



14- 7/29/26

The State of New Hampshire
Department of Transportation



David Rodrigue, P.E.
Commissioner

Susan M. Klasen, P.E.
Assistant Commissioner

Michelle L. Winters
Deputy Commissioner

Her Excellency, Governor Kelly A. Ayotte
and the Honorable Council
State House
Concord, New Hampshire 03301

Bureau of Bridge Design
July 6, 2026

Requested Action

Authorize the Bureau of Bridge Design to enter into an Agreement with Greenman-Pedersen, Inc., (Vendor 174805) of Bedford, NH, for an amount not to exceed \$750,000, for Statewide On-Call Bridge Coatings Inspection Services, effective upon Governor and Council approval through September 30, 2029.
100% Federal Funds.

Funds are available in the following account for Fiscal Year 2027, and are anticipated to be available in Fiscal Years 2028, 2029, and 2030, upon the availability and continued appropriation of funds in the future operating budget(s), with the authority to adjust encumbrances between fiscal years within the price limitation through the Budget Office, if needed and justified:

04-096-96-963515-3054	FY 2027	FY 2028	FY 2029	FY 2030
Consolidated Federal Aid				
046-500464 Gen Consultants Non-Benefit	\$187,500	\$187,500	\$187,500	\$187,500

The Consolidated Federal Fund, AU 3054, is utilized at this time to encumber funds for this request. Actual funding sources will be determined by each particular project incurring expenses as a result of this request.

Explanation

The Department requires on-call engineering services for bridge design and related technical/professional consulting services throughout the state.

The consultant selection process employed by the Department for this qualifications-based contract is in accordance with RSAs 21-I:22, 21-I:22-c, 21-I:22-d, 228:4 and 228:5-a, and all applicable Federal laws and the Department's "Policies and Procedures for Consultant Contract Procurement, Management, and Administration" dated August 25, 2017. The Department's Consultant Selection Committee is a standing committee that meets regularly to administer the process and make determinations. The Committee is comprised of the Director of Project Development (Chair), the Program Administrator, the Administrators of the Bureaus of Highway Design, Bridge Design, Environment, and Materials and Research, and the Municipal Highways Engineer.

The consultant selection process for this qualifications-based solicitation was to procure two statewide contracts for On-Call Bridge Coatings Inspection Services. The assignment was listed as a "Project

Soliciting for Interest” on the Department’s website on November 13, 2025, asking for letters of interest from qualified firms. From the list of firms that submitted letters of interest, the Committee prepared a long and then short list of Consultants on December 18, 2025. Four shortlisted firms were notified on December 22, 2025, through a technical “Request for Proposal” (RFP). Committee members individually rated the four shortlisted firms on February 22, 2026, using a written ballot to score each firm on the basis of comprehension of the assignment, clarity of the proposal, capacity to perform in a timely manner, quality and experience of the project manager and the team, previous performance, and overall suitability for the assignment (a compilation of the completed individual rating ballots and the ranking summary form is attached). The individual rankings were then totaled to provide an overall ranking of two firms for further consideration and the short listed firms were notified of the results.

All four consultant firms were longlisted and shortlisted for this assignment, with the two selected firms shown bold is as follows:

Consultant Firm	Office Location
Greenman-Pedersen, Inc.	Bedford, NH
John Turner Consulting, Inc.	Portsmouth, NH
KTA-Tator. Inc.	Pittsburgh, PA
LiRo Engineers, Inc.	Newton, MA

The firm Greenman-Pedersen, Inc. was one of two recommended firms from the four that were shortlisted. This firm has an excellent reputation and has demonstrated their capability to perform the required services. Background information on this firm is attached.

Greenman-Pedersen, Inc. has agreed to furnish the professional engineering services for an amount not to exceed \$750,000. This project funding is 80% Federal funds with 20% State match. Turnpike toll credit is being utilized for New Hampshire’s match requirement, effectively using 100% federal funds.

This Agreement (Statewide On-Call Bridge Coatings Inspection Services, 45415) has been approved by the Attorney General as to form and execution. The Department has verified that the necessary funds are available. Copies of the fully executed Agreement are on file at the Secretary of State's Office and the Department of Administrative Services, and subsequent to Governor and Council approval will be on file at the Department of Transportation.

