The State of New Hampshire
Department of Transportation

David Rodrigue, P.E.
Commissioner

Susan M. Klasen, P.E.
Assistant Commissioner

Michelle L. Winters
Deputy Commissioner

Her Excellency, Governor Kelly A. Ayotte
and the Honorable Council
State House
Concord, New Hampshire 03301

Bureau of Construction
October 21, 2026

Requested Action

1. Authorize the Bureau of Construction to enter into a contract with Electric Light Company, Inc. dba Electric Signal Repair (Vendor 153172) of Cape Neddick, ME on the basis of a low bid of $252,586 for intersection signalization and traffic pole replacement in locations along NH 33 from Greenland to Portsmouth; I-93 in Manchester, and on the FEET in Merrimack (Projects: Greenland-Portsmouth #45449, Manchester #45444, and Merrimack #45445), from the date of Governor and Council approval through October 29, 2027, unless amended by the Department in accordance with the Standard Specifications. **44% Turnpike, 29% Betterment, and 27% Reimbursable Maintenance**.

Funds are available in the following account for Fiscal Year 2027 and are anticipated to be available in Fiscal Year 2028, with the authority to adjust encumbrances between fiscal years within the price limitation through the Budget Office, if needed and justified:

Funding is available as follows:	**FY 2027**	**FY 2028**	**Total**
04-96-96-961017-7025 Turnpike Renewal & Replacement 400-500870 Highway Contract Payments	$82,312.30	$28,492.70	$110,805
04-96-96-961015-3031 Reimbursable Maintenance 400-500870 Highway Contract Payments	$51,182.90	$17,717.10	$68,900
04-96-96-961015-3039 Betterment 400-500870 Highway Contract Payments	$54,140.20	$18,740.80	$72,881
		Total	**$252,586**

2. Further authorize that a contingency in the amount of $25,258.60 be approved for payment of latent conditions, which may appear during the construction of the project. The contingency requested is 10% of the contract amount.

Funding is available as follows:	**FY 2028**
04-96-96-961017-7025 Turnpike Renewal & Replacement 400-500870 Highway Contract Payment	$25,258.60

Explanation

This project consists of signal work at the following locations:

Greenland-Portsmouth 45449**:** Installation of fiber optic cable utilizing existing traffic signal conduit along NH 33, interconnecting six (6) signalized intersections, from the Target/Lowes intersection in Greenland to Borthwick Ave in Portsmouth.

Manchester 45444: Replacement of traffic signal pole, mast arm, and foundation for the Signal S-285-03 at the I-93 Southbound Exit 6 off ramp at Hanover St in Manchester.

Merrimack 45445: Replacement of traffic signal pole, mast arm, luminaire, and foundation for Signal S-287-14 at the FEET Southbound Exit 10 off ramp at Industrial Drive in Merrimack.

This project will improve interconnectivity along NH 33 allowing for coordinated traffic signals and provide an improved level of service (45449). It will also replace damaged signal mast arm, foundation, and related traffic signal equipment at two locations (45444 and 45445).

The proposed contingency amount is 10% of the contract amount. This is to account for the risks associated with unanticipated traffic control needs, the potential for necessary, but unanticipated, repair work to traffic signal related equipment and other existing infrastructure near the work areas, and latent conditions encountered during excavation.

The Contractor has been prequalified by this Department. The Contract has been approved by the Attorney General as to form and execution, and the Department has certified that the necessary funds are available and the bid reasonably conforms to the engineer's estimate in accordance with State procedure. Copies of the fully executed contract are on file at the Secretary of State's Office and the Department of Administrative Service's Office, and subsequent to Governor and Council approval, will be on file at the Department of Transportation.

This project funding is: 0% Federal funds (Greenland-Portsmouth 45449: 69% State (3039 Betterment), 31% Turnpike (TRR); Manchester 45444: 100% State Funded (3031 Crash Reimbursement); Merrimack 45445: 100% Turnpike Funded (7025 TRR Crash Reimbursement).

