCE AND INTERNAL CONTROL

Leone, McDonnell & Roberts
PROFESSIONAL ASSOCIATION

CERTIFIED PUBLIC ACCOUNTANTS

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY AND AFFILIATE

CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

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Leone, McDonnell & Roberts
Professional Association
CERTIFIED PUBLIC ACCOUNTANTS
DOVER • WOLFEBORO
NORTH CONWAY

INDEPENDENT AUDITORS' REPORT

To the Board of Directors
Community Action Partnership of Strafford County and Affiliate

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of Community Action Partnership of Strafford County (a New Hampshire nonprofit organization) and Affiliate, which comprise the consolidated statements of financial position as of December 31, 2024 and 2023, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, based on our audits and the report of the other auditors, the consolidated financial statements present fairly, in all material respects, the financial position of Community Action Partnership of Strafford County and Affiliate as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of Academy Street Family Housing, LLC a wholly owned subsidiary, for the year ended December 31, 2024, which statements reflect total assets constituting 7.87 percent of consolidated total assets at December 31, 2024, and total revenues constituting 0.36 percent of consolidated total revenues for the year then ended. Those statements were audited by other auditors, whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for Academy Street Family Housing, LLC, is based solely on the report of the other auditors.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Community Action Partnership of Strafford County and Affiliate and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

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In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Community Action Partnership of Strafford County and Affiliate's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Community Action Partnership of Strafford County and Affiliate's internal control. Accordingly, no such opinion is expressed.

- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.

- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Community Action Partnership of Strafford County and Affiliate's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

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Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying consolidating schedules and schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated July 23, 2025, on our consideration of Community Action Partnership of Strafford County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Community Action Partnership of Strafford County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Community Action Partnership of Strafford County's internal control over financial reporting and compliance.

Leone, McDonnell & Roberts
Professional Association

Dover, New Hampshire
July 23, 2025

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY AND AFFILIATE

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2024 AND 2023

ASSETS

	2024	2023
CURRENT ASSETS		
Cash and cash equivalents	$ 1,484,910	$ 1,806,373
Accounts receivable	1,767,593	1,875,336
Contributions receivable	20,100	20,000
Due from Gafney Home, L.P.	387,795	519,890
Inventory	275,443	413,604
Prepaid expenses	10,074	11,972
Total current assets	3,945,915	4,647,175
NONCURRENT ASSETS		
Restricted cash	31,335	36,215
Security deposits	8,312	8,375
Property, net of accumulated depreciation	7,993,215	6,374,340
Other noncurrent assets	26,798	25,503
Right of use asset	136,801	81,312
Total noncurrent assets	8,196,461	6,525,745
TOTAL ASSETS	$ 12,142,376	$ 11,172,920

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES		
Current portion of long term debt	$ 110,327	$ 99,121
Accounts payable	219,706	1,295,505
Accrued payroll and related taxes	198,594	128,546
Accrued compensated absences	183,856	193,093
Refundable advances	112,535	849,145
Other current liabilities	14,533	36,309
Current portion of right of use liability	65,895	36,264
Total current liabilities	905,446	2,637,983
NONCURRENT LIABILITIES		
Long term debt, less current portion shown above	3,221,454	3,057,976
Security deposits	2,855	2,853
Right of use liability, less current portion shown above	70,906	45,048
Total noncurrent liabilities	3,295,215	3,105,877
Total liabilities	4,200,661	5,743,860
NET ASSETS		
Without donor restrictions	7,716,482	5,253,075
With donor restrictions	225,233	175,985
Total net assets	7,941,715	5,429,060
TOTAL LIABILITIES AND NET ASSETS	$ 12,142,376	$ 11,172,920

See Notes to Financial Statements

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY AND AFFILIATE

CONSOLIDATED STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
CHANGE IN NET ASSETS			
REVENUES AND OTHER SUPPORT			
Grant revenue	$ 14,421,951	$ -	$ 14,421,951
Fees for service	1,251,930	-	1,251,930
Rent revenue	78,293	-	78,293
Public support	1,013,958	173,699	1,187,657
In-kind donations	1,256,707	-	1,256,707
Interest	2,364	-	2,364
Fundraising	268,446	-	268,446
Other revenue	103,454	-	103,454
Total revenues and other support	18,397,103	173,699	18,570,802
NET ASSETS RELEASED FROM RESTRICTIONS	124,451	(124,451)	-
Total revenues, other support, and net assets released from restrictions	18,521,554	49,248	18,570,802
EXPENSES			
Program services			
Child services	6,253,985	-	6,253,985
Community services	2,332,090	-	2,332,090
Energy assistance	4,433,054	-	4,433,054
Housing	1,378,466	-	1,378,466
Weatherization	1,277,962	-	1,277,962
Total program services	15,675,557	-	15,675,557
Supporting activities			
Management and general	1,365,044	-	1,365,044
Fundraising	270,146	-	270,146
Total expenses	17,310,747	-	17,310,747
CHANGE IN NET ASSETS BEFORE ACQUISITION OF PROPERTY AND LAND	1,210,807	49,248	1,260,055
ACQUISITION OF PROPERTY AND LAND	1,252,600	-	1,252,600
CHANGE IN NET ASSETS	2,463,407	49,248	2,512,655
NET ASSETS, BEGINNING OF YEAR	5,253,075	175,985	5,429,060
NET ASSETS, END OF YEAR	$ 7,716,482	$ 225,233	$ 7,941,715

See Notes to Financial Statements

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY AND AFFILIATE

CONSOLIDATED STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2023

	Without Donor Restrictions	With Donor Restrictions	Total
CHANGE IN NET ASSETS			
REVENUES AND OTHER SUPPORT			
Grant revenue	$ 16,787,565	$ -	$ 16,787,565
Fees for service	3,030,181	-	3,030,181
Rent revenue	65,397	-	65,397
Public support	329,618	31,514	361,132
In-kind donations	767,224	-	767,224
Interest	1,089	-	1,089
Fundraising	227,539	-	227,539
Other revenue	31,951	-	31,951
Gain on disposal of property	(79,338)	-	(79,338)
Total revenues and other support	21,161,226	31,514	21,192,740
NET ASSETS RELEASED FROM RESTRICTIONS	161,314	(161,314)	-
Total revenues, other support, and net assets released from restrictions	21,322,540	(129,800)	21,192,740
EXPENSES			
Program services			
Child services	5,618,514	-	5,618,514
Community services	1,213,031	-	1,213,031
Energy assistance	4,088,771	-	4,088,771
Housing	5,475,141	-	5,475,141
Weatherization	3,309,103	-	3,309,103
Total program services	19,704,560	-	19,704,560
Supporting activities			
Management and general	1,522,812	-	1,522,812
Fundraising	197,469	-	197,469
Total expenses	21,424,841	-	21,424,841
CHANGE IN NET ASSETS BEFORE ACQUISITION OF PROPERTY AND LAND	(102,301)	(129,800)	(232,101)
ACQUISITION OF PROPERTY AND LAND	720,514	-	720,514
CHANGE IN NET ASSETS	618,213	(129,800)	488,413
NET ASSETS, BEGINNING OF YEAR	4,634,862	305,785	4,940,647
NET ASSETS, END OF YEAR	$ 5,253,075	$ 175,985	$ 5,429,060