The Department of Transportation has determined that the Consultant is in good standing with the Secretary of State’s Office, has secured the required levels of insurance, and has provided evidence of authority to execute and be bound by the contract. Documents supporting these assertions are available at the agency, for review upon request.

It is respectfully requested that authority be given to enter into an Agreement for consulting services as outlined above.

Sincerely,

A handwritten signature in blue ink, appearing to read 'David Rodrigue', with a long horizontal stroke extending to the right.

David Rodrigue, PE
Commissioner

Attachments

DESCRIPTION:

Two (2) Statewide On-Call Agreements, anticipated to have a maximum value of \$750,000, each over a three-year term, are needed to provide on-call bridge coating inspection and consulting services on demand for various projects involving painting bridges and structures located throughout the state.

Rating Considerations	Scoring of Firms						
	W E I G H T	Greenman-Pedersen, Inc.	John Turner Consulting, Inc.	KTA-Tator, Inc.	LiRo Engineers, Inc.	Consultant E	Consultant F
Statewide On-Call Bridge Coating Inspection Services (2 Contracts) - Qualifications Based Selection Contracts							
Comprehension of the Assignment	20%	19%	17%	15%	17%		
Clarity of the Proposal	20%	19%	16%	18%	17%		
Capacity to Perform in a Timely Manner	20%	19%	16%	18%	17%		
Quality & Experience of Project Manager/Team	20%	19%	17%	17%	18%		
Previous Performance	10%	10%	7%	9%	7%		
Overall Suitability for the Assignment	10%	9%	7%	8%	7%		
Total:	100%	95%	80%	85%	83%	0%	0%

Ranking of Firms: 1. Greenman-Pedersen, Inc. 4. John Turner Consulting, Inc.
2. KTA-Tator, Inc. 5.
3. LiRo Engineers, Inc. 6.

Rating Considerations		Scoring of Firms					
	W E I G H T	Greenman-Pedersen, Inc.	John Turner Consulting, Inc.	KTA-Tator, Inc.	LiRo Engineers, Inc.	Consultant E	Consultant F
Statewide On-Call Bridge Coating Inspection Services (2 Contracts) - Qualifications Based Selection Contracts							
Comprehension of the Assignment	20%	20%	12%	18%	18%		
Clarity of the Proposal	20%	20%	10%	18%	17%		
Capacity to Perform in a Timely Manner	20%	20%	14%	20%	16%		
Quality & Experience of Project Manager/Team	20%	18%	14%	20%	16%		
Previous Performance	10%	10%	4%	10%	7%		
Overall Suitability for the Assignment	10%	10%	4%	9%	7%		
Total:		100%	98%	58%	95%	81%	0%

Ranking of Firms: 1. Greenman-Pedersen, Inc. 4. John Turner Consulting, Inc.
2. KTA-Tator, Inc. 5.
3. LiRo Engineers, Inc. 6.

Rating Considerations		Scoring of Firms							
Statewide On-Call Bridge Coating Inspection Services (2 Contracts) - Qualifications Based Selection Contracts		W E I G H T	Greenman-Pedersen, Inc.	John Turner Consulting, Inc.	KTA-Tator, Inc.		LiRo Engineers, Inc.	Consultant E	Consultant F
Comprehension of the Assignment		20%	20%	12%	18%		18%		
Clarity of the Proposal		20%	19%	12%	18%		20%		
Capacity to Perform in a Timely Manner		20%	20%	15%	20%		14%		
Quality & Experience of Project Manager/Team		20%	19%	10%	17%		14%		
Previous Performance		10%	10%	5%	10%		7%		
Overall Suitability for the Assignment		10%	10%	5%	10%		7%		
Total:		100%	98%	59%	93%		80%	0%	0%

Ranking of Firms: 1. Greenman-Pedersen, Inc. 4. John Turner Consulting, Inc.
2. KTA-Tator, Inc. 5.
3. LiRo Engineers, Inc. 6.