A copy of the Tabulation of Bids received for this project is attached along with the Contract Supplemental Sheet and a map indicating the location of the project.

Your approval of this resolution is respectfully requested. The Department of Transportation has determined that the vendor is in good standing with the Secretary of State's Office, has secured the required levels of insurance, and has provided evidence of authority to execute and be bound by the contract.

Sincerely,



David M. Rodrigue, P.E.
Commissioner

DMR/pcj

Department Estimate:	$254,422
Contract Amount:	$252,586
Under Estimate:	**$ 1,836**

Attachments

ABC Bid Data

GREENLAND-PORTSMOUTH
45449, 45445, 45444
NON-FEDERAL, NON-FEDERAL, NON-FEDERAL

PROJECT:	GREENLAND-PORTSMOUTH
STATE PROJECT NUMBER:	45449, 45445, 45444
FED. PROJECT NUMBER:	NON-FEDERAL, NON-FEDERAL, NON-FEDERAL
DATE BIDS OPEN:	September 03, 2026,
SCOPE OF WORK:	Traffic signal fiber optic cable installation on NH 33 from Target/Lowes to Borthwick Ave.
COMPLETION DATE:	October 29, 2027
LOCATION:	Rockingham, Hillsborough, District 6

Awarded To: ELECTRIC LIGHT COMPANY INC dba ELECTRIC SIGNAL REPAIR
ONE MORGAN WAY
CAPE NEDDICK, ME 03902

Amount: $252,586.00

Award Date:

Certified by: **TOBEY.L.REYNOLDS**
Director of Project Development

Summary of Bidders

Contractor	Bid Amount	Rank
ELECTRIC LIGHT COMPANY INC dba ELECTRIC SIGNAL REPAIR ONE MORGAN WAY, CAPE NEDDICK ME 03902	$252,586.00	A
PINE RIDGE TECHNOLOGIES INC 217R MAIN STREET, NORTH READING MA 01864	$255,353.00	B
DAGLE ELECTRICAL CONSTRUCTION CORP 68 INDUSTRIAL WAY, WILMINGTON MA 01887	$318,813.00	C
NEW ENGLAND SIGNAL SYSTEMS INC 616 1ST NH TURNPIKE, NORTHWOOD NH 03261-0326	$326,212.32	D
ENGINEERS CONSTRUCTION INC PO BOX 2187, SOUTH BURLINGTON VT 05495	$534,358.00	E