See Notes to Financial Statements

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY AND AFFILIATE

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2024

	Child Services	Community Services	Energy Assistance	Housing	Weatherization	Total Program Services	Intermediate (Allocation) Pools	Management and General	Fundraising	Total
Payroll	$ 3,697,447	$ 684,319	$ 447,485	$ 390,071	$ 267,529	$ 5,486,851	$ 11,228	$ 806,083	$ 102,552	$ 6,406,714
Payroll taxes	293,717	54,558	34,778	30,969	20,477	434,499	996	75,100	8,357	518,952
Fringe benefits	272,943	33,249	46,289	27,168	29,217	408,866	128	60,106	4,711	473,811
Retirement	18,436	4,849	3,003	3,682	4,387	34,357	39	5,165	492	40,053
Weatherization material, fuel and client assistance	67,912	19,631	3,811,179	631,357	860,732	5,390,811	-	-	-	5,390,811
In-kind expenses	303,168	896,130	-	43,936	500	1,243,734	-	-	13,025	1,256,759
Consultants and contract labor	129,787	29,247	74	51,460	415	210,983	94,370	116,453	48,186	469,992
Consumable supplies	258,331	326,625	5,761	4,983	3,682	599,382	72,200	4,091	5,251	680,924
Occupancy	693,212	82,940	45,712	73,430	29,409	924,703	(510,137)	84,414	13,027	512,007
Repairs and maintenance	164,400	25,798	13,112	32,721	829	236,860	340,203	2,814	6,830	586,707
Insurance	24,124	33,089	999	10,889	554	69,655	15,169	55,005	372	140,201
Training and conferences	111,386	22,054	21	407	27,964	161,832	2,198	2,482	53,215	219,727
Depreciation	95,247	62,829	391	47,033	721	206,221	-	87,398	-	293,619
Travel and transportation	30,651	19,745	212	22,722	8,096	81,426	(23,707)	11,578	1,216	70,513
Printing and postage	357	571	9,679	180	183	10,970	-	4,068	8,014	23,052
Equipment and computer	38,925	939	40	80	13,660	53,644	14,443	-	665	68,752
Interest expense	13,146	10,766	8,134	6,205	4,161	42,412	3,177	50,287	2,844	98,720
Other program support	40,796	24,751	6,185	1,173	5,446	78,351	(20,307)	-	1,389	59,433
Total expenses	$ 6,253,985	$ 2,332,090	$ 4,433,054	$ 1,378,466	$ 1,277,962	$ 15,675,557	$ -	$ 1,365,044	$ 270,146	$ 17,310,747

See Notes to Financial Statements

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY AND AFFILIATE

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2023

	Child Services	Community Services	Energy Assistance	Housing	Weatherization	Total Program Services	Intermediate (Allocation) Pools	Management and General	Fundraising	Total
Payroll	$ 3,562,846	$ 276,618	$ 503,425	$ 628,100	$ 220,327	$ 5,191,316	$ 24,927	$ 854,406	$ 79,711	$ 6,150,360
Payroll taxes	293,123	23,014	41,585	51,302	17,595	426,619	2,305	40,988	6,452	476,364
Fringe benefits	233,618	18,544	42,466	49,182	23,018	366,828	-	63,255	5,369	435,452
Retirement	16,331	1,769	2,362	5,463	1,837	27,762	274	4,914	291	33,241
Weatherization material, fuel and client assistance	29,635	32,082	3,413,724	4,394,593	2,977,588	10,847,622	-	-	-	10,847,622
In-kind expenses	167,453	565,933	-	19,827	500	753,713	-	-	13,511	767,224
Consultants and contract labor	58,298	6,383	151	41,791	336	106,959	77,946	167,622	19,414	371,941
Consumable supplies	223,160	154,240	5,563	39,621	4,738	427,322	51,654	18,436	4,875	502,287
Occupancy	700,964	46,498	55,377	130,160	21,160	954,159	(621,635)	84,260	11,291	428,075
Repairs and maintenance	52,295	9,782	5,971	17,494	1,133	86,675	400,030	5,810	1,675	494,190
Insurance	33,359	3,256	1,325	8,559	955	47,454	15,170	56,416	185	119,225
Training and conferences	86,945	12,467	5,012	21,405	19,194	145,023	62	66,709	41,212	253,006
Depreciation	76,962	42,021	391	37,528	4,328	161,230	-	87,399	-	248,629
Travel and transportation	44,974	4,203	224	16,382	6,491	72,274	(12,307)	6,983	894	67,844
Printing and postage	1,074	3,098	2,051	60	19	6,302	-	6,091	10,295	22,688
Equipment and computer	6,952	728	-	2,525	6,628	16,833	16,357	3,458	60	36,708
Interest expense	17,629	6,819	9,144	11,149	3,256	47,997	2,834	42,163	1,280	94,274
Other program support	12,896	5,576	-	-	-	18,472	42,383	13,902	954	75,711
Total expenses	$ 5,618,514	$ 1,213,031	$ 4,088,771	$ 5,475,141	$ 3,309,103	$ 19,704,560	$ -	$ 1,522,812	$ 197,469	$ 21,424,841