Rating Considerations		Scoring of Firms						
Statewide On-Call Bridge Coating Inspection Services (2 Contracts) - Qualifications Based Selection Contracts		W E I G H T	Greenman-Pedersen, Inc.	John Turner Consulting, Inc.	KTA-Tator, Inc.	LiRo Engineers, Inc.	Consultant E	Consultant F
Comprehension of the Assignment		20%	18%	15%	20%	18%		
Clarity of the Proposal		20%	18%	16%	18%	18%		
Capacity to Perform in a Timely Manner		20%	19%	17%	19%	17%		
Quality & Experience of Project Manager/Team		20%	19%	15%	20%	17%		
Previous Performance		10%	10%	7%	10%	7%		
Overall Suitability for the Assignment		10%	10%	7%	10%	7%		
Total:		100%	94%	77%	97%	84%	0%	0%

Ranking of Firms:

1. KTA-Tator, Inc.

2. Greenman-Pedersen, Inc.

3. LiRo Engineers, Inc.

4. John Turner Consulting, Inc.

5.

6.

Rating Considerations		Scoring of Firms						
	W E I G H T	Greenman-Pedersen, Inc.	John Turner Consulting, Inc.	KTA-Tator, Inc.		LiRo Engineers, Inc.	Consultant E	Consultant F
Statewide On-Call Bridge Coating Inspection Services (2 Contracts) - Qualifications Based Selection Contracts								
Comprehension of the Assignment	20%	19%	16%	20%		18%		
Clarity of the Proposal	20%	19%	15%	19%		18%		
Capacity to Perform in a Timely Manner	20%	19%	18%	19%		18%		
Quality & Experience of Project Manager/Team	20%	19%	17%	19%		18%		
Previous Performance		10%	9%	8%		9%	8%	
Overall Suitability for the Assignment		10%	9%	6%		9%	8%	
Total:	100%	94%	80%	95%		88%	0%	0%

Ranking of Firms: 1. KTA-Tator, Inc. 4. John Turner Consulting, Inc.
2. Greenman-Pedersen, Inc. 5.
3. LiRo Engineers, Inc. 6.

Rating Considerations		Scoring of Firms						
		W E I G H T	Greenman-Pedersen, Inc.	John Turner Consulting, Inc.	KTA-Tator, Inc.	LiRo Engineers, Inc.	Consultant E	Consultant F
Statewide On-Call Bridge Coating Inspection Services (2 Contracts) - Qualifications Based Selection Contracts								
Comprehension of the Assignment		20%	19%	17%	19%	18%		
Clarity of the Proposal		20%	18%	16%	20%	17%		
Capacity to Perform in a Timely Manner		20%	18%	15%	18%	16%		
Quality & Experience of Project Manager/Team		20%	17%	15%	18%	17%		
Previous Performance		10%	8%	6%	9%	7%		
Overall Suitability for the Assignment		10%	8%	6%	9%	7%		
	Total:	100%	88%	75%	93%	82%	0%	0%

Ranking of Firms: 1. KTA-Tator, Inc. 4. John Turner Consulting, Inc.
2. Greenman-Pedersen, Inc. 5.
3. LiRo Engineers, Inc. 6.

Rating Considerations	Scoring of Firms						
	W E I G H T	Greenman-Pedersen, Inc.	John Turner Consulting, Inc.	KTAT-Tator, Inc.	LiRo Engineers, Inc.	Consultant E	Consultant F
Statewide On-Call Bridge Coating Inspection Services (2 Contracts) - Qualifications Based Selection Contracts							
Comprehension of the Assignment	20%	20%	17%	20%	18%		
Clarity of the Proposal	20%	18%	17%	20%	18%		
Capacity to Perform in a Timely Manner	20%	20%	18%	20%	17%		
Quality & Experience of Project Manager/Team	20%	19%	15%	20%	16%		
Previous Performance	10%	9%	8%	10%	7%		
Overall Suitability for the Assignment	10%	9%	7%	10%	7%		
Total:	100%	95%	82%	100%	83%	0%	0%

Ranking of Firms: 1. KTAT-Tator, Inc. 4. John Turner Consulting, Inc.
2. Greenman-Pedersen, Inc. 5.
3. LiRo Engineers, Inc. 6.