ABC Bid Data

GREENLAND-PORTSMOUTH

45449, 45445, 45444

NON-FEDERAL, NON-FEDERAL, NON-FEDERAL

Item No.	Description	Unit	Quantity	PS&E Unit Price	PS&E Total	ELECTRIC LIGHT COMPANY INC dba ELECTRIC SIGNAL REPAIR ONE MORGAN WAY CAPE NEDDICK, ME 03902 Unit Price	ELECTRIC LIGHT COMPANY INC dba ELECTRIC SIGNAL REPAIR ONE MORGAN WAY CAPE NEDDICK, ME 03902 Total	PINE RIDGE TECHNOLOGIES INC 217R MAIN STREET NORTH READING, MA 01864 Unit Price	PINE RIDGE TECHNOLOGIES INC 217R MAIN STREET NORTH READING, MA 01864 Total
Items									
206.19	COMMON STRUCTURE EXCAVATION EXPLORATORY	CY	20.00	$70.00	$1,400.00	$50.00	$1,000.00	$100.00	$2,000.00
206.2	ROCK STRUCTURE EXCAVATION	CY	5.00	$220.00	$1,100.00	$2.00	$10.00	$200.00	$1,000.00
616.19101	ALTERATIONS TO TRAFFIC SIGNALS	U	1.00	$75,650.00	$75,650.00	$51,400.00	$51,400.00	$53,333.00	$53,333.00
616.19102	ALTERATIONS TO TRAFFIC SIGNALS	U	1.00	$60,000.00	$60,000.00	$62,300.00	$62,300.00	$64,444.00	$64,444.00
618.61	UNIFORMED OFFICERS WITH VEHICLE	$	27,000.00	$1.00	$27,000.00	$1.00	$27,000.00	$1.00	$27,000.00
619.1	MAINTENANCE OF TRAFFIC	U	1.00	$12,000.00	$12,000.00	$100.00	$100.00	$4,500.00	$4,500.00
646.41	TURF ESTABLISHMENT WITH MULCH, TACKIFIERS AND HUMUS	SY	100.00	$20.00	$2,000.00	$5.00	$500.00	$16.00	$1,600.00
677.52006	6-STRAND SINGLE MODE FIBER OPTIC CABLE (ARMORED)	LF	11,068.00	$4.00	$44,272.00	$7.00	$77,476.00	$7.00	$77,476.00
677.53	FIBER OPTIC SPLICE	EA	60.00	$200.00	$12,000.00	$80.00	$4,800.00	$225.00	$13,500.00
692.	MOBILIZATION	U	1.00	$12,000.00	$12,000.00	$21,000.00	$21,000.00	$3,500.00	$3,500.00
1008.11	ALTERATIONS AND ADDITIONS AS NEEDED - UNANTICIPATED WORK	$	5,000.00	$1.00	$5,000.00	$1.00	$5,000.00	$1.00	$5,000.00
1010.15	FUEL ADJUSTMENT	$	2,000.00	$1.00	$2,000.00	$1.00	$2,000.00	$1.00	$2,000.00
			Totals:		**$254,422.00**		**$252,586.00**		**$255,353.00**
			Alt. Totals:						
			Totals:		**$254,422.00**		**$252,586.00**		**$255,353.00**

ABC Bid Data

GREENLAND-PORTSMOUTH

45449, 45445, 45444

NON-FEDERAL, NON-FEDERAL, NON-FEDERAL

Item No.	Description	Unit	Quantity	PS&E Unit Price	PS&E Total	DAGLE ELECTRICAL CONSTRUCTION CORP 68 INDUSTRIAL WAY WILMINGTON, MA 01887 Unit Price	DAGLE ELECTRICAL CONSTRUCTION CORP 68 INDUSTRIAL WAY WILMINGTON, MA 01887 Total	NEW ENGLAND SIGNAL SYSTEMS INC 616 1ST NH TURNPIKE NORTHWOOD, NH 03261-0326 Unit Price	NEW ENGLAND SIGNAL SYSTEMS INC 616 1ST NH TURNPIKE NORTHWOOD, NH 03261-0326 Total
Items									
206.19	COMMON STRUCTURE EXCAVATION EXPLORATORY	CY	20.00	$70.00	$1,400.00	$55.00	$1,100.00	$100.00	$2,000.00
206.2	ROCK STRUCTURE EXCAVATION	CY	5.00	$220.00	$1,100.00	$1,200.00	$6,000.00	$500.00	$2,500.00
616.19101	ALTERATIONS TO TRAFFIC SIGNALS	U	1.00	$75,650.00	$75,650.00	$56,700.00	$56,700.00	$62,115.00	$62,115.00
616.19102	ALTERATIONS TO TRAFFIC SIGNALS	U	1.00	$60,000.00	$60,000.00	$94,312.00	$94,312.00	$98,400.00	$98,400.00
618.61	UNIFORMED OFFICERS WITH VEHICLE	$	27,000.00	$1.00	$27,000.00	$1.00	$27,000.00	$1.00	$27,000.00
619.1	MAINTENANCE OF TRAFFIC	U	1.00	$12,000.00	$12,000.00	$6,489.00	$6,489.00	$40,000.00	$40,000.00
646.41	TURF ESTABLISHMENT WITH MULCH, TACKIFIERS AND HUMUS	SY	100.00	$20.00	$2,000.00	$20.00	$2,000.00	$25.00	$2,500.00
677.52006	6-STRAND SINGLE MODE FIBER OPTIC CABLE (ARMORED)	LF	11,068.00	$4.00	$44,272.00	$9.00	$99,612.00	$5.99	$66,297.32
677.53	FIBER OPTIC SPLICE	EA	60.00	$200.00	$12,000.00	$60.00	$3,600.00	$140.00	$8,400.00
692.	MOBILIZATION	U	1.00	$12,000.00	$12,000.00	$15,000.00	$15,000.00	$10,000.00	$10,000.00
1008.11	ALTERATIONS AND ADDITIONS AS NEEDED - UNANTICIPATED WORK	$	5,000.00	$1.00	$5,000.00	$1.00	$5,000.00	$1.00	$5,000.00
1010.15	FUEL ADJUSTMENT	$	2,000.00	$1.00	$2,000.00	$1.00	$2,000.00	$1.00	$2,000.00
			Totals:		**$254,422.00**		**$318,813.00**		**$326,212.32**
			Alt. Totals:						
			Totals:		**$254,422.00**		**$318,813.00**		**$326,212.32**

