



91 - 8/19/26

Caitlin D. Davis
Commissioner

Richard K. Sala
Deputy Commissioner

STATE OF NEW HAMPSHIRE
DEPARTMENT OF EDUCATION
25 Hall Street
Concord, NH 03301
TEL. (603) 271-3495

July 28, 2026

Her Excellency, Governor Kelly A. Ayotte
and the Honorable Council
State House
Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the Department of Education to enter into a contract with Kelly Barger, Columbus, Ohio, (Vendor Code 581198) in an amount not to exceed \$60,000 to conduct impartial special education complaint investigations, effective upon Governor and Council approval through June 30, 2029. **100% Federal Funds.**

Funds to support this request are available in the following account for FY27 and are anticipated to be available in FY28 and FY29, upon the availability and continued appropriation of funds in future operating budget, with the authority to adjust encumbrances between Fiscal Years through the Budget Office, if needed and justified.

06-56-56-562010-25040000 IDEA-Special Ed-Elem/Sec

Fiscal Year	Class/ Account	Class Title	Budget
2027	102-500731	Contracts for Program Services	\$20,000
2028	102-500731	Contracts for Program Services	\$20,000
2029	102-500731	Contracts for Program Services	\$20,000
Total			\$60,000

EXPLANATION

The Department of Education, Bureau of Special Education, is required by RSA 21-N:4 V and U.S. Code Title 20 U.S.C. 122/e-3 to provide a process to resolve complaints between any local education agency and individuals or organization who believe federal law(s) or regulation(s) have been violated. Contractors will provide the investigation reports for the process of complaints received by the Department.

A Request for Proposals (RFP) was posted on the Department of Education and Department of Administrative Services websites on February 20, 2026. The Department received seven (7)

proposals from the issuance of the Request for Proposals “*Special Education Complaint Investigators*”.

A review committee consisting of 1 Education Consultant II, 1 investigator with Educator Misconduct, and the Deputy Commissioner scored the proposals. Ms. Barger’s proposal met the criteria of the Request for Proposals (Attachment A).

This contract is one of three (3) to provide services as a Special Education Complaint Investigator who will be responsible for conducting special education complaint investigations across the State of New Hampshire; investigating alleged violations of Special Education law and issuing a written report with recommendations to the Commissioner of Education.

The Department of Education would like to contract with Kelly Barger as her extensive background in IDEA compliance, dispute resolution, and special education program oversight makes her exceptionally well-qualified for a Special Education Complaint Investigator contract with the Department of Education. She has led more than 125 IDEA investigations, including systemic cases involving Ohio’s largest district, and has consistently maintained a 100% on-time resolution rate within federally mandated timelines. Her experience spans regulatory analysis, corrective action development, cross-agency collaboration, and statewide policy guidance. In her roles at the Ohio Department of Education and Workforce and the Department of Children & Youth, she has monitored IDEA implementation, analyzed statewide data, prepared federal reports, developed training and guidance materials, and provided early resolution assistance to families and districts. Combined with her background as a Highly Effective Intervention Specialist and her advanced degrees in Special Education and International Education, Kelly brings a blend of investigative expertise, regulatory competence, and stakeholder-centered problem-solving that directly aligns with the Department’s mission to ensure compliance, uphold student rights, and strengthen special education outcomes.

The investigation process is evaluated by the Department on an individual complaint case basis.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "Caitlin D. Davis". The signature is fluid and cursive, with the first name "Caitlin" being more prominent than the last name "Davis".

Caitlin D. Davis
Commissioner of Education

Attachment A
Special Education Complaint Investigators

Criteria for Scoring	Potential Points	Ashley Niedzwiecki	Kelly Barger	Christine Cline	Moira K. Ryan	Corman Consulting, LLC	Lisa Carlberg	ABG SPED Consulting, LLC
Price limitation set by RFP		\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
General Requirements	40	39.67	39.33	38.33	37	36	36.67	24
Quality of Scope of Work as set Forth in the RFP	10	10	10	9.67	7.33	7.67	5.67	5
Content Knowledge	30	29.67	29.33	29.33	27.67	27.67	17.33	20.33
Technical Skills	20	19.67	19.33	19.33	17.33	17.33	13.67	18.33
Total Points	100	99.01	97.99	96.66	89.33	88.67	73.34	67.67

Name of Reviewers	Title
Kaitlin Gianotti	Education Consultant II
Richard Farrell	Investigator with Educator Misconduct
Richar K. Sala	Deputy Commissioner

Review Process

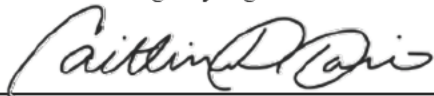
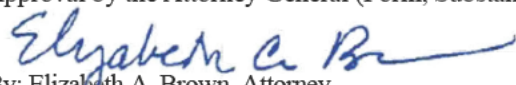
Scoring reviews took place independently by reviewers. Out of the seven bids received, NHED is offering contracts to the three highest scoring vendors. Each proposal will be presented separately to the Governor and Council.

Notice: This agreement and all of its attachments shall become public upon submission to Governor and Executive Council for approval. Any information that is private, confidential or proprietary must be clearly identified to the agency and agreed to in writing prior to signing the contract.