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ATTACHMENTS

- A. DEI ACKNOWLEDGEMENT
- B. CONFIRMATION OF INSURANCE COVERAGE

AGREEMENT EXECUTION ATTACHMENTS

- 1. CERTIFICATION WITH REGARD TO THE PERFORMANCE OF PREVIOUS CONTRACTS OR SUBCONTRACTS, ETC.
- 2. CONSULTANT DISCLOSURE STATEMENT FOR PREPARATION OF ENVIRONMENTAL EVALUATIONS
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STATEWIDE ON-CALL
BRIDGE COATING INSPECTION SERVICES
45415

AGREEMENT
FOR PROFESSIONAL SERVICES

PREAMBLE

THIS AGREEMENT made this 2nd day of July in the year 2026 by and between the STATE OF NEW HAMPSHIRE, hereinafter referred to as the STATE, acting by and through its COMMISSIONER OF THE DEPARTMENT OF TRANSPORTATION, hereinafter referred to as the COMMISSIONER, acting under Chapter 228 of the Revised Statutes Annotated, and Greenman-Pedersen, Inc., with principal place of business at 116 South River Road, Building B, Suite 1, in the Town of Bedford, State of New Hampshire, hereinafter referred to as the CONSULTANT, witnesses that:

The Department of Transportation, State of New Hampshire, hereinafter referred to as the DEPARTMENT, requires on-call bridge coating inspection, engineering, and technical design services on demand for various projects involving painting bridges and structures located throughout the state.

This AGREEMENT becomes effective upon approval by the Governor and Council.

ARTICLE I

ARTICLE I - DESCRIPTION OF PROFESSIONAL SERVICES TO BE RENDERED

NOW THEREFORE, in consideration of the undertakings of the parties hereinafter set forth, the DEPARTMENT hereby engages the CONSULTANT, who agrees to render services to the DEPARTMENT which shall include, but not be restricted to, the following items, in accordance with conditions and terms hereinafter set forth:

A. DESCRIPTION OF SERVICES

The types of services required under the terms of this AGREEMENT shall generally include, but are not necessarily limited to the following: various on-call construction inspection and professional consulting services involved with painting bridges and structures, including construction quality assurance (QA) coatings inspection, coating condition evaluations, coating selection, contract specification development, laboratory analysis, failure analysis, training, and other consulting services related to environmental protection, worker health and safety, and coating bridges and structures located in the STATE, and may include quality assurance (QA) coatings inspection at fabrication shops located outside or in the State of New Hampshire.

B. SCOPE OF WORK

- Construction inspection services for bridge painting projects, including paint waste management.
- Coating evaluations and laboratory testing
- Development of contract documents for bridge painting projects, including traffic control plan development.
- Evaluation of existing structures for painting needs
- Assist the Department in the public involvement process
- Other additional tasks as needed to support assigned projects/tasks

TASK # 1: COATING CONDITION EVALUATIONS

The CONSULTANT shall conduct detailed assessments of coating condition and degree of corrosion on bridges and structures. The goal of the assessment evaluation is to provide relevant data concerning the existing coating condition so that specific plans can be developed for maintenance painting. Evaluations may involve, but not necessarily be limited to, the following activities:

ARTICLE I

1. Visual inspection and assessment;
2. Physical testing (e.g., film thickness measurements, adhesion testing, chloride testing);
3. Evaluation of coating condition and degree of corrosion (e.g., determine percent coating failure);
4. Failure analysis (e.g., determine mode of coating failure);
5. Photographic documentation;
6. Environmental evaluation (e.g., collecting soil samples, sampling for air quality);
7. Laboratory testing (e.g., for RCRA heavy metals, contaminants, hazardous materials, coating composition);
8. Preparing and presenting assessment of bridge coating (ABC) reports.