ABC Bid Data

GREENLAND-PORTSMOUTH

45449, 45445, 45444

NON-FEDERAL, NON-FEDERAL, NON-FEDERAL

Item No.	Description	Unit	Quantity	PS&E Unit Price	PS&E Total	ENGINEERS CONSTRUCTION INC PO BOX 2187 SOUTH BURLINGTON, VT 05495 Unit Price	ENGINEERS CONSTRUCTION INC PO BOX 2187 SOUTH BURLINGTON, VT 05495 Total	Unit Price	Total
Items									
206.19	COMMON STRUCTURE EXCAVATION EXPLORATORY	CY	20.00	$70.00	$1,400.00	$250.00	$5,000.00		
206.2	ROCK STRUCTURE EXCAVATION	CY	5.00	$220.00	$1,100.00	$500.00	$2,500.00		
616.19101	ALTERATIONS TO TRAFFIC SIGNALS	U	1.00	$75,650.00	$75,650.00	$139,000.00	$139,000.00		
616.19102	ALTERATIONS TO TRAFFIC SIGNALS	U	1.00	$60,000.00	$60,000.00	$131,000.00	$131,000.00		
618.61	UNIFORMED OFFICERS WITH VEHICLE	$	27,000.00	$1.00	$27,000.00	$1.00	$27,000.00		
619.1	MAINTENANCE OF TRAFFIC	U	1.00	$12,000.00	$12,000.00	$34,000.00	$34,000.00		
646.41	TURF ESTABLISHMENT WITH MULCH, TACKIFIERS AND HUMUS	SY	100.00	$20.00	$2,000.00	$19.50	$1,950.00		
677.52006	6-STRAND SINGLE MODE FIBER OPTIC CABLE (ARMORED)	LF	11,068.00	$4.00	$44,272.00	$11.00	$121,748.00		
677.53	FIBER OPTIC SPLICE	EA	60.00	$200.00	$12,000.00	$686.00	$41,160.00		
692.	MOBILIZATION	U	1.00	$12,000.00	$12,000.00	$24,000.00	$24,000.00		
1008.11	ALTERATIONS AND ADDITIONS AS NEEDED - UNANTICIPATED WORK	$	5,000.00	$1.00	$5,000.00	$1.00	$5,000.00		
1010.15	FUEL ADJUSTMENT	$	2,000.00	$1.00	$2,000.00	$1.00	$2,000.00		
			Totals:		**$254,422.00**		**$534,358.00**		
			Alt. Totals:						
			Totals:		**$254,422.00**		**$534,358.00**		