AGREEMENT

The State of New Hampshire and the Contractor hereby mutually agree as follows:

GENERAL PROVISIONS**1. IDENTIFICATION.**

1.1 State Agency Name New Hampshire Department of Education (NHED)		1.2 State Agency Address 25 Hall Street Concord, NH 03301	
1.3 Contractor Name Kelly Barger		1.4 Contractor Address [REDACTED]	
1.5 Contractor Phone Number 814-873-3440	1.6 Account Unit and Class See Exhibit C	1.7 Completion Date June 30, 2029	1.8 Price Limitation \$60,000.00
1.9 Contracting Officer for State Agency Kaitlin Gianotti, Education Consultant II		1.10 State Agency Telephone Number 603-931-0275	
1.11 Contractor Signature  Kelly Barger (Jul 28, 2026 21:06:28 EDT) Date: 07/28/26		1.12 Name and Title of Contractor Signatory Kelly Barger, Investigator	
1.13 State Agency Signature  Date: 7/30/26		1.14 Name and Title of State Agency Signatory Caitlin D. Davis, Commissioner of Education	
1.15 Approval by the N.H. Department of Administration, Division of Personnel (if applicable) By: _____ Director, On: _____			
1.16 Approval by the Attorney General (Form, Substance and Execution) (if applicable)  By: Elizabeth A. Brown, Attorney On: 7/30/26			
1.17 Approval by the Governor and Executive Council (if applicable) G&C Item number: _____ G&C Meeting Date: _____			

2. SERVICES TO BE PERFORMED. The State of New Hampshire, acting through the agency identified in block 1.1 ("State"), engages contractor identified in block 1.3 ("Contractor") to perform, and the Contractor shall perform, the work or sale of goods, or both, identified and more particularly described in the attached EXHIBIT B which is incorporated herein by reference ("Services").

3. EFFECTIVE DATE/COMPLETION OF SERVICES.

3.1 Notwithstanding any provision of this Agreement to the contrary, and subject to the approval of the Governor and Executive Council of the State of New Hampshire, if applicable, this Agreement, and all obligations of the parties hereunder, shall become effective on the date the Governor and Executive Council approve this Agreement, unless no such approval is required, in which case the Agreement shall become effective on the date the Agreement is signed by the State Agency as shown in block 1.13 ("Effective Date").

3.2 If the Contractor commences the Services prior to the Effective Date, all Services performed by the Contractor prior to the Effective Date shall be performed at the sole risk of the Contractor, and in the event that this Agreement does not become effective, the State shall have no liability to the Contractor, including without limitation, any obligation to pay the Contractor for any costs incurred or Services performed.

3.3 Contractor must complete all Services by the Completion Date specified in block 1.7.

4. CONDITIONAL NATURE OF AGREEMENT.

Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds. In no event shall the State be liable for any payments hereunder in excess of such available appropriated funds. In the event of a reduction or termination of appropriated funds by any state or federal legislative or executive action that reduces, eliminates or otherwise modifies the appropriation or availability of funding for this Agreement and the Scope for Services provided in EXHIBIT B, in whole or in part, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to reduce or terminate the Services under this Agreement immediately upon giving the Contractor notice of such reduction or termination. The State shall not be required to transfer funds from any other account or source to the Account identified in block 1.6 in the event funds in that Account are reduced or unavailable.

5. CONTRACT PRICE/PRICE LIMITATION/ PAYMENT.

5.1 The contract price, method of payment, and terms of payment are identified and more particularly described in EXHIBIT C which is incorporated herein by reference.

5.2 Notwithstanding any provision in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made hereunder, exceed the Price Limitation set forth in block 1.8. The payment by the State of the contract price shall be the only and the complete reimbursement to the Contractor for all expenses, of whatever nature incurred by the Contractor in the performance

hereof, and shall be the only and the complete compensation to the Contractor for the Services.

5.3 The State reserves the right to offset from any amounts otherwise payable to the Contractor under this Agreement those liquidated amounts required or permitted by N.H. RSA 80:7 through RSA 80:7-c or any other provision of law.

5.4 The State's liability under this Agreement shall be limited to monetary damages not to exceed the total fees paid. The Contractor agrees that it has an adequate remedy at law for any breach of this Agreement by the State and hereby waives any right to specific performance or other equitable remedies against the State.

6. COMPLIANCE BY CONTRACTOR WITH LAWS AND REGULATIONS/EQUAL EMPLOYMENT OPPORTUNITY.

6.1 In connection with the performance of the Services, the Contractor shall comply with all applicable statutes, laws, regulations, and orders of federal, state, county or municipal authorities which impose any obligation or duty upon the Contractor, including, but not limited to, civil rights and equal employment opportunity laws and the Governor's order on Respect and Civility in the Workplace, Executive order 2020-01. In addition, if this Agreement is funded in any part by monies of the United States, the Contractor shall comply with all federal executive orders, rules, regulations and statutes, and with any rules, regulations and guidelines as the State or the United States issue to implement these regulations. The Contractor shall also comply with all applicable intellectual property laws.

6.2 During the term of this Agreement, the Contractor shall not discriminate against employees or applicants for employment because of age, sex, sexual orientation, race, color, marital status, physical or mental disability, religious creed, national origin, gender identity, or gender expression, and will take affirmative action to prevent such discrimination, unless exempt by state or federal law. The Contractor shall ensure any subcontractors comply with these nondiscrimination requirements.

6.3 No payments or transfers of value by Contractor or its representatives in connection with this Agreement have or shall be made which have the purpose or effect of public or commercial bribery, or acceptance of or acquiescence in extortion, kickbacks, or other unlawful or improper means of obtaining business.

6.4. The Contractor agrees to permit the State or United States access to any of the Contractor's books, records and accounts for the purpose of ascertaining compliance with this Agreement and all rules, regulations and orders pertaining to the covenants, terms and conditions of this Agreement.

7. PERSONNEL.

7.1 The Contractor shall at its own expense provide all personnel necessary to perform the Services. The Contractor warrants that all personnel engaged in the Services shall be qualified to perform the Services, and shall be properly licensed and otherwise authorized to do so under all applicable laws.

7.2 The Contracting Officer specified in block 1.9, or any successor, shall be the State's point of contact pertaining to this Agreement.

8. EVENT OF DEFAULT/REMEDIES.

8.1 Any one or more of the following acts or omissions of the Contractor shall constitute an event of default hereunder ("Event of Default"):

8.1.1 failure to perform the Services satisfactorily or on schedule;

8.1.2 failure to submit any report required hereunder; and/or

8.1.3 failure to perform any other covenant, term or condition of this Agreement.