See Notes to Financial Statements

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY AND AFFILIATE

CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	$ 2,512,655	$ 488,413
Adjustment to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	293,619	248,629
Amortization of debt issuance costs	3,376	3,376
Acquisition of property and land	(1,502,600)	(945,514)
Acquisition of long term debt	250,000	225,000
Transfer of property to Gafney Home, L.P.	288	129,397
Loss (gain) on disposal of property	-	79,338
Decrease (increase) in assets:		
Accounts receivable	107,743	681,516
Contributions receivable	(100)	30,000
Due from Gafney Home, L.P.	132,095	(519,890)
Inventory	138,161	88,148
Prepaid expenses	1,898	40,074
Other noncurrent assets	(1,295)	-
Security deposits	63	52
Increase (decrease) in liabilities:		
Accounts payable	(1,075,799)	849,547
Accrued payroll and related taxes	70,048	(472)
Accrued compensated absences	(9,237)	(12,435)
Refundable advances	(736,610)	(732,629)
Other current liabilities	(21,776)	(37,153)
Security deposits	2	(348)
NET CASH PROVIDED BY OPERATING ACTIVITIES	162,531	615,049
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property	(410,182)	(100,594)
Proceeds on sale of property	-	19,023
NET CASH USED IN INVESTING ACTIVITIES	(410,182)	(81,571)
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments made on long term debt	(78,692)	(75,453)
NET CASH USED IN FINANCING ACTIVITIES	(78,692)	(75,453)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(326,343)	458,025
CASH AND RESTRICTED CASH, BEGINNING OF YEAR	1,842,588	1,384,563
CASH AND RESTRICTED CASH, END OF YEAR	$ 1,516,245	$ 1,842,588
CASH AND RESTRICTED CASH		
Cash	$ 1,484,910	$ 1,806,373
Restricted cash:		
Insurance escrow	5,907	13,477
Tax escrow	5,972	5,931
Replacement reserves	8,928	6,580
Operating reserve	10,528	10,227
Total cash and restricted cash	$ 1,516,245	$ 1,842,588
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Cash paid during the year for interest	$ 98,720	$ 94,274
SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND AND FINANCING ACTIVITIES		
Acquired property and land	$ 1,502,600	$ 945,514
Acquired long term debt	$ 250,000	$ 225,000

See Notes to Financial Statements

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NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Organization and Principles of Consolidation

Community Action Partnership of Strafford County (the Agency) is a 501(c)(3) private New Hampshire non-profit organization established under the provisions of the Equal Opportunity Act of 1964. Without services provided by the Agency, many local residents would be without a means to provide for their basic needs, including food, education, child care, utilities assistance, transportation, housing, emergency shelter and access to other services. The mission of the Agency is to reduce barriers to help clients improve their economic stability and well-being through education, advocacy, and partnerships. The vision of the Agency is to eliminate poverty in Strafford County through compassion, education, self-sufficiency, transparency, accountability, team work, client focus and professionalism.

Academy Street Family Housing, LLC (Academy Street) is a limited liability company which is consolidated with the Agency, as the Agency is the is the sole member of Academy Street. All significant intercompany items and transactions have been eliminated from the consolidated financial statements.

In addition to the Agency's administrative office located in Dover, the Agency maintains its outreach capacity by operating program offices in Farmington, Milton, Rochester, Dover and Somersworth. The Agency is funded by Federal, state, county and local funds, as well as United Way, public utilities, foundation and charitable grant funds, fees for service, private business donations, and donations from individuals. The Agency is governed by a tripartite board of directors made up of elected officials, community leaders from for-profit and non-profit organizations and residents who are low income. The board is responsible for assuring that the Agency continues to assess and respond to the causes and conditions of poverty in its community, achieve anticipated family and community outcomes, and remain administratively and fiscally sound. The Agency administers a wide range of coordinated programs to more than 15,000 people annually, and the programs are designed to have a measurable impact on poverty and health status among the most vulnerable residents: those under the age of 6, the elderly and those living in poverty. This coordinated approach is accomplished by providing a broad array of services that are locally defined, planned and managed with community agencies.

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Basis of Accounting

The consolidated financial statements have been prepared using the accrual basis of accounting in accordance with Generally Accepted Accounting Principles (GAAP) of the United States.

Financial Statement Presentation

The consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (US GAAP), which require the Agency to report information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Agency. These net assets may be used at the discretion of the Agency's management and board of directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Agency or by passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities.

At December 31, 2024 and 2023, the Agency had net assets without donor and with donor restrictions.

Refundable Advances

Grants received in advance are recorded as refundable advances and recognized as revenue in the period in which the related services are performed or expenditures are incurred.

Contributions

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts received that are restricted by the donor for future periods or for specific purposes are reported as net assets with donor restrictions. However, if a restriction is fulfilled in the same period in which the contribution is received, the Agency reports the support as unrestricted.

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Contributed Services

Donated services are recognized as contributions in accordance with FASB ASC No. 958, *Accounting for Contributions Received and Contributions Made,* if the services (a) create or enhance non-financial assets or (b) require specialized skills and would otherwise be purchased by the Agency.

Volunteers provided various services throughout the year that are not recognized as contributions in the financial statements since the recognition criteria under FASB ASC No. 958 were not met.

Fair Value of Financial Instruments

Unless otherwise indicated, fair values of all reported assets and liabilities that are financial instruments approximate the carrying values of such amounts.

Inventory

Inventory materials are fixtures for installation and recorded at cost or net realizable value or if donated, at approximate fair value at date of donation, using the first-in, first-out method.

Property and Depreciation

Property and equipment, which have a cost greater than $5,000, are capitalized at cost or, if donated, at the approximate fair value at the date of donation. Specific grants and awards may have a threshold lower than this amount and that program will abide by those guidelines. Assets are depreciated over their estimated useful lives using the straight-line method as follows:

Buildings and improvements	15 - 40 years
Furniture, equipment and machinery	3 - 10 years
Vehicles	5 - 7 years

Depreciation expense aggregated $293,619 and $248,629 for the years ended December 31, 2024 and 2023, respectively.

Accrued Earned Time

The Agency has accrued a liability of $183,856 and $193,093 at December 31, 2024 and 2023, respectively, for future compensated leave time that its employees have earned and which is vested with the employee.

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Income Taxes

The Agency is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. The Internal Revenue Service has determined the Agency to be other than a private foundation. The Agency is also exempt from the New Hampshire Business Enterprise Tax.

Accounting Standard Codification No. 740, "Accounting for Income Taxes", establishes the minimum threshold for recognizing, and a system for measuring, the benefits of tax return positions in financial statements. Management has analyzed the Agency's tax position taken on its information returns for the previous three tax years and has concluded that no additional provision for income taxes is necessary in the Agency's financial statements.

Cash and Cash Equivalents

The Agency considers all highly liquid financial instruments with original maturities of three months or less to be cash equivalents. For the years ended December 31, 2024 and 2023 cash and cash equivalents totaled $1,484,910 and $1,806,373, respectively.

Revenue Recognition Policy

The Agency derives revenue from grants, fees for services, donations, public support, and fundraising. Revenues are recognized when control of these services are transferred to customers, in an amount that reflects the consideration the Agency expects to be entitled to in exchange for those services. Cost incurred to obtain a contract will be expensed as incurred when the amortization period is less than a year.