TASK # 2: MAINTENANCE BRIDGE PAINTING PROGRAM DEVELOPMENT

The CONSULTANT shall recommend or develop, as required by the DEPARTMENT, programs, plans, and procedures for the best and most cost-effective maintenance painting of State-owned bridges and structures which may include, but not necessarily be limited to, the following activities:

1. Methods of surface preparation;
2. Coating selection;
3. Environmental protection;
4. Worker health and safety compliance;
5. Project cost estimates (e.g., life cycle costs);
6. Preparing and presenting prioritized maintenance strategies and programs.

TASK # 3: CONTRACT SPECIFICATION DEVELOPMENT

The CONSULTANT shall develop comprehensive contract specifications detailing issues, such as:

1. Surface preparation;
2. Coating system selection and procurement;
3. Coating handling and application;
4. Quality acceptance & inspection;
5. Containment design and operation;

ARTICLE I

6. Environmental protection & regulatory compliance;
7. Worker health & safety compliance;
8. Hazardous waste handling, treatment, and disposal.

TASK # 4: CONSTRUCTION QA INSPECTION

1. Consultant Qualifications:

The consultant firm furnishing construction coatings inspection services shall have the following qualifications:

- a. The firm shall employ a minimum of ten Quality Assurance (QA) Coating Inspectors and shall be able to demonstrate that the Coating Inspectors have been on the firm's payroll during the previous twelve-month period.
- b. The firm shall have a minimum of three years' continuous experience furnishing QA Coating Inspection services to State DOTs for projects involving bridges and other industrial structures during the period immediately preceding the request-for-qualification letter.
- c. The firm shall have provided satisfactory QA Coating Inspection services to a minimum of two State Departments of Transportation for bridges and structures during the previous three-year period;
- d. The firm shall be certified to *SSPC (AMPP) QP5 Certification Program for Coating and Lining Inspection Companies* prior to January 1, 2026, and maintain certification to the end of the period of this AGREEMENT.
- e. The firm shall be able to furnish QA Coating Inspection services at bridges, job sites, and (as needed) fabrication shops located in the State of New Hampshire.

2. Inspector Classification and Qualifications:

Quality Assurance Coating Inspectors shall be qualified and have prior experience for the work they are to perform and shall adequately and completely perform the requirements of the following QA Coating Inspector classifications:

a. Coating Inspector

A Coating Inspector shall be considered qualified by being certified for Level 2 of the *National Association of Corrosion Engineers Coating Inspector Program* (NACE Level 2) or a Certified Coating Inspector of the Association for Material Protection and

ARTICLE I

Performance (AMPP CIP Level 2), and for the *Society for Protective Coatings (SSPC) Bridge Coating Inspector* course (SSPC BCI) or a Bridge Coatings Inspection Specialty certification of the Association for Material Protection and Performance (AMPP Bridge CIP Specialty). This individual shall also have a minimum of two years' work experience on bridge painting projects involving lead-based paint removal and coating application. This inspector classification is limited to simple bridge and overpass painting projects, unless otherwise permitted or directed, or to working under the supervision of a Senior Coating Inspector on large or complex bridge painting projects.

b. Senior Coating Inspector

A Senior Coating Inspector shall be considered qualified by being certified for NACE Level 2, for SSPC BCI, and for *SSPC C-3, Supervisor, Competent Person Training for Deleading of Industrial Structures (SSPC C-3)*, and SSPC C-5 refresher updates, as required, or by corresponding certifications from the *Association for Material Protection and Performance (AMPP)*. This individual shall also have a minimum of five years' work experience on bridge painting projects involving lead-based paint removal and coating application. This inspector classification is required for large or complex bridge painting projects, as directed.

3. Consultant Duties:

- a. The CONSULTANT shall provide full-time QA inspection services during the Contractor's painting activities.
- b. The CONSULTANT shall provide a Senior Coating Inspector for projects involving truss bridges, moveable bridges, arch bridges, large plate-girder bridges, built-up riveted through-plate girder bridges, and other complex bridges requiring experienced inspection skills. A Coating Inspector will be assigned to projects involving simple bridge types, such as rolled beam overpass bridges, short plate-girder bridges, etc., or working under the supervision of a Senior Coating Inspector on large or complex bridge painting projects, as approved by the DEPARTMENT.