8.2 Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:

8.2.1 give the Contractor a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) calendar days from the date of the notice; and if the Event of Default is not timely cured, terminate this Agreement, effective two (2) calendar days after giving the Contractor notice of termination;

8.2.2 give the Contractor a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the contract price which would otherwise accrue to the Contractor during the period from the date of such notice until such time as the State determines that the Contractor has cured the Event of Default shall never be paid to the Contractor;

8.2.3 give the Contractor a written notice specifying the Event of Default and set off against any other obligations the State may owe to the Contractor any damages the State suffers by reason of any Event of Default; and/or

8.2.4 give the Contractor a written notice specifying the Event of Default, treat the Agreement as breached, terminate the Agreement and pursue any of its remedies at law or in equity, or both.

9. TERMINATION.

9.1 Notwithstanding paragraph 8, the State may, at its sole discretion, terminate the Agreement for any reason, in whole or in part, by thirty (30) calendar days written notice to the Contractor that the State is exercising its option to terminate the Agreement.

9.2 In the event of an early termination of this Agreement for any reason other than the completion of the Services, the Contractor shall, at the State's discretion, deliver to the Contracting Officer, not later than fifteen (15) calendar days after the date of termination, a report ("Termination Report") describing in detail all Services performed, and the contract price earned, to and including the date of termination. In addition, at the State's discretion, the Contractor shall, within fifteen (15) calendar days of notice of early termination, develop and submit to the State a transition plan for Services under the Agreement.

10. PROPERTY OWNERSHIP/DISCLOSURE.

10.1 As used in this Agreement, the word "Property" shall mean all data, information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations, computer programs, computer printouts, notes, letters, memoranda, papers, and documents, all whether finished or unfinished.

10.2 All data and any Property which has been received from the State, or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason.

10.3 Disclosure of data, information and other records shall be governed by N.H. RSA chapter 91-A and/or other applicable law. Disclosure requires prior written approval of the State.

11. CONTRACTOR'S RELATION TO THE STATE. In the performance of this Agreement the Contractor is in all respects an independent contractor, and is neither an agent nor an employee of the State. Neither the Contractor nor any of its officers, employees, agents or members shall have authority to bind the State or receive any benefits, workers' compensation or other emoluments provided by the State to its employees.

12. ASSIGNMENT/DELEGATION/SUBCONTRACTS.

12.1 Contractor shall provide the State written notice at least fifteen (15) calendar days before any proposed assignment, delegation, or other transfer of any interest in this Agreement. No such assignment, delegation, or other transfer shall be effective without the written consent of the State.

12.2 For purposes of paragraph 12, a Change of Control shall constitute assignment. "Change of Control" means (a) merger, consolidation, or a transaction or series of related transactions in which a third party, together with its affiliates, becomes the direct or indirect owner of fifty percent (50%) or more of the voting shares or similar equity interests, or combined voting power of the Contractor, or (b) the sale of all or substantially all of the assets of the Contractor.

12.3 None of the Services shall be subcontracted by the Contractor without prior written notice and consent of the State.

12.4 The State is entitled to copies of all subcontracts and assignment agreements and shall not be bound by any provisions contained in a subcontract or an assignment agreement to which it is not a party.

13. INDEMNIFICATION. The Contractor shall indemnify, defend, and hold harmless the State, its officers, and employees from and against all actions, claims, damages, demands, judgments, fines, liabilities, losses, and other expenses, including, without limitation, reasonable attorneys' fees, arising out of or relating to this Agreement directly or indirectly arising from death, personal injury, property damage, intellectual property infringement, or other claims asserted against the State, its officers, or employees caused by the acts or omissions of negligence, reckless or willful misconduct, or fraud by the Contractor, its employees, agents, or subcontractors. The State shall not be liable for any costs incurred by the Contractor arising under this paragraph 13. Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the State's sovereign immunity, which immunity is hereby reserved to the State. This covenant in paragraph 13 shall survive the termination of this Agreement.

14. INSURANCE.

14.1 The Contractor shall, at its sole expense, obtain and continuously maintain in force, and shall require any subcontractor or assignee to obtain and maintain in force, the following insurance: 14.1.1 commercial general liability insurance against all claims of bodily injury, death or property damage, in amounts of not less than \$1,000,000 per occurrence and \$2,000,000 aggregate or excess; and

14.1.2 special cause of loss coverage form covering all Property subject to subparagraph 10.2 herein, in an amount not less than 80% of the whole replacement value of the Property.

14.2 The policies described in subparagraph 14.1 herein shall be on policy forms and endorsements approved for use in the State of New Hampshire by the N.H. Department of Insurance, and issued by insurers licensed in the State of New Hampshire.

14.3 The Contractor shall furnish to the Contracting Officer identified in block 1.9, or any successor, a certificate(s) of insurance for all insurance required under this Agreement. At the request of the Contracting Officer, or any successor, the Contractor shall provide certificate(s) of insurance for all renewal(s) of insurance required under this Agreement. The certificate(s) of insurance and any renewals thereof shall be attached and are incorporated herein by reference.

15. WORKERS' COMPENSATION.

15.1 By signing this agreement, the Contractor agrees, certifies and warrants that the Contractor is in compliance with or exempt from, the requirements of N.H. RSA chapter 281-A ("*Workers' Compensation*").

15.2 To the extent the Contractor is subject to the requirements of N.H. RSA chapter 281-A, Contractor shall maintain, and require any subcontractor or assignee to secure and maintain, payment of Workers' Compensation in connection with activities which the person proposes to undertake pursuant to this Agreement. The Contractor shall furnish the Contracting Officer identified in block 1.9, or any successor, proof of Workers' Compensation in the manner described in N.H. RSA chapter 281-A and any applicable renewal(s) thereof, which shall be attached and are incorporated herein by reference. The State shall not be responsible for payment of any Workers' Compensation premiums or for any other claim or benefit for Contractor, or any subcontractor or employee of Contractor, which might arise under applicable State of New Hampshire Workers' Compensation laws in connection with the performance of the Services under this Agreement.