Academy Street derives revenue from the rental of apartment units. Revenues are recognized as income, monthly, when rents become due and control of the apartment units is transferred to the lessees. Control of the leased units is transferred to the lessee in an exchange for the leased units. The cost incurred to obtain a lease will be expensed as incurred.

Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Advertising Expenses

The Agency expenses advertising costs as they are incurred. Total advertising costs for the years ended December 31, 2024 and 2023 amounted to $15,342 and $10,426, respectively.

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Debt Issuance Costs

As required under FASB Accounting Standards Update No. 2015-03, amortization expense for the years ended December 31, 2024 and 2023 amounted to $3,376 and has been included with interest expense in the consolidated statement of activities for each year. The unamortized deferred financing costs have been included as a reduction of the long term debt (see Note 10).

In-kind Donations

The Agency pays below-market rent for the use of certain facilities. In accordance with generally accepted accounting principles, the difference between amounts paid for the use of the facilities and the fair value of the rental space has been recorded as an in-kind donation and as an in-kind expense in the accompanying consolidated financial statements. The estimated fair value of the donation was determined to be $170,732 and $103,356 for the years ended December 31, 2024 and 2023, respectively.

The Agency also receives contributed food commodities and other goods that are required to be recorded in accordance with FASB ASC No. 958. The estimated fair value of these food commodities and goods was determined to be $552,346 and $412,602, respectively, for the year ended December 31, 2024. For the year ended December 31, 2023, the estimated fair value of these food commodities and goods was determined to be $457,049 and $116,368, respectively.

The Agency also receives contributed professional services and volunteer time that are required to be recorded in accordance with FASB ASC No. 958. The estimated fair value of these services was determined to be $121,027 for the year ended December 31, 2024. The estimated fair value of these services was determined to be $90,451 for the year ended December 31, 2023.

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis. Accordingly, costs have been allocated among the program services and supporting activities benefited. Occupancy costs have been grouped and allocated to the programs as a line item. Such allocations have been determined by management on an equitable basis.

The expenses that are allocated include the following:

Expense	Method of allocation
Salaries and benefits	Time and effort
Occupancy	Square footage/revenues
Depreciation	Square footage
All other expenses	Approved indirect rate

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NOTE 2. PROPERTY

As of December 31, 2024 and 2023, property consisted of the following:

	2024	2023
Land, buildings and improvements	$ 8,641,414	$ 6,900,857
Furniture, equipment and machinery	590,886	418,949
Vehicles	315,682	315,682
Total	9,547,982	7,635,488
Less accumulated depreciation	1,554,767	1,261,148
Net property	$ 7,993,215	$ 6,374,340

NOTE 3. RESTRICTED CASH BALANCES

Certain cash accounts have been established and are being funded in accordance with a regulatory agreement entered into between Academy Street and New Hampshire Housing as discussed below. All reserves are required to be held in qualified New Hampshire financial institutions that are insured by the FDIC.

Operating Reserve

Under the regulatory agreement, Academy Street is required to establish an operating reserve. The operating reserve was funded properly during the years ended December 31, 2024 and 2023.

Replacement Reserve

Under the regulatory agreement, Academy Street is required to set aside amounts for the replacement of property and other expenditures approved by New Hampshire Housing. Additionally, Academy Street is required to make monthly payments to the reserve. The reserve was properly funded during 2024 and 2023.

Insurance and Real Estate Tax Escrows

Academy Street is required to establish a reserve to fund tax and insurance payments for the project. Amounts are to be deposited on a monthly basis to accrue a sufficient balance to pay future tax and insurance bills for the project. As of December 31, 2024 and 2023, the balance in the reserves for tax and insurance escrows was properly funded.

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NOTE 4. LIQUIDITY AND AVAILABILITY

The following represents the Agency's financial assets as of December 31:

	2024	2023
Financial assets at year end:		
Cash and cash equivalents	$ 1,484,910	$ 1,806,373
Accounts receivable	1,767,593	1,875,336
Contributions receivable	20,100	20,000
Due from Gafney Home, L.P.	387,795	519,890
Restricted cash	31,335	36,215
Total financial assets	3,691,733	4,257,814
Less amounts not available to be used within one year:		
Restricted cash	31,335	36,215
Financial assets available to meet general expenditures over the next twelve months	$ 3,660,398	$ 4,221,599

The Agency's goal is generally to maintain financial assets to meet 30 days of operating expenses. As part of its liquidity plan, excess cash is invested in short-term investments, including money market accounts.

NOTE 5. ACCOUNTS RECEIVABLE

All accounts receivable are stated at the amount management expects to collect from balances outstanding at year-end. The Organization uses historical loss information based on the aging of receivables as the basis to determine expected credit losses from receivables and believes that the composition of receivables at year-end is consistent with historical conditions as credit terms and practices and the client base has not changed significantly.

The allowance for uncollectible accounts was estimated to be zero at December 31, 2024 and 2023. The Agency has no policy for charging interest on overdue accounts.

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NOTE 6. CONTRIBUTIONS RECEIVABLE

Contributions receivable represent promises to give, which have been made by donors but have not yet been received by the Agency. The Agency considers contributions receivable to be fully collectible; accordingly, no allowance for contributions receivable has been recorded.

Total unconditional promises to give were as follows at December 31:

	2024	2023
Within one year	$ 20,100	$ 20,000

NOTE 7. DUE FROM GAFNEY HOME, L.P.

Gafney Home, L.P. (Gafney) is a low-income housing tax credit property. The general partner (0.01%) of Gafney is 100% owned by the Agency. The amount included in due from Gafney Home, L.P. on the consolidated statement of financial position represents amounts that the Agency has paid on behalf of Gafney for the construction that is underway. For the years ended December 31, 2024 and 2023 the amount totaled $387,795 and $519,890, respectively.

NOTE 8. PLEDGED ASSETS

As described in **Note 9**, all assets of the Agency are pledged as collateral under the Agency's demand note payable agreement. As described in **Note 10**, the building of the Agency is pledged as collateral under the Agency's mortgage note payable agreement.

NOTE 9. DEMAND NOTE PAYABLE

The Agency has available a revolving line of credit with a bank in the amount of $750,000. The note is payable upon demand. Interest is stated at the prime rate plus 1% which resulted in an interest rate of 8.50% at December 31, 2024 and 9.50% at December 31, 2023. The note is collateralized by all the assets of the Agency. There was no outstanding balance on the demand note payable as of December 31, 2024 and 2023.