PS&E Comparison

GREENLAND-PORTSMOUTH
45449, 45445, 45444
NON-FEDERAL, NON-FEDERAL, NON-FEDERAL

				A-Bidder		PS&E		
Item No.	Description	Unit	Quantity	Unit Price	Total	Unit Price	Total	A-PS&E Difference
Items								
206.19	COMMON STRUCTURE EXCAVATION EXPLORATORY	CY	20.00	$50.00	$1,000.00	$70.00	$1,400.00	($400.00)
206.2	ROCK STRUCTURE EXCAVATION	CY	5.00	$2.00	$10.00	$220.00	$1,100.00	($1,090.00)
616.19101	ALTERATIONS TO TRAFFIC SIGNALS	U	1.00	$51,400.00	$51,400.00	$75,650.00	$75,650.00	($24,250.00)
616.19102	ALTERATIONS TO TRAFFIC SIGNALS	U	1.00	$62,300.00	$62,300.00	$60,000.00	$60,000.00	$2,300.00
618.61	UNIFORMED OFFICERS WITH VEHICLE	$	27,000.00	$1.00	$27,000.00	$1.00	$27,000.00	$0.00
619.1	MAINTENANCE OF TRAFFIC	U	1.00	$100.00	$100.00	$12,000.00	$12,000.00	($11,900.00)
646.41	TURF ESTABLISHMENT WITH MULCH, TACKIFIERS AND HUMUS	SY	100.00	$5.00	$500.00	$20.00	$2,000.00	($1,500.00)
677.52006	6-STRAND SINGLE MODE FIBER OPTIC CABLE (ARMORED)	LF	11,068.00	$7.00	$77,476.00	$4.00	$44,272.00	$33,204.00
677.53	FIBER OPTIC SPLICE	EA	60.00	$80.00	$4,800.00	$200.00	$12,000.00	($7,200.00)
692.	MOBILIZATION	U	1.00	$21,000.00	$21,000.00	$12,000.00	$12,000.00	$9,000.00
1008.11	ALTERATIONS AND ADDITIONS AS NEEDED - UNANTICIPATED WORK	$	5,000.00	$1.00	$5,000.00	$1.00	$5,000.00	$0.00
1010.15	FUEL ADJUSTMENT	$	2,000.00	$1.00	$2,000.00	$1.00	$2,000.00	$0.00
	Total:				$252,586.00		$254,422.00	($1,836.00)

GREENLAND-PORTSMOUTH 45449
MANCHESTER 45444
MERRIMACK 45445

July 23, 2026

SUPPLEMENTAL PROJECT INFORMATION SHEET

DESCRIPTION: This project consists of signal work at the following locations:

GREENLAND-PORTSMOUTH 45449

- Installation of fiber optic cable utilizing existing traffic signal conduit along NH 33, interconnecting six (6) signalized intersections, from the Target/Lowes intersection in Greenland to Borthwick Ave in Portsmouth.

MANCHESTER 45444

- Replacement of traffic signal pole, mast arm, and foundation for the Signal S-285-03 at the I-93 Southbound Exit 6 off ramp at Hanover St in Manchester.

MERRIMACK 45445

- Replacement of traffic signal pole, mast arm, luminaire, and foundation for Signal S-287-14 at the FEET Southbound Exit 10 off ramp at Industrial Dr in Merrimack.

FEDERAL FUNDING: 0%

- Greenland-Portsmouth 45449: 70% State (3031 Betterment), 30% Turnpike (TRR)
- Manchester 45444: 100% State Funded (3031 Crash Reimbursement)
- Merrimack 45445: 100% Turnpike Funded (7025 TRR Crash Reimbursement)