16. WAIVER OF BREACH. A State's failure to enforce its rights with respect to any single or continuing breach of this Agreement shall not act as a waiver of the right of the State to later enforce any such rights or to enforce any other or any subsequent breach.

17. NOTICE. Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the addresses given in blocks 1.2 and 1.4, herein.

18. AMENDMENT. This Agreement may be amended, waived or discharged only by an instrument in writing signed by the parties hereto and only after approval of such amendment, waiver or discharge by the Governor and Executive Council of the State of New Hampshire unless no such approval is required under the circumstances pursuant to State law, rule or policy.

19. CHOICE OF LAW AND FORUM.

19.1 This Agreement shall be governed, interpreted and construed in accordance with the laws of the State of New Hampshire except where the Federal supremacy clause requires otherwise. The wording used in this Agreement is the wording chosen by the parties to express their mutual intent, and no rule of construction shall be applied against or in favor of any party.

19.2 Any actions arising out of this Agreement, including the breach or alleged breach thereof, may not be submitted to binding arbitration, but must, instead, be brought and maintained in the Merrimack County Superior Court of New Hampshire which shall have exclusive jurisdiction thereof.

20. CONFLICTING TERMS. In the event of a conflict between the terms of this P-37 form (as modified in EXHIBIT A) and any other portion of this Agreement including any attachments thereto, the terms of the P-37 (as modified in EXHIBIT A) shall control.

21. THIRD PARTIES. This Agreement is being entered into for the sole benefit of the parties hereto, and nothing herein, express or implied, is intended to or will confer any legal or equitable right, benefit, or remedy of any nature upon any other person.

22. HEADINGS. The headings throughout the Agreement are for reference purposes only, and the words contained therein shall in no way be held to explain, modify, amplify or aid in the interpretation, construction or meaning of the provisions of this Agreement.

23. SPECIAL PROVISIONS. Additional or modifying provisions set forth in the attached EXHIBIT A are incorporated herein by reference.

24. FURTHER ASSURANCES. The Contractor, along with its agents and affiliates, shall, at its own cost and expense, execute any additional documents and take such further actions as may be reasonably required to carry out the provisions of this Agreement and give effect to the transactions contemplated hereby.

25. SEVERABILITY. In the event any of the provisions of this Agreement are held by a court of competent jurisdiction to be contrary to any state or federal law, the remaining provisions of this Agreement will remain in full force and effect.

26. ENTIRE AGREEMENT. This Agreement, which may be executed in a number of counterparts, each of which shall be deemed an original, constitutes the entire agreement and understanding between the parties, and supersedes all prior agreements and understandings with respect to the subject matter hereof.

EXHIBIT A SPECIAL PROVISIONS

Additional Exhibits D - G

Federal Certification 2 CFR 200.415

Required certifications include: (a) To assure that expenditures are proper and in accordance with the terms and conditions of the Federal award and approved project budgets, the annual and final fiscal reports or vouchers requesting payment under the agreements must include a certification, signed by an official who is authorized to legally bind the non-Federal entity, which reads as follows:

By signing this report, I certify to the best of my knowledge and belief that the report is true, complete, and accurate, and the expenditures, disbursements and cash receipts are for the purposes and objectives set forth in the terms and conditions of the Federal award. I am aware that any false, fictitious, or fraudulent information, or the omission of any material fact, may subject me to criminal, civil or administrative penalties for fraud, false statements, false claims or otherwise. (U.S. Code Title 18, Section 1001 and Title 31, Sections 3729–3730 and 3801–3812).

1. A certificate of Good Standing issued by the Secretary of State is not required for individuals contracting in their own name (as individuals, not as business organizations).
2. A contractor who is contracting in his or her individual capacity does not need a Certificate of Vote/Authority, but the contractor must represent in the contract Exhibit A of the Form P-37, that he or she is a sole proprietor of the business.

a. I, Kelly Barger am a sole proprietorship. As such, **I am not** a corporation, partnership, or limited liability company etc.

3. Kelly Barger represents that she currently has no employees, and as such, is effectively exempt from RSA 281-A. If she should hire any employees, however, she would be required to comply with Paragraph 15 of the P-37.

Contract between Kelly Barger and the New Hampshire Department of Education

Contractor Initials: KB
Date: 07/28/26

EXHIBIT B

SCOPE OF SERVICES

Kelly Barger will provide the following services for the New Hampshire Department of Education, Office of the Deputy Commissioner:

New Hampshire Special Education Complaint Investigator

Responsible for conducting special education complaint investigations across the State; investigating alleged violations of special education law, which include issuing written reports with recommendations to the Commissioner of Education.

Duties will entail:

- Review of documents pertaining to a complaint.
- Preparation, as required, such as organizing information, requesting documentation from parents and school districts and scheduling interviews as necessary.
- Fact finding and evidence gathering pertaining to complaint information and allegations.
- Generate written reports that include findings of fact and recommendations based on the evidence and facts gathered as they relate to the allegations in the complaint.
- Provide the Special Education Complaint Coordinator, reports that detail the allegations, evidence obtained from the investigation, findings of fact and recommendations to the Commissioner of Education.
- Prepare Monthly Reports to be submitted in conjunction with each monthly invoice. Each report will itemize the preparation, actions, meeting time, travel time and other activities related to a complaint investigation assigned.

Contract between Kelly Barger and the New Hampshire Department of Education

Contractor Initials: KB
Date: 07/28/26

**EXHIBIT C
METHOD OF PAYMENT**

Budget:

Description	FY27	FY28	FY 29	Total
Professional Services \$125.00 per hour	\$20,000.00	\$20,000.00	\$20,000.00	\$60,000.00

Limitations on Price: This contract will not exceed \$60,000.00.