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NOTE 10. LONG TERM DEBT

The long term debt at December 31, 2024 and 2023 consisted of the following:

	2024	2023
Mortgage payable to Kennebunk Savings Bank which had interest only payments for 36 months followed by principal and interest payments for 264 months. During the year ended December 31, 2022 the note was refinanced to a fixed interest rate of 4.25% for the first ten years resulting in monthly principal and interest payments of $11,170. On April 26, 2032, and on that date every year thereafter, principal and interest payments will adjust to 1.50% above the highest U.S Prime Rate as published in the Wall Street Journal on the applicable change date, with a floor rate of 4%. The note matures in 2043. The mortgage payable is secured by real estate.	$ 1,731,559	$ 1,790,164
5.00% note payable to the New Hampshire Community Loan Fund with monthly principal and interest payments of $3,251, maturing October 2037. The notes are secured by real estate.	367,658	387,745
Note payable to New Hampshire Housing Finance Authority. The note is not subject to interest or principal amortization and will be forgiven in 2028 provided that the property is used for transitional housing. The note is secured by real estate.	225,000	225,000
Note payable to the City of Dover. The note is not subject to interest or principal amortization and will be forgiven in 2029 provided that the property is used for transitional housing. The note is secured by real estate.	250,000	-
Non-interest bearing note payable to New Hampshire Housing deferred until April 21, 2060 or until the project is sold, refinanced or surplus cash is available. The note is secured by real estate.	785,889	785,889

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	2024	2023
Non-interest bearing note payable to New Hampshire Housing deferred until July 1, 2051 or until the project is sold, refinanced or surplus cash is available. The note is secured by real estate.	25,755	25,756
Total long term debt before current portion of long term debt and unamortized debt issuance costs	3,385,861	3,214,554
Current portion of long term debt	(110,327)	(99,121)
Unamortized debt issuance costs	(54,080)	(57,457)
Total long term debt	$ 3,221,454	$ 3,057,976

The schedule of maturities of long term debt at December 31, 2024 is as follows:

Year Ended December 31	Amount
2025	$ 110,327
2026	86,563
2027	90,488
2028	94,592
2029	573,883
Thereafter	2,430,008
Total	$ 3,385,861

NOTE 11. NET ASSETS

At December 31, 2024 and 2023, net assets with donor restrictions consisted of the following:

	2024	2023
Whole family	$ 38,194	$ 39,286
Delta dental	5,000	-
CCFG & ARPA quality incentive	54,623	-
Maternal health grant	19,430	-
Fuel assistance	107,986	136,699
Total	$ 225,233	$ 175,985

During the years ended December 31, 2024 and 2023 $124,451 and $161,314 were released from net assets with donor restrictions, respectively.

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NOTE 12. OPERATING LEASES

Facilities occupied by the Agency for its community service programs are rented under the terms of various leases with expiration dates through 2032. For the years ended December 31, 2024 and 2023, the annual lease/rent expense for the leased facilities was $69,901.

The Agency accounts for its operating leases under ASU 2016-02, *Leases (Topic 842)*. As such, the right of use (ROU) assets represent the Agency's right to use underlying assets for the lease term, and the lease liabilities represent the Agency's obligation to make lease payments arising from these leases. The ROU assets and lease liabilities, all of which arise from operating leases, were calculated based on the present value of future lease payments over the lease terms. The discount rate related to the Agency's lease liability as of December 31, 2024 was 3.75%, which is based upon the risk-free borrowing rates commensurate with the lease terms. At December 31, 2024, the ROU asset and lease liability is $136,801. At December 31, 2023, the ROU asset and lease liability is $81,312.

The weighted average lease term at December 31, 2024 is 3.47 years. The weighted average discount rate at December 31, 2024 is 3.75%.

Common expenses, classified as occupancy costs in the accompanying consolidated financial statements, are considered a non-lease component under FASB ASC 842 and are recognized as costs as incurred.

Academy Street leases property from the Agency under a lease agreement for an annual rent amount of $1. The lease expires during April 2045. Unless either party serves the other with a 180 day written notice prior to the expiration of the initial term, at the end of the initial term, the lease shall be automatically extended for an additional 25 year term.

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Lease liability maturities as of December 31, 2024 is as follows:

Year Ending December 31	Amount
2025	$ 69,901
2026	38,401
2027	6,901
2028	6,901
2029	6,901
Thereafter	17,244
Total undiscounted lease liability	146,249
Less imputed interest	(9,448)
Total lease liability	$ 136,801

NOTE 13. RETIREMENT PLAN

The Agency maintains a 403(b) Plan and Trust (the Plan) covering substantially all employees. Employee contributions to the Plan are made at predetermined rates elected by employees. Additionally, for the year ended December 31, 2024 the Agency provides a matching contribution equal to 100% of the employee's contribution up to 2% of the employee's compensation. For the year ended December 31, 2023 the Agency provides a matching contribution equal to 25% of the employee's contribution up to 5% of the employee's compensation. Effective April 1, 2016, the Agency instituted an auto enrollment feature mandating a minimum 1% employee contribution; however, employees reserve the right to decline the auto enrollment. Employer matching contributions for the years ended December 31, 2024 and 2023 totaled $40,053 and $33,241, respectively.

NOTE 14. CONCENTRATION OF RISK

The Agency receives a majority of its support from federal and state governments. For the years ended December 31, 2024 and 2023, approximately 79% and 89%, respectively, of the Agency's total revenue was received from federal and state governments. If a significant reduction in the level of support were to occur, it would have a significant effect on the Agency's programs and activities.

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NOTE 15. CONCENTRATION OF CREDIT RISK

The Agency maintains its cash balances at several financial institutions in New Hampshire. The balances are insured by the Federal Deposit Insurance Corporation up to $250,000. The Agency maintains an agreement with its primary financial institution to collateralize the balances in excess of $250,000.

NOTE 16. CONTINGENCIES

The Agency receives grant funding from various sources. Under the terms of these agreements, the Agency is required to use the funds within a certain period and for purposes specified by the governing laws and regulations. If expenditures were found not to have been made in compliance with the laws and regulations, the Agency might be required to repay the funds. No provisions have been made for this contingency because specific amounts, if any, have not been determined or assessed as of December 31, 2024 and 2023.