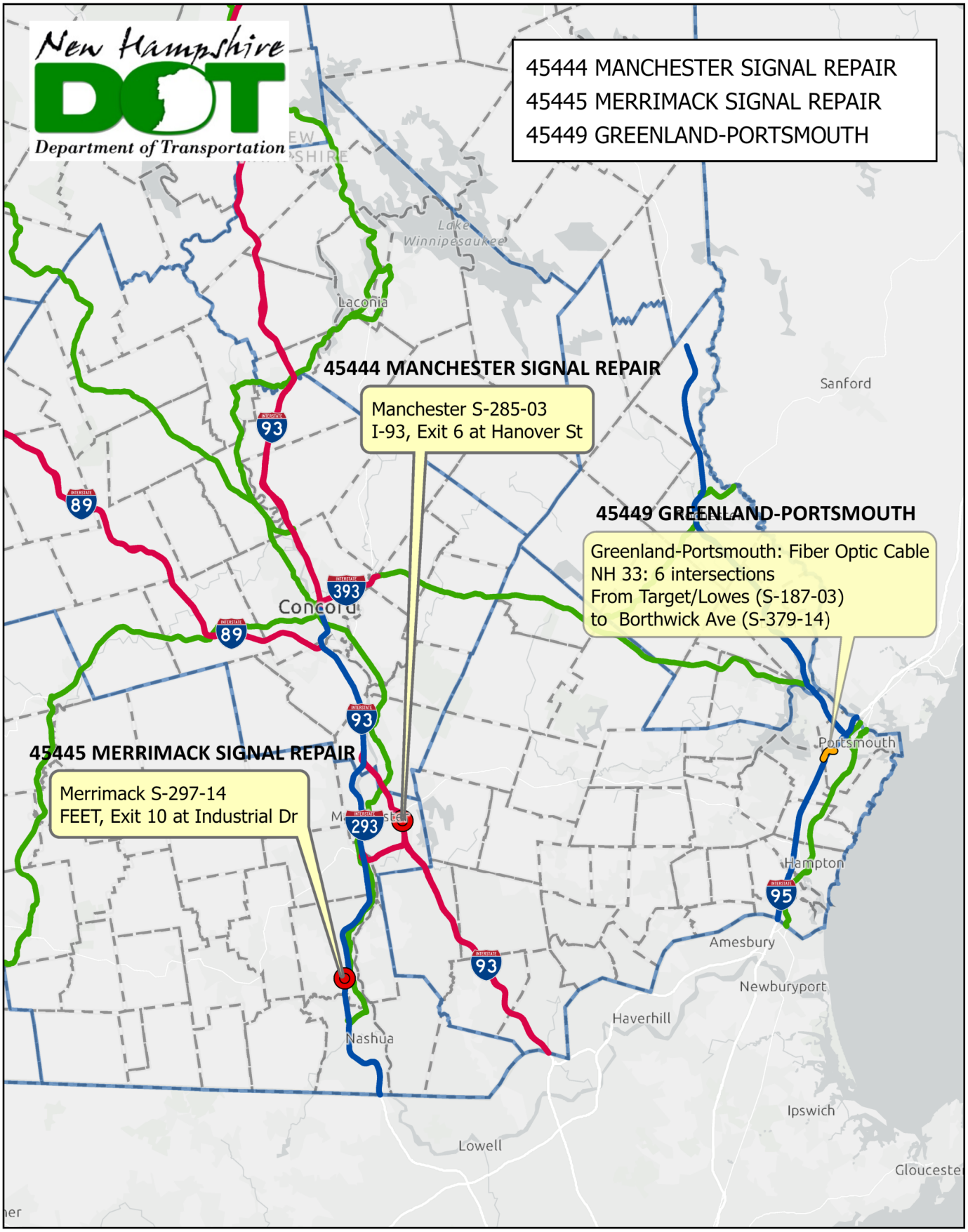
CONTINGENCY: The proposed contingency amount is 10% of the contract amount. This is to account for the risks associated with unanticipated traffic control needs, the potential for necessary, but unanticipated, repair work to traffic signal related equipment and other existing infrastructure near the work areas, and latent conditions encountered during excavation.

PROJECT INITIATED: To provide interconnectivity between six (6) traffic signals along NH 33 (45449) and to address recent damage to traffic signal mast arms at two (2) signalized intersections (45444 and 45445).

PROJECT EXPLANATION: This project will improve interconnectivity along NH 33 allowing for coordinated traffic signals and provide an improved level of service (45449). It will also replace damaged signal mast arm, foundation, and related traffic signal equipment at two locations (45444 and 45445).

TRAFFIC IMPLICATION: Lane closures and shoulder closures are anticipated for this contract. Short term lane and shoulder closures will be used to allow for the removal and installation of mast arms. Lane and shoulder closures will be permitted during daytime operations during off peak timeframes.