Source of Funding: Funds to support this request are available in the following account in FY27 and are anticipated to be available in FY28 and FY29, upon the availability and continued appropriation of funds in future operating budget, with the authority to adjust encumbrances between Fiscal Years through the Budget Office, if needed and justified.

06-56-56-562010-25040000 IDEA-Special Ed-Elem/Sec

Fiscal Year	Class/ Account	Class Title	Budget
2027	102-500731	Contracts for Program Services	\$20,000.00
2028	102-500731	Contracts for Program Services	\$20,000.00
2029	102-500731	Contracts for Program Services	\$20,000.00
Total			\$60,000.00

Method of Payment: Payment will be made upon the submittal of monthly invoices that are received by the 10th day of the following month and supported by a summary of activities/completed deliverables that have taken place in accordance with the terms of the contract, along with a detailed listing of expenses incurred. If otherwise correct and acceptable, payment will be made for 100% of the expenditures listed. A final invoice is due within 30 days of the end of this contract. Invoices and receipts shall be submitted electronically to:

Kaitlin Gianotti, Education Consultant II
Kaitlin.E.Gianotti@doe.nh.gov

Contract between Kelly Barger and the New Hampshire Department of Education

Contractor Initials: KB
Date: 07/28/26

EXHIBIT D

Contractor Obligations

Contracts in excess of the simplified acquisition threshold (currently set at \$250,000) must address **administrative, contractual, or legal remedies** in instances where the contractors violate or breach contract terms, and provide for such sanctions and penalties as appropriate. Reference:

2 C.F.R. § 200.326 and 2 C.F.R. 200, Appendix II, required contract clauses.

The contractor acknowledges that 31 U.S.C. Chap. 38 (Administrative Remedies for False Claims and Statements) applies to the contractor's actions pertaining to this contract.

The Contractor, certifies and affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. § 3801 et seq., apply to this certification and disclosure, if any.

Breach

A breach of the contract clauses above may be grounds for termination of the contract, and for debarment as a contractor and subcontractor as provided in 29 C.F.R. § 5.12.

Fraud and False Statements

The Contractor understands that, if the project which is the subject of this Contract is financed in whole or in part by federal funds, that if the undersigned, the company that the Contractor represents, or any employee or agent thereof, knowingly makes any false statement, representation, report or claim as to the character, quality, quantity, or cost of material used or to be used, or quantity or quality work performed or to be performed, or makes any false statement or representation of a material fact in any statement, certificate, or report, the Contractor and any company that the Contractor represents may be subject to prosecution under the provision of 18 USC §1001 and §1020.

Environmental Protection

(This clause is applicable if this Contract exceeds \$150,000. It applies to Federal-aid contracts only.)

The Contractor is required to comply with all applicable standards, orders or requirements issued under Section 306 of the Clean Air Act (42 U.S.C. 1857 (h)), Section 508 of the Clean Water Act (33 U.S.C. 1368), Executive Order 11738, and Environmental Protection Agency (EPA) regulations (40 CFR Part 15) which prohibit the use under non-exempt Federal contracts, grants or loans of facilities included on the EPA List of Violating Facilities. Violations shall be reported to the FHWA and to the U.S. EPA Assistant Administrator for Enforcement.

Procurement of Recovered Materials

In accordance with Section 6002 of the Solid Waste Disposal Act (42 U.S.C. § 6962), State agencies and agencies of a political subdivision of a state that are using appropriated Federal funds for procurement must procure items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds \$10,000 or the value of the quantity acquired in the preceding fiscal year exceeded \$10,000; must procure solid waste management services in a manner that maximizes energy and resource recovery; and must have established an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

Revised June 2022

Contractor Initials KB
Date 07/28/26

Exhibit E

Federal Debarment and Suspension

- a. By signature on this Contract, the Contractor certifies its compliance, and the compliance of its Sub-Contractors, present or future, by stating that any person associated therewith in the capacity of owner, partner, director, officer, principal investor, project director, manager, auditor, or any position of authority involving federal funds:
 1. Is not currently under suspension, debarment, voluntary exclusion, or determination of ineligibility by any Federal Agency;
 2. Does not have a proposed debarment pending;
 3. Has not been suspended, debarred, voluntarily excluded or determined ineligible by any Federal Agency within the past three (3) years; and
 4. Has not been indicted, convicted, or had a civil judgment rendered against the firm by a court of competent jurisdiction in any matter involving fraud or official misconduct within the past three (3) years.
- b. Where the Contractor or its Sub-Contractor is unable to certify to the statement in Section a.1. above, the Contractor or its Sub-Contractor shall be declared ineligible to enter into Contract or participate in the project.
- c. Where the Contractor or Sub-Contractor is unable to certify to any of the statements as listed in Sections a.2., a.3., or a.4., above, the Contractor or its Sub-Contractor shall submit a written explanation to the NHED. The certification or explanation shall be considered in connection with the NHED's determination whether to enter into Contract.
- d. The Contractor shall provide immediate written notice to the NHED if, at any time, the Contractor or its Sub-Contractor, learn that its Debarment and Suspension certification has become erroneous by reason of changed circumstances.