NOTE 17. RENTAL INCOME RECEIVABLE

During the year ended December 31, 2024, and subsequent to year end, Academy Street entered into four separate rental agreements for use of their four apartments. The rental agreements have differing expirations ranging from April 2024 through July 2025. Monthly payments for the agreements ranged from $1,168 to $1,394 and are due the first day of each month. At December 31, 2024 and 2023, $3,447 and $2,587, respectively, is outstanding from tenants for rent and is included in accounts receivable in the accompanying consolidated statements of financial position.

The approximate future rental payments owed on the above leases are as follows:

Year Ended December 31	Amount
2025	$ 25,526

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NOTE 18. ACQUISITION OF PROPERTY AND LAND

During the year ended December 31, 2024, the Agency acquired property and land relating to the Home for Now Homeless Shelter from another nonprofit organization. The value of the building and land received in the acquisition totaled $386,507 and $1,116,093, respectively. During the year ended December 31, 2023, the Agency acquired property and land relating to a transitional housing program from another nonprofit organization. The value of the building and land received in the acquisition totaled $675,570 and $269,944, respectively.

As part of the acquisition of the property and land during the year ended December 31, 2024, the Agency also acquired the related note payable of $250,000, payable to the City of Dover (see **Note 10**). The Agency has been running the operations of the Home for Now program since the acquisition.

As part of the acquisition of the property and land during the year ended December 31, 2023, the Agency also acquired the related note payable of $225,000, payable to New Hampshire Housing Finance Authority (see **Note 10**). The Agency has been running the operations of the transitional housing program since the acquisition.

NOTE 19. SUBSEQUENT EVENTS

Subsequent events are events or transactions that occur after the statement of financial position date, but before financial statements are available to be issued. Recognized subsequent events are events or transactions that provide additional evidence about conditions that existed at the statement of financial position date, including the estimates inherent in the process of preparing financial statements. Nonrecognized subsequent events are events that provide evidence about conditions that did not exist at the statement of financial position date but arose after that date. Management has evaluated subsequent events through July 23, 2025, the date the consolidated financial statements were available for issuance.

Subsequent to year end, the Agency became entitled to $1,000,000 from HUD. This amount is related to the support needed to complete the project at the Bradley Commons Innovative Center. This support will assist in paying down the mortgage, create 42 workforce housing units, provide capacity to serve nearly 5,000 additional community members in need, and consolidate the offices occupied by the Agency.

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY AND AFFILIATE

CONSOLIDATING STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2024

	Community Action Partnership of Strafford County	Academy Street Family Housing, LLC	Total	Consolidating Adjustments	Consolidated
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	$ 1,382,497	$ 102,413	$ 1,484,910	$ -	$ 1,484,910
Accounts receivable	1,764,146	3,447	1,767,593	-	1,767,593
Contributions receivable	20,100	-	20,100	-	20,100
Due from affiliate	9,249	-	9,249	(9,249)	-
Due from Gafney Home, L.P.	387,795	-	387,795	-	387,795
Inventory	275,443	-	275,443	-	275,443
Prepaid expenses	10,074	-	10,074	-	10,074
Total current assets	3,849,304	105,860	3,955,164	(9,249)	3,945,915
NONCURRENT ASSETS					
Restricted cash	-	31,335	31,335	-	31,335
Security deposits	5,107	3,205	8,312	-	8,312
Property, net of accumulated depreciation	7,178,184	815,031	7,993,215	-	7,993,215
Other noncurrent assets	26,798	-	26,798	-	26,798
Right of use asset	136,801	-	136,801	-	136,801
Total noncurrent assets	7,346,890	849,571	8,196,461	-	8,196,461
TOTAL ASSETS	$ 11,196,194	$ 955,431	$ 12,151,625	$ (9,249)	$ 12,142,376
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Current portion of long term debt	$ 82,809	$ 27,518	$ 110,327	$ -	$ 110,327
Accounts payable	214,239	5,467	219,706	-	219,706
Accrued payroll and related taxes	198,594	-	198,594	-	198,594
Accrued compensated absences	183,856	-	183,856	-	183,856
Due to affiliate	-	9,249	9,249	(9,249)	-
Refundable advances	112,535	-	112,535	-	112,535
Other current liabilities	9,974	4,559	14,533	-	14,533
Current portion of right of use liability	65,895	-	65,895	-	65,895
Total current liabilities	867,902	46,793	914,695	(9,249)	905,446
NONCURRENT LIABILITIES					
Long term debt, less current portion shown above	2,451,161	770,293	3,221,454	-	3,221,454
Security deposits	-	2,855	2,855	-	2,855
Right of use liability, less current portion shown above	70,906	-	70,906	-	70,906
Total noncurrent liabilities	2,522,067	773,148	3,295,215	-	3,295,215
Total liabilities	3,389,969	819,941	4,209,910	(9,249)	4,200,661
NET ASSETS					
Without donor restrictions	7,580,992	135,490	7,716,482	-	7,716,482
With donor restrictions	225,233	-	225,233	-	225,233
Total net assets	7,806,225	135,490	7,941,715	-	7,941,715
TOTAL LIABILITIES AND NET ASSETS	$ 11,196,194	$ 955,431	$ 12,151,625	$ (9,249)	$ 12,142,376

See Independent Auditors' Report

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY AND AFFILIATE

CONSOLIDATING STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2024

	Community Action Partnership of Strafford County	Academy Street Family Housing, LLC	Consolidated
CHANGE IN NET ASSETS			
REVENUES AND OTHER SUPPORT			
Grant revenue	$ 14,421,951	$ -	$ 14,421,951
Fees for service	1,251,930	-	1,251,930
Rent revenue	12,523	65,770	78,293
Public support	1,187,657	-	1,187,657
In-kind donations	1,256,707	-	1,256,707
Interest	1,540	824	2,364
Fundraising	268,446	-	268,446
Other revenue	103,454	-	103,454
Total revenues and other support	18,504,208	66,594	18,570,802
EXPENSES			
Program services			
Child services	6,253,985	-	6,253,985
Community services	2,332,090	-	2,332,090
Energy assistance	4,433,054	-	4,433,054
Housing	1,312,979	65,487	1,378,466
Weatherization	1,277,962	-	1,277,962
Total program services	15,610,070	65,487	15,675,557
Supporting activities			
Management and general	1,365,044	-	1,365,044
Fundraising	270,146	-	270,146
Total expenses	17,245,260	65,487	17,310,747
CHANGE IN NET ASSETS BEFORE ACQUISITION OF PROPERTY AND LAND	1,258,948	1,107	1,260,055
ACQUISITION OF PROPERTY AND LAND	1,252,600	-	1,252,600
CHANGE IN NET ASSETS	2,511,548	1,107	2,512,655
NET ASSETS, BEGINNING OF YEAR	5,294,677	134,383	5,429,060
NET ASSETS, END OF YEAR	$ 7,806,225	$ 135,490	$ 7,941,715