ARTICLE I

- c. The CONSULTANT shall furnish the DEPARTMENT, prior to the proposed construction dates, documentation of the qualification and experience of all inspection personnel providing QA inspection services.
- d. The CONSULTANT shall ensure the competence of all inspection personnel actually engaged in the work and shall immediately replace any that are determined by the DEPARTMENT to be incompetent, unqualified, or to be performing their work in an unsatisfactory manner.
- e. The CONSULTANT shall supervise, monitor, and support field inspection staff, make periodic site visits, and review and approve daily inspection reports, by an independent qualified staff member.
- f. The CONSULTANT will assist and advise the Department's representative in assessing the Contractor's compliance with the requirements of the contract documents and the Contractor's approved submittals.
- g. The CONSULTANT, when directed by the DEPARTMENT, shall review the Contractor's submittals (e.g., surface preparation and painting plan, containment drawings, hazardous waste management, etc.) for compliance with contract requirements and make recommendations to the DEPARTMENT regarding acceptance.
- h. The CONSULTANT shall attend pre-construction meetings.

4. Inspector Duties:

- a. The Coating Inspector shall be on-site full-time during all periods when the Contractor is working on active surface preparation or coating application activities, up to a maximum ten hours per day unless approved otherwise.
- b. The Coating Inspector's duty is to observe, document, and report all of the Contractor's surface preparation, paint application, and related construction activities. Specific duties under these circumstances shall include:
 - (1) Confirm the Contractor's QC process through review of QC documentation, observations, and duplicate spot testing at key hold points;
 - (2) Perform pre-construction checks (e.g., protective coverings for utilities, etc.), hold -point QA observations of surface preparation (e.g., cleanliness, blast quality,

ARTICLE I

surface profile, etc.), testing (e.g., chlorides), and coating application (e.g., coating material storage, mixing, thinning, application, measuring film thickness, recoat times, etc.) as outlined in the contract specifications;

- (3) Witness and document that the Contractor has performed monitoring, sampling, and testing (e.g., ambient high volume and regulated-area air monitoring, soil sampling, and hazardous waste sampling associated with lead abatement on projects), as required in the contract or as directed by the Department;
 - (4) Complete daily reports and environmental observation checklists documenting measurements and observations made during the shift;
 - (5) Notify the DEPARTMENT of deteriorated structural conditions, as directed;
 - (6) Verbally report deviations and non-conformances with the project specification in a timely manner to the Contractor and the DEPARTMENT, and assist in their resolution, as needed; and
 - (7) Submit copies of daily reports to the DEPARTMENT so that non-conforming items are documented for corrective action and resolution. The Inspector shall rely on the DEPARTMENT to accept or reject deviations or non-conformances, and to accept or reject proposed Contractor corrective action.
- c. Inspection will be carried out in strict compliance with the written contract specifications or as modified by the DEPARTMENT in writing.
 - d. Reports - The Inspector shall maintain daily inspection reports of all Contractor paint-related activities when present at the jobsite. These reports will be prepared in a weekly report package and presented weekly to the DEPARTMENT. Any unresolved disputes or quality non-conformance items will be immediately reported to the DEPARTMENT.
 - e. The Inspector shall verbally inform the Contractor and notify the DEPARTMENT of Contractor activities which are observed and believed to be in non-conformance with the environmental protection requirements;

ARTICLE I

- f. The CONSULTANT's Inspector, at the DEPARTMENT'S direction, will have the authority to shut the job down, if required, due to the Contractor's failure to fully implement the specifications.
- g. The Inspector does not have control over, nor charge of, and accepts no responsibility for the means, methods, techniques, sequences and procedures, safety precautions and programs, or implementation of corrective actions in connection with the work, recognizing that the Contractor remains solely responsible to supervise, direct, and control all aspects of the work.
- h. The Inspector is not required to monitor Contractor worker-safety compliance during the project but will alert the DEPARTMENT if any practices are observed that are believed to be non-conforming. The contract specifications require the Contractor to furnish OSHA-compliant safe access to the work, to which the Inspector will confirm the suitability of such access to work areas necessary to safely perform the Inspector's work.