Revised June 2022

Contractor Initials KB
Date 07/28/26

Exhibit F

Anti-Lobbying

The Contractor agrees to comply with the provisions of Section 319 of Public Law 101-121, Government wide Guidance for New Restrictions on Lobbying, and 31 U.S.C. 1352, and further agrees to have the Contractor's representative, execute the following Certification:

The Contractor certifies, by signing and submitting this contract, to the best of his/her knowledge and belief, that:

- a. No federal appropriated funds have been paid or shall be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence any officer or employee of any State or Federal Agency, a Member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the awarding of any Federal contract, the making of any federal grant, the making of any federal loan, the entering into any cooperative agreement, and the extension, continuation, renewal amendment, or modification of any Federal contract grant, loan, or cooperative agreement.
- b. If any funds other than federally appropriated funds have been paid or shall be paid to any person for influencing or attempting to influence an officer or employee of any Federal Agency, a Member of Congress, and officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit the "Disclosure of Lobbying Activities" form in accordance with its instructions

<https://www.gsa.gov/forms-library/disclosure-lobbying-activities>

- c. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making and entering into this transaction imposed by Section 1352, Title 31 and U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.
- d. The Contractor also agrees, by signing this contract that it shall require that the language of this certification be included in subcontracts with all Sub-Contractor(s) and lower-tier Sub-Contractors which exceed \$100,000 and that all such Sub-Contractors and lower-tier Sub-Contractors shall certify and disclose accordingly.
- e. The NHED shall keep the firm's certification on file as part of its original contract. The Contractor shall keep individual certifications from all Sub-Contractors and lower-tier Sub-Contractors on file. Certification shall be retained for three (3) years following completion and acceptance of any given project.

Revised June 2022

Contractor Initials KB
Date 07/28/26

Exhibit G

Rights to Inventions Made Under a Contract, Copy Rights and Confidentiality

Rights to Inventions Made Under a Contract or Agreement

Contracts or agreements for the performance of experimental, developmental, or research work shall provide for the rights of the Federal Government and the recipient in any resulting invention in accordance with 37 CFR part 401, "Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements," and any implementing regulations issued by the NHED.

Any discovery or invention that arises during the course of the contract shall be reported to the NHED. The Contractor is required to disclose inventions promptly to the contracting officer (within 2 months) after the inventor discloses it in writing to contractor personnel responsible for patent matters. The awarding agency shall determine how rights in the invention/discovery shall be allocated consistent with "Government Patent Policy" and Title 37 C.F.R. § 401.

Confidentiality

All Written and oral information and materials disclosed or provided by the NHED under this agreement constitutes Confidential Information, regardless of whether such information was provided before or after the date on this agreement or how it was provided.

The Contractor and representatives thereof, acknowledge that by making use of, acquiring or adding to information about matters and data related to this agreement, which are confidential to the NHED and its partners, must remain the exclusive property of the NHED.

Confidential information means all data and information related to the business and operation of the NHED, including but not limited to all school and student data contained in NH Title XV, Education, Chapters 186-200.

Confidential information includes but is not limited to, student and school district data, revenue and cost information, the source code for computer software and hardware products owned in part or in whole by the NHED, financial information, partner information (including the identity of NHED partners), Contractor and supplier information, (including the identity of NHED Contractors and suppliers), and any information that has been marked "confidential" or "proprietary", or with the like designation. During the term of this contract the Contractor agrees to abide by such rules as may be adopted from time to time by the NHED to maintain the security of all confidential information. The Contractor further agrees that it will always regard and preserve as confidential information/data received during the performance of this contract. The Contractor will not use, copy, make notes, or use excerpts of any confidential information, nor will it give, disclose, provide access to, or otherwise make available any confidential information to any person not employed or contracted by the NHED or subcontracted with the Contractor.

Ownership of Intellectual Property

The NHED shall retain ownership of all source data and other intellectual property of the NHED provided to the Contractor in order to complete the services of this agreement. As well the NHED will retain copyright ownership for any and all materials, patents and intellectual property produced, including, but not limited to, brochures, resource directories, protocols, guidelines, posters, or reports. The Contractor shall not reproduce any materials for purposes other than use for the terms under the contract without prior written approval from the NHED.

Revised June 2022

Contractor Initials KS
Date 07/28/26



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
04/30/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Next First Insurance Agency, Inc. PO Box 60787 Palo Alto, CA 94306	CONTACT NAME:		
	PHONE (A/C, No, Ext): (855) 222-5919	FAX (A/C, No):	
	E-MAIL ADDRESS: support@nextinsurance.com		
INSURED Kelly Barger [REDACTED]	INSURER(S) AFFORDING COVERAGE		NAIC #
	INSURER A: Next Insurance US Company		16285
	INSURER B:		
	INSURER C:		
	INSURER D:		
	INSURER E:		
		INSURER F:	

COVERAGES

CERTIFICATE NUMBER: 223607497

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	☒ COMMERCIAL GENERAL LIABILITY	X		NXTVV94RX7-00-GL	04/30/2026	04/30/2027	EACH OCCURRENCE	\$1,000,000.00
	☐ CLAIMS-MADE ☒ OCCUR						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$100,000.00
							MED EXP (Any one person)	\$15,000.00
							PERSONAL & ADV INJURY	\$1,000,000.00
	GEN'L AGGREGATE LIMIT APPLIES PER:						GENERAL AGGREGATE	\$2,000,000.00
	☒ POLICY ☐ PRO-JECT ☐ LOC						PRODUCTS - COMP/OP AGG	\$2,000,000.00
	OTHER:							\$
	AUTOMOBILE LIABILITY						COMBINED SINGLE LIMIT (Ea accident)	\$
	☐ ANY AUTO						BODILY INJURY (Per person)	\$
	☐ OWNED AUTOS ONLY ☐ SCHEDULED AUTOS						BODILY INJURY (Per accident)	\$
	☐ HIRED AUTOS ONLY ☐ NON-OWNED AUTOS ONLY						PROPERTY DAMAGE (Per accident)	\$
								\$
	UMBRELLA LIAB						EACH OCCURRENCE	\$
	☐ EXCESS LIAB ☐ CLAIMS-MADE						AGGREGATE	\$
	DED ☐ RETENTION \$ ☐							\$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY						☐ PER STATUTE ☐ OTH-ER	
	ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH)	Y / N					E.L. EACH ACCIDENT	\$
	If yes, describe under DESCRIPTION OF OPERATIONS below	☐ N / A					E.L. DISEASE - EA EMPLOYEE	\$
							E.L. DISEASE - POLICY LIMIT	\$
A	Professional Liability (Errors & Omissions) CLAIMS-MADE			NXT3WC4HXR-00-PL	04/30/2026	04/30/2027	Per Claim Limit:	\$1,000,000.00
							Aggregate Limit:	\$2,000,000.00
							Per Claim Deductible:	\$2,000.00

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

The Certificate Holder is New Hampshire Department of Education. This Certificate Holder is an Additional Insured on the General Liability policy per the Additional Insured Automatic Status Endorsement. All Additional Insured privileges apply only if required by written agreement between the Certificate Holder and the Insured, and are subject to policy terms and conditions.