FINAL COMPLETION DATE: October 29, 2027



45444 MANCHESTER - Item 616.19101 45445 MERRIMACK - Item 616.19102 45449 GREENLAND-PORTSMOUTH - Item 616.19103	STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION - BUREAU OF TRAFFIC Locations: 2 MAST ARMS REPLACEMENTS 6 INTERSECTIONS RECIEVING NEW FIBER OPTICS CABLE

1/6/2026

State of New Hampshire
Department of State

CERTIFICATE

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that ELECTRIC LIGHT COMPANY, INC. is a Maine Profit Corporation registered to do business in New Hampshire as ELECTRIC SIGNAL REPAIR on January 15, 2015. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: **720026**
Certificate Number: **0008034759**

IN TESTIMONY WHEREOF,
I hereto set my hand and cause to be affixed
the Seal of the State of New Hampshire,
this 1st day of October A.D. 2026.

David M. Scanlan
Secretary of State

SOLE OFFICER CERTIFICATE OF AUTHORITY

I, Kenneth P. Miller, hereby certify that I am the Sole
(Name and Title)
Officer of Electric Light Company, Inc. DBA Electric Signal Repair, which is a corporation
registered (Name of Corporation)

with the Secretary of State, under RSA 349.

I further certify that it is understood that the State of New Hampshire may rely on this certificate as evidence that I currently occupy the position indicated and that I have full authority to bind the corporation. This authority remains in full force and effect for thirty (30) days from the date of this Certificate.

DATED: 9/4/2026 ATTESTED: Kenneth P. Miller – President
(Name and Title)

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY): 9/30/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER	CONTACT NAME: Darlene Moriarty
Arthur J. Gallagher Risk Management Services, LLC 45 Constitution Avenue P.O. Box 511 Concord NH 03302-0511	PHONE (A/C, No, Ext): 800-238-3840 FAX (A/C, No): 603-224-8012 E-MAIL ADDRESS: Darlene_Moriarty@ajg.com

INSURED	ELECLIG-02
Electric Light Company, Inc. One Morgan Way Cape Neddick ME 03902	

INSURER(S) AFFORDING COVERAGE	NAIC #
INSURER A : Firemens Insurance Company of WA, D.C.	21784
INSURER B : Acadia Insurance Company	31325
INSURER C :	
INSURER D :	
INSURER E :	
INSURER F :	

COVERAGES **CERTIFICATE NUMBER:** 273531918 **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	X COMMERCIAL GENERAL LIABILITY			CPA5575105-12	12/31/2025	12/31/2026	EACH OCCURRENCE	$ 1,000,000
	CLAIMS-MADE [X] OCCUR						DAMAGE TO RENTED PREMISES (Ea occurrence)	$ 300,000
	GEN'L AGGREGATE LIMIT APPLIES PER:						MED EXP (Any one person)	$ 10,000
	POLICY [X] PRO-JECT [ ] LOC						PERSONAL & ADV INJURY	$ 1,000,000
	OTHER:						GENERAL AGGREGATE	$ 2,000,000
							PRODUCTS - COMP/OP AGG	$ 2,000,000
								$
A	AUTOMOBILE LIABILITY			CAA5575109-12	12/31/2025	12/31/2026	COMBINED SINGLE LIMIT (Ea accident)	$ 1,000,000
	X ANY AUTO						BODILY INJURY (Per person)	$
	OWNED AUTOS ONLY / SCHEDULED AUTOS						BODILY INJURY (Per accident)	$
	X HIRED AUTOS ONLY / X NON-OWNED AUTOS ONLY						PROPERTY DAMAGE (Per accident)	$
								$
B	X UMBRELLA LIAB X OCCUR			CUA5575110-12	12/31/2025	12/31/2026	EACH OCCURRENCE	$ 5,000,000
	EXCESS LIAB CLAIMS-MADE						AGGREGATE	$ 5,000,000
	DED X RETENTION $ 10,000						Prod/Comp Ops Agg	$ 5,000,000
A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANYPROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) Y/N [Y] If yes, describe under DESCRIPTION OF OPERATIONS below	N/A		WPA5575111-12	12/31/2025	12/31/2026	X PER STATUTE / OTH-ER	
							E.L. EACH ACCIDENT	$ 1,000,000
							E.L. DISEASE - EA EMPLOYEE	$ 1,000,000
							E.L. DISEASE - POLICY LIMIT	$ 1,000,000
A	Leased/Rented Equipment			CPA5575105-12	12/31/2025	12/31/2026	Limit	$225,000
A	Installation Floater			CPA5575105-12	12/31/2025	12/31/2026	Limit	$319,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