5. Assignment:

A Coating Inspector, once approved and assigned to a specific construction project, shall remain on the project until it is finished. Exceptions require proper notification from the CONSULTANT and prior approval by the DEPARTMENT. The Administrators of the Bureaus of Bridge Design and Construction may jointly approve the number of individual Inspectors required per project, the number of concurrent bridges to be inspected, and any special considerations involving Inspector assignments or working hours caused by a variation in the Contractor's schedule.

6. Governing Specifications:

The Inspector shall be governed in qualification, duties, and scope of work by the applicable portions of the current edition of the following documents, except as otherwise stated in the Contract Documents or in this AGREEMENT:

- a. *NHDOT Standard Specifications for Road and Bridge Construction;*
- b. *AASHTO LRFD Bridge Construction Specifications, Section 13, Painting;*

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- c. *SSPC PA1 (AMPP PA1), Paint Application Specification No. 1, Shop, Field, and Maintenance Painting;*
- d. *SSPC (AMPP) Bridge Coating Inspector Program (BCI);*
- e. *NACE (AMPP) Coating Inspector Training & Certification Program;*
- f. *SSPC (AMPP) C-3, Supervisor, Competent Person Training for Deleading of Industrial Structures, and C-5 Supervisor, Competent Person Refresher Training;*
- g. *SSPC(AMPP) QP5 Certification Program for Coating and Lining Inspection Companies.*

TASK # 5: GENERAL CONSULTING AND TRAINING SERVICES

The CONSULTANT shall provide general consulting services and training, as needed by the DEPARTMENT, such as the following:

1. Review DEPARTMENT procedures, policies, specifications, and functions;
2. Train DEPARTMENT personnel in basic aspects of corrosion control, worker health & safety, environmental protection, and regulatory compliance issues;
3. Prepare project plans and present at meetings, as required;
4. Provide expert witness services;
5. Provide other corrosion and environmental consulting services, as required;
6. Provide comprehensive project management.

TASK # 6: DEVELOPMENT OF CONTRACT PLANS AND DOCUMENTS

The CONSULTANT shall provide consulting services in the development of contract plans and contract documents, as needed by the DEPARTMENT, such as the following:

1. Preparing complete designs for painting bridges, including all plans, specifications for work not included in the current specifications of the DEPARTMENT, computations, estimates, and documents for the required submissions to the DEPARTMENT, the Federal Highway Administration, and/or any other STATE or Federal agency that may be required;
2. Designing and preparing contract plans for painting of new and existing bridge structures, including traffic control plans, construction phasing plans, in accordance with the policy and procedures of the DEPARTMENT and the provisions of this AGREEMENT. The plans shall include all commitments made in the environmental documents to the extent practicable; and

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3. The CONSULTANT shall, when requested by the DEPARTMENT, render such assistance as required, including the preparation and explanation of sketches and plans for, or at, any meetings or conferences held by the DEPARTMENT, without additional compensation therefor. Meeting notes and conference memos shall be the responsibility of the CONSULTANT.

C. STAFFING

The CONSULTANT shall submit the DEPARTMENT's Salary Rate Calculation Form. The Salary Rate Table tab shall list the name, classification and hourly rate of all personnel anticipated to be assigned to each Task Order. The average classification rates calculated by the Specific Rates of Pay tab will be used to develop the Negotiated Task Order Cost for Task Orders under this AGREEMENT.

D. QUALITY CONTROL

The CONSULTANT shall be the Engineer-of-Record for this work, as such the CONSULTANT shall be responsible to ensure that the design and supporting documentation is accurate, checked, and thoroughly reviewed prior to each submission. DEPARTMENT staff will review the CONSULTANT'S submissions to ensure that DEPARTMENT objectives are being met and standard practices and procedures are adhered to. It is the CONSULTANT's and the Engineer-of-Record's responsibility to ensure the design is complete, accurate and meets all DEPARTMENT requirements.

The DEPARTMENT will reject any data that does not comply with the above. The DEPARTMENT will decide when the data and services have fully met the project requirements. The CONSULTANT will not be paid for insufficient work.