CERTIFICATE HOLDER

New Hampshire Department of Education
25 Hall St
Concord, NH 03301

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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KELLY BARGER

COMPLAINT INVESTIGATOR

Regulatory Adherence | Policy Development | Inter-Agency Collaboration

Experienced Complaint Investigator with a strong background in compliance, program development, and stakeholder collaboration. Led 125+ investigations under IDEA and Ohio law, drafting findings, identifying corrective action, and ensuring regulatory adherence within a federally mandated 60- day timeline.

Core Competencies

- Regulatory Compliance
- Legal Analysis
- Program Development & Implementation
- Technical Assistance and Support
- Researching Regulatory Precedence
- Project & Program Management
- Strategic Planning & Execution
- Stakeholder Engagement
- Training & Professional Development
- Data Analysis & Performance Review
- Data-Driven Decision Making
- Cross-Agency Collaboration
- Curriculum Design & Integration
- Research & Guidance Development
- Public Speaking & Presentations

Technical Skills

Proficient in Word, Excel, PowerPoint, SharePoint, Teams, cloud-based work sharing programs, multiple online meeting platforms, various State of Ohio data management systems.

Professional Experience

August 2025 – Present • OHIO DEPARTMENT OF CHILDREN & YOUTH • Columbus, Ohio **Education Program Specialist – Preschool Special Education Team**

Monitor the implementation of the Individuals with Disabilities Education Act (IDEA) for preschool children ages three through five as part of Ohio's system of general supervision. Provide compliance oversight, technical assistance, and policy support to ensure educational agencies deliver special education services consistent with federal and state requirements. Collaborate with state agencies, educators, and families to improve outcomes for young children with disabilities.

- *Monitor local educational agencies' implementation of IDEA Part B preschool requirements through differentiated monitoring, reviewing policies, procedures, and evidence of implementation*
- *Analyze statewide special education data to track district compliance with IEP timelines, evaluations, least restrictive environment placements, child outcomes, and Part C to Part B transitions.*
- *Approve and track corrective actions resulting from monitoring, ensuring noncompliance is corrected within federally required timelines.*
- *Collaborate with the Ohio Department of Education and Workforce to prepare statewide data for federal and state reporting, including the Special Education Profile and Annual Performance Report/State Performance Plan.*
- *Provide early resolution guidance to parents, families, educators, and administrators regarding IDEA Part B compliance concerns.*
- *Deliver technical assistance and professional development to preschool special education providers and regional training partners.*
- *Coordinate with state support teams, educational service centers, and developmental disabilities agencies to support statewide implementation of preschool special education requirements.*
- *Develop guidance materials, tools, and communications for preschool special education professionals.*

February 2018 – August 2025 • OHIO DEPARTMENT OF EDUCATION & WORKFORCE • Columbus, Ohio **Education Program Specialist – Dispute Resolution (Since 2021)**

Lead compliance investigations into administrative complaints under the Individuals with Disabilities Education Act (IDEA), Ohio Operating Standards for the Education of Children with Disabilities, Ohio Revised Code and Ohio Administrative Code, ensuring regulatory adherence and efficient case resolution. Serve as a key contributor in policy development, training, and inter-agency collaboration.

- *Conducted 125+ investigations into IDEA compliance violations, drafting regulatory findings and negotiating corrective action within a federally mandated 60- day timeline.*
 - *Investigated 5+ systemic complaints, including 2 focused on Ohio's largest school district*
 - *Established a tracking system for all cases to ensure timeliness and procedural adherence*
- *Maintained a 100% on-time resolution rate while managing multiple cases simultaneously and other responsibilities and projects.*
- *Supported senior leadership with talent acquisition by assisting with interviews with new staff members.*
-

- *Developed and maintained a procedural report, outlining ongoing changes to Dispute Resolution team procedures to align with agency standards and regulatory changes.*
- *Developed guidance and training materials that were presented at an international conference, educating constituents on dispute resolution options, increasing compliance awareness, and reducing repeat violations.*
- *Collaborated with state educational agencies across the U.S. to identify and solve problems in a solution-oriented manner via monthly workgroups hosted by the Center for Appropriate Dispute Resolution in Special Education.*
- *Assisted in revising both required and supplemental special education forms used by school districts across the state of Ohio, contributing to a multi-phase stakeholder feedback process to ensure the forms were aligned with regulatory standards and met the needs of the field.*
- *Represented the Ohio Department of Education and Workforce in the Maternal and Child Health Block Grant, driving policy changes affecting children and youth with special health care needs.*
 - *Served on the Medical Transition sub work group, increasing the prevalence of children and youth with special health care needs receiving integrated physical, behavioral, developmental, and mental health services.*
 - *Proposed an agency led medical transition portal with integrated resources to assure family and teen knowledge and support regarding transition to adulthood.*
 - *Advised training pertaining to medical transition, social determinant barriers, and transition planning for medical providers.*
- *Collaborated with colleagues to conduct a comprehensive risk management assessment of our team's operations, identifying areas for improvement and developing strategies to enhance procedures, reduce risk, and improve overall efficiency.*

Education Program Specialist – Urban Support Team (February 2018-February 2021)

Promoted inclusive leadership and instructional best practices within urban school districts, focusing on students with disabilities, and provided expert technical assistance through on-site visits and professional development sessions. Ensured compliance with IDEA and Ohio Operating Standards, collaborated with stakeholders, and developed support tools to enhance educational outcomes. Advised urban school districts on policies, procedures, and improvement plans.