See Independent Auditors' Report

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND NON-FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2024

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM TITLE	ASSISTANCE LISTING NUMBER	PASS-THROUGH GRANTOR'S NAME	GRANTOR'S NUMBER	FEDERAL EXPENDITURES	
U.S. Department of Agriculture					
Child and Adult Care Food Program	10.558	State of New Hampshire Department of Education	4300-ZZZ		$ 166,261
Child Nutrition Cluster					
Summer Food Service Program for Children	10.559	State of New Hampshire Department of Education	4300-ZZZ	$ 93,713	
National School Lunch Program	10.555	State of New Hampshire Department of Education	At-Risk After School Care Centers	16,974	110,687
Food Distribution Cluster					
Emergency Food Assistance Program	10.569	Belknap-Merrimack Community Action Partnership	None	4,146	
Emergency Food Assistance Program (Food Commodities)	10.569	Belknap-Merrimack Community Action Partnership	None	550,771	554,917
Total U.S. Department of Agriculture					$ 831,865
U.S. Department of Housing and Urban Development					
Supportive Housing for the Elderly	14.157	Dover Housing Authority	Dover Housing Authority		$ 33,004
CDBG Entitlement Grants Cluster					
Community Development Block Grants / Entitlement Grants	14.218	City of Dover, New Hampshire	City of Dover	$ 29,849	
Community Development Block Grants / Entitlement Grants	14.218	City of Rochester, New Hampshire	City of Rochester	87,497	117,346
Emergency Solutions Grant Program	14.231	State of New Hampshire Department of Health and Human Services	05-95-42-423010-7927		88,400
Economic Development Initiative, Community Project Funding & Misc Grants	14.251		B-23-CP-NH-0959		328,196
Continuum of Care	14.267	State of New Hampshire Department of Health and Human Services	SS-2020-BHS-04PERNA-11	29,286	
Continuum of Care	14.267	State of New Hampshire Department of Health and Human Services	COC DV	210,676	
Continuum of Care	14.267	State of New Hampshire Department of Health and Human Services	COC RRH	177,595	417,557
Supportive Housing Program	14.235	State of New Hampshire Department of Health and Human Services	010-092-7176-102-0415		39,178
Total U.S. Department of Housing and Urban Development					$ 1,023,681
U.S Department of Homeland Security			593800-035		$ 5,779
Emergency Food and Shelter National Program	97.024	United Way			
Total U.S. Department of Homeland Security					$ 5,779
U.S. Department of Energy					
BIL - Weatherization Assistance for Low-Income Persons	81.042	State of New Hampshire Governor's Office of Energy & Community Services	02-52-52-520010-XXXX0000-074-50	$ 253,296	
Weatherization Assistance for Low-Income Persons	81.042	State of New Hampshire Governor's Office of Energy & Community Services	01-02-02-024010-7706-074-500587	140,992	$ 394,288
Total U.S. Department of Energy					$ 394,288

See Notes to Schedule of Expenditures of Federal Awards

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND NON-FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2024

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM TITLE	ASSISTANCE LISTING NUMBER	PASS-THROUGH GRANTOR'S NAME	GRANTOR'S NUMBER	FEDERAL EXPENDITURES	
U.S. Department of Health & Human Services					
Aging Cluster					
Special Programs for the Aging - Title III, Part B	93.044	State of New Hampshire Department of Health and Human Services, NTS	05-95-48-48010-78720000-512-500352	$ 35,955	
Special Programs for the Aging - Title III, Part B	93.044	State of New Hampshire Division of Elderly and Adult Services	010-048-7872-512-0352	5,948	$ 41,903
Maternal, Infant, Early Childhood Homevisiting Program	93.870	State of New Hampshire Department of Health and Human Services, DPH, BPHCS, Maternal & Health Section	05-95-90-902010-5896		161,940
Foster Care - Title IV - E	93.658	State of New Hampshire Department of Health and Human Services, DPH, BPHCS, Maternal & Health Section	05-95-90-902010-5897		124,607
Promoting Safe and Stable Families	93.556	State of New Hampshire, DHHS, Division for Children, Youth and Families	05-095-042-421010-29730000-102-500734-42107306		3,052
Temporary Assistance for Needy Families	93.558	State of New Hampshire, DHHS, Division for Children, Youth and Families	05-095-045-450010-61460000-502-500891-42106603		205,904
Low-Income Home Energy Assistance	93.568	State of New Hampshire Governor's Office of Energy & Planning	01-02-02-024010-77050000-074-500587	$ 4,061,976	
Low-Income Home Energy Assistance	93.568	State of New Hampshire Governor's Office of Energy & Planning	01-02-02-024010-77050000-074-500587	345,658	4,407,634
Low-Income Water Assistance Program	93.499	State of New Hampshire Governor's Office of Energy & Planning	02-52-52-52010-19880000-500587		103,374
Community Services Block Grant	93.569	State of New Hampshire, DHHS, DFA	010-045-7148-093-0415	501,467	
Community Services Block Grant	93.569	Southern NH Services	RPIC	10,000	511,467
CCDF Cluster					
ARPA - Child Care and Development Block Grant	93.575	State of New Hampshire, DHHS	177200 & H79TI084759		329,909
Head Start Cluster					
Head Start	93.600	Direct Funding	01CH01149602 & 603		4,496,495
Substance Abuse and Mental Health Services Administration	93.243	Hope on Haven Hill	H79TI084759		35,825
Community-Based Child Abuse Prevention Grants	93.590	NH Childrens Trust	Trestle Impletementation & Concrete Supports		6,523
Activities to Support STLT Health Dept Response to Public Health or Healthcare Crises	93.391	NH Childrens Trust			24,399
Social Services Research and Demonstration	93.647		90EDA0017		329,758
Maternal and Child Health Services Block Grant to States	93.994	State of New Hampshire, DHHS, Division for Children, Youth and Families	05-095-090-51900000-102-500731-90004009		7,306
Stephanie Tubbs Jones Child Welfare Program	93.645	State of New Hampshire, DHHS, Division for Children, Youth and Families	05-095-042-421010-29680000-102-500734-42106802		1,287
Social Services Block Grant	93.667	State of New Hampshire, DHHS, Division for Children, Youth and Families	05-095-042-421010-29660000-102-500734-42106603		60,209
Total U.S. Department of Health & Human Services					$ 10,851,592
TOTAL					**$ 13,107,205**
NON-FEDERAL AWARDS					
Electrical Assistance Program		NH Public Utilities Company			$ 242,065

See Notes to Schedule of Expenditures of Federal Awards

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2024

NOTE 1. BASIS OF PRESENTATION

The accompanying schedule of expenditures of Federal Awards (the Schedule) includes the federal award activity of Community Action Partnership of Strafford County under programs of the federal government for the year ended December 31, 2024. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Community Action Partnership of Strafford County, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the Agency.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE 3. INDIRECT COST RATE

Community Action Partnership of Strafford County has elected not to use the ten percent de minimis indirect cost rate allowed under the Uniform Guidance.