The CONSULTANT's designated Quality Control personnel shall sign-off on each submission prior to transmittal to the DEPARTMENT. The CONSULTANT shall, upon request, provide to the DEPARTMENT any and/or all QC documentation pertaining to work efforts on the project.

E. TASK ORDERS

As needs arise, the DEPARTMENT will issue specific Task Orders to the CONSULTANT. A Task Order is an individually funded request with a unique scope of work. The Task Order scope of work is issued against the basic contract scope of work, and terms and conditions, to carry out a specific project for the DEPARTMENT. These Task Orders will be initiated by a Request for

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Proposal (RFP) letter or email to the Consultant Project Manager that may include a detailed description of the project or elements of work, an outline of the services required, responsibilities of the parties, materials to be supplied by the DEPARTMENT, specified accuracy requirements, and other information necessary to complete the work for the Task Order. The letter or email will trigger a meeting with the DEPARTMENT staff requesting the Task Order and The CONSULTANT to assist in developing the scope of work necessary for the Task Order. The CONSULTANT will then submit to the DEPARTMENT for approval a scope of work and fee proposal and a tentative work schedule and completion date for each Task Order assigned. The DEPARTMENT will review the CONSULTANT'S proposal and schedule negotiations, if necessary, to clarify the proposed scope of work, the number of work hours needed, and any other associated proposed costs in order to establish the final not-to-exceed or lump-sum amount for the Task Order. Upon approval of the CONSULTANT'S proposal by the DEPARTMENT, the DEPARTMENT will issue a Task Order Authorization to Proceed Letter. The CONSULTANT shall sign the Authorization to Proceed Letter and return it to the DEPARTMENT. Costs associated with the CONSULTANT'S preparation of a scope of work and fee for a Task Order are non-reimbursable.

F. MATERIAL FURNISHED BY THE DEPARTMENT OF TRANSPORTATION

The DEPARTMENT will furnish the CONSULTANT with the appropriate materials, in electronic and/or hardcopy format, as needed to perform the assigned work.

G. WORK SCHEDULE AND PROGRESS REPORTS

The CONSULTANT shall be aware that the services to be performed under this AGREEMENT will be on an as-needed basis. In addition, the CONSULTANT shall realize that emergency situations may arise that will require immediate response/action.

Following approval of the contract by the Governor and Council, the CONSULTANT shall be available to begin performance of the services designated in the Contract promptly upon receipt from the DEPARTMENT of a Notice to Proceed Letter. Upon receipt of a Task Order Authorization to Proceed Letter, the CONSULTANT shall complete the services required for each Task Order without delay unless unable to do so for causes not under the CONSULTANT'S control.

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It is imperative that close coordination between the CONSULTANT and the DEPARTMENT be maintained at all times so as to ensure compliance with the DEPARTMENT'S requirements for specific Task Orders.

The CONSULTANT'S sequence of operation and performance of the work under the terms of this AGREEMENT shall be varied at the direction of the DEPARTMENT to give priority in critical areas so that schedules and other STATE commitments, either present or future, can be met.

The CONSULTANT shall report progress monthly for each active Task Order with activity during the billing period, in accordance with the DEPARTMENT'S Standardized Invoicing.

H. SUBMISSION OF REPORTS, PLANS, AND DOCUMENTS

Each submission shall be supplemented with such drawings, illustrations, and descriptive matter as are necessary to facilitate a comprehensive review of proposed concepts. Any and all CAD/D-related work during the course of this project shall be performed in conformance with the DEPARTMENT'S CAD/D Procedures and Requirements in effect at the time of execution of this AGREEMENT, which will be coordinated on each assignment.

Presentation and Documentation: The CONSULTANT shall prepare updated colored presentation plans at each formal submission and for presentation at DEPARTMENT meetings as defined below. This is in addition to any public informational/hearing meetings.

- a) Technical Reports: The CONSULTANT shall prepare technical reports, as necessary, throughout the duration of the project to document and summarize relevant technical data. The intent is to support the design through documentation of critical design decisions with technical reports and supporting material