- *Conducted in-depth analysis and interpretation of data metrics to support initiatives.*
- *Played a key role in the design and implementation of effective instructional strategies.*
- *Collaborated with internal and external stakeholders in project management.*
- *Developed and distributed comprehensive support tools and resources.*
- *Led a partnership-based project convened by the Ohio Department of Education and Workforce from January to December 2019 to improve learning experiences and outcomes for students with disabilities.*
 - *Managed all aspects of the initiative, including scheduling meetings, developing agendas and activities to foster collaboration, leading committees and workgroups, synthesizing information, and writing the final report.*
 - *Collaborated closely with senior leadership to ensure alignment with Ohio's strategic education goals.*
 - *Coordinated efforts among stakeholders and Department staff to identify key recommendations focused on increasing literacy skills, improving disproportionality, promoting postsecondary success, fostering inclusive leadership, and advancing high-quality instructional practices.*
 - *Co-wrote "Each Child Means Each Child: Ohio's Plan to Improve Learning Experiences and Outcomes for Students with Disabilities," offering actionable tactics and steps to support Ohio's 270,000 students with disabilities.*
 - *Ensured the recommendations aligned with Ohio's vision and core principles for education, contributing to the state's strategic plan for public education.*

May 2016-February 2018 • THE OHIO STATE UNIVERSITY • Columbus, Ohio

Scholar Immigration Coordinator, Office of International Affairs

Ensured compliance with federal immigration regulations, advised international staff, faculty, and visiting scholars on maintaining lawful nonimmigrant status, and managed H-1B and J-1 program caseloads. Processed H-1B applications, submitted petitions to USCIS, disseminated regulatory information, and delivered training on nonimmigrant issues.

- *Awarded the 2017 Advocacy Day Travel Grant to represent international affairs, participating in a three-day event in Washington, D.C., where I advocated for policies supporting global engagement and international programs.*
- *Designed and managed an annual Scholar Research Exposition to showcase the groundbreaking research conducted by international scholars during their time at The Ohio State University.*
- *Demonstrated dedication to the university by chairing two charity giving campaigns in 2017 and representing the Office of International Affairs through local and regional presentations.*

September 2015 - May 2016 • FRANKLIN UNIVERSITY • Columbus, Ohio

Global Admissions & Outreach Coordinator, Office of International Students and Programs

Managed Franklin's global partnerships, including a nursing program in South Korea, overseeing calendars, staffing, travel, workflow, degree audits, and course support. Developed growth opportunities through digital platforms and social media, crafted admission strategies, and maintained communications to enhance student enrollment. Provided academic advising to F-1 international students and organized international student orientation.

- *Promoted from International Programs Specialist to Global Admissions & Outreach Coordinator within two months of hire.*

2009-2015 • DISTRICT OF COLUMBIA PUBLIC SCHOOLS • Washington D.C. Metro Area

Middle School Intervention Specialist

Coordinated IEP development for students with disabilities, collaborating with educators and leadership. Ranked as a Highly Effective Teacher (2012-2015), founded a study abroad predeparture program, led professional development, and pioneered mentorship programs. Served with Teach for America (2009-2011), delivering impactful instruction to underserved students.

Educational Background

BACHELOR OF ARTS | The College of Wooster

MASTER OF SPECIAL EDUCATION | George Mason University

MASTER OF INTERNATIONAL TRAINING AND EDUCATION | American University

**State of New Hampshire
Independent Contractor Certification Form**

Describe the services that the individual will perform for your agency.

Responsible for conducting special education complaint investigations under 34 CFR 300.151-153 and Ed 1121. Pursuant to Ed 1121.02, the Commissioner has the authority to assign an independent investigator to conduct special education complaints.

1. Does the agency have State employees that perform the same or similar services? ☐ Yes ☒ No
 - a. List the position titles _____
 - b. List the position numbers _____
2. Will the Agency exercise authority over the means by which the service is rendered by:
 - a. Setting work hours ☐ Yes ☒ No
 - b. Setting the work location or providing work space ☐ Yes ☒ No
 - c. Training the individual in how the services must be performed ☐ Yes ☒ No
 - d. Supervising how services are rendered ☐ Yes ☒ No
 - e. Providing tools, materials or office supplies to perform the services ☐ Yes ☒ No
 - f. Requiring periodic reports on the individual's services ☐ Yes ☒ No
 - g. Requiring performance by the contracting individual, rather than allowing subcontractors or assistants ☐ Yes ☒ No
3. Will the individual perform the services exclusively for the agency? ☐ Yes ☒ No
4. Does the individual offer these services for individuals or entities other than the State? ☒ Yes ☐ No
5. Does the individual hold himself or herself out to be in business for himself or herself, including by being registered with the state as a business and having continuing or recurring business liabilities or obligations? ☒ Yes ☐ No
6. Will the individual be responsible for satisfactory completion of work and can the agency hold the individual contractually responsible for failure to complete the work? ☒ Yes ☐ No
7. Will the Agency have the right to terminate the relationship at any time? ☒ Yes ☐ No
8. Can the individual terminate the relationship at any time without liability? ☒ Yes ☐ No
9. Are the services the individual will provide an independently established trade, occupation, profession, or business? ☒ Yes ☐ No
Please Identify Complaint Investigations
10. As a matter of economic reality is the individual dependent on the State for work? ☐ Yes ☒ No
11. What is the individual's name? Kelly Barger
12. Have they previously been employed by the State? ☐ Yes ☒ No
If so, what was the latest year of service? _____
13. What agency did they last work for? _____
14. What was the title of the last position they held with the State? _____

I have reviewed the certification form and the facts and circumstances relevant to the certification and attest it is true to the best of my knowledge and belief. By signing this form, I certify that the individual being hired meets the independent contractor test.

Elizabeth Brown

Commissioner or Director

05/14/26

Date