NOTE 4. FOOD DONATION

Nonmonetary assistance is reported in the Schedule at the fair value of the commodities received and disbursed.

NOTE 5. SUBRECIPIENTS

Community Action Partnership of Strafford County had no subrecipients for the year ended December 31, 2024.

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors of
Community Action Partnership of Strafford County

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of Community Action Partnership of Strafford County (a New Hampshire nonprofit organization) and Affiliate, which comprise the consolidated statements of financial position as of December 31, 2024 and 2023, and the related consolidated statements of activities, functional expenses, and cash flows, and the related notes to the consolidated financial statements, and have issued our report thereon dated July 23, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered Community Action Partnership of Strafford County's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of Community Action Partnership of Strafford County's internal control. Accordingly, we do not express an opinion on the effectiveness of Community Action Partnership of Strafford County's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

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Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Community Action Partnership of Strafford County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Leone, McDonnell & Roberts
Professional Association

Dover, New Hampshire
July 23, 2025

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NORTH CONWAY

COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY

INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Directors of
Community Action Partnership of Strafford County

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Community Action Partnership of Strafford County's compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of Community Action Partnership of Strafford County's major federal programs for the year ended December 31, 2024. Community Action Partnership of Strafford County's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

In our opinion, Community Action Partnership of Strafford County complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2024.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditors' Responsibilities for the Audit of Compliance section of our report.

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We are required to be independent of Community Action Partnership of Strafford County and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Community Action Partnership of Strafford County's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Community Action Partnership of Strafford County's federal programs.

Auditors' Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Community Action Partnership of Strafford County's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Community Action Partnership of Strafford County's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Community Action Partnership of Strafford County's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Community Action Partnership of Strafford County's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Community Action Partnership of Strafford County's internal control over compliance. Accordingly, no such opinion is expressed.

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We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditors' Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Leone, McDonnell & Roberts
Professional Association

Dover, New Hampshire
July 23, 2025

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COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY

SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED DECEMBER 31, 2024

A. SUMMARY OF AUDITORS' RESULTS

1. The auditors' report expresses an unmodified opinion on whether the consolidated financial statements of Community Action Partnership of Strafford County and Affiliate were prepared in accordance with GAAP.

2. No significant deficiencies relating to the audit of the consolidated financial statements is reported in the *Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards*. No material weaknesses are reported.

3. No instances of noncompliance material to the financial statements of Community Action Partnership of Strafford County, which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.

4. No significant deficiencies in internal control over major federal award programs are reported in the *Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance.* No material weaknesses are reported.

5. The auditors' report on compliance for the major federal award programs for Community Action Partnership of Strafford County expresses an unmodified opinion on all major federal programs.

6. There were no audit findings that would be required to be reported in accordance with 2 CFR section 200.516(a).

7. The programs tested as major were: U.S. Department of Health and Human Services, Head Start, ALN 93.600 and Social Services Research and Demonstration, ALN 93.647, NON-FEDERAL, NH Public Utilities Corporation, Electrical Assistance Program.

8. The threshold used for distinguishing between Type A and B programs was $750,000.

9. Community Action Partnership of Strafford County was determined to be a low-risk auditee.

B. FINDINGS – FINANCIAL STATEMENTS AUDIT

None

C. FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL AWARD PROGRAMS AUDIT

None

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Betsey Andrews Parker, MPH, Chief Executive Officer
Community Action Partnership of Strafford County
Email: bandrewsparker@straffordcap.org Phone: 603.435.2500 x 8135

Work Experience:

CEO, Community Action Partnership of Strafford County, Dover, New Hampshire, 2010-present.

- Manage daily operations of a nonprofit organization including: finance, board and staff meetings, public relations, grant writing, staff supervision and program development.
- Manage all aspects of federal antipoverty programs for Strafford County: Head Start, Early Head Start, Low Income Heat Energy Assistance Program and Weatherization.
- Responsibilities include: development and management of $19 million annual budget, coordination of 133 staff and five offices, program delivery, development and special events, public relations, and donor management.

Homeland Security Public Health Practice Lead, URS Federal Services Inc., 2008 – 2010.

- Provide project support to develop, execute, and evaluate a series of Senior Action Officer Preparedness Exercises for the U.S. Department of Health and Human Services focusing on international pandemic influenza containment and response effort, anthrax, presidential transition, medical surge and other public health emergencies.
- Provide recommendations to higher-level Health and Human Services officials regarding proposals, actions, and reports relative to emergency preparedness.
- Revised International Pandemic Influenza Playbook, decision and briefing papers based on Pandemic Influenza Exercise series and H1N1 lessons learned.
- Work with complete spectrum of Government agencies and departments associated with Health and Human Services public health response activities.
- Developed Homeland Security compliant Do-It-Yourself training program for U.S. Department of Agriculture focusing on intentional contamination of the national school lunch program.
- Trainer and Public Health Subject Matter Expert, National League of Cities Crisis Management for Elected Officials Training Program.

Executive Director, Northern Strafford County Health & Safety Council, Rochester, NH, 2003 – 2008.

Executive Director, American Red Cross Great Bay Chapter, Dover, New Hampshire, 2000-2003.

Health Care Organizer, New Hampshire Citizen Alliance, Concord, NH, 1999-2000.

Consultant, Community Health Institute, Concord, NH, 1998-1999.

Education

Masters, Public Health, Boston University, 1998

BS, Health Management and Policy, New Hampshire University, 1995

Professional Societies/Affiliations

CAPLAW Board of Directors, 2016- Present

New England Community Action Association, Past President, 2016- Present

Greater Rochester Community Health Foundation, Past Chair, current member, 2021-Present

Dover Chamber of Commerce, Board Member, 2025-present

NH Center For Nonprofit, Board member, 2025-Present

Rotary Club of Dover, Past President Dover, New Hampshire

Dover City Council for Ward One, January 2000 to December 2002

Vice Chair, Dover School Board, January 2012-2018