3A States: ME MA NH CT VT
Excluded from WC: Ken Miller & Terri Miller
Covering operations of the insured performed during the policy term.
Project: Greenland-Portsmouth, Manchester, Merrimack-45449,45444,45445 Signal Repairs. New Hampshire Department of Transportation and all others required are additional insureds on a primary, non-contributory basis under the general liability for both ongoing and completed operations, auto liability and umbrella when required by written contract with named insured. Waiver of subrogation in favor of the additional insured is provided on all liability policies except where prohibited by state statute. A 30-day notice of cancellation or material change except 10 days for non-payment of premium.

CERTIFICATE HOLDER

New Hampshire Department of Transportation
7 Hazen Drive
Concord NH 03301

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE
Arthur J. Gallagher Risk Management Services, LLC

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CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY): 9/21/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER
Arthur J. Gallagher Risk Management Services, LLC
45 Constitution Ave P.O. Box 511
Concord NH 03301

License#: 0D69293

CONTACT NAME:
PHONE (A/C, No, Ext): 800-238-3840 **FAX (A/C, No):** 603-224-8012
E-MAIL ADDRESS:

INSURER(S) AFFORDING COVERAGE	NAIC #
INSURER A : Acadia Insurance Company	31325
INSURER B :	
INSURER C :	
INSURER D :	
INSURER E :	
INSURER F :	

INSURED
The State of New Hampshire Department of Transportation
7 Hazen Drive
PO Box 483
Concord NH 03302

ELECLIG-02

COVERAGES **CERTIFICATE NUMBER:** 1699154053 **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	COMMERCIAL GENERAL LIABILITY			OCP5706324-10	10/14/2026	10/14/2027	EACH OCCURRENCE	$ 2,000,000
	☐ CLAIMS-MADE ☐ OCCUR						DAMAGE TO RENTED PREMISES (Ea occurrence)	$
	X OCP Liability						MED EXP (Any one person)	$
							PERSONAL & ADV INJURY	$
	GEN'L AGGREGATE LIMIT APPLIES PER:						GENERAL AGGREGATE	$ 3,000,000
	☐ POLICY ☐ PRO-JECT ☐ LOC						PRODUCTS - COMP/OP AGG	$
	OTHER:							$
	AUTOMOBILE LIABILITY						COMBINED SINGLE LIMIT (Ea accident)	$
	ANY AUTO						BODILY INJURY (Per person)	$
	OWNED AUTOS ONLY ☐ SCHEDULED AUTOS						BODILY INJURY (Per accident)	$
	HIRED AUTOS ONLY ☐ NON-OWNED AUTOS ONLY						PROPERTY DAMAGE (Per accident)	$
								$
	☐ UMBRELLA LIAB ☐ OCCUR						EACH OCCURRENCE	$
	☐ EXCESS LIAB ☐ CLAIMS-MADE						AGGREGATE	$
	☐ DED ☐ RETENTION $							$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY Y/N						☐ PER STATUTE ☐ OTH-ER	
	ANYPROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? ☐ N/A (Mandatory in NH)						E.L. EACH ACCIDENT	$
	If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. DISEASE - EA EMPLOYEE	$
							E.L. DISEASE - POLICY LIMIT	$

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
Project: Greenland-Portsmouth, Manchester, Merrimack 45449, 45444, 45445 Signal Repairs.
The Producer will endeavor to mail 30 days written notice (10 days for non-payment of premium) to the Certificate Holder named on the certificate if any policy listed on the certificate is cancelled prior to the expiration date. Failure to do so shall impose no obligation or liability of any kind upon the Producer or otherwise alter the policy terms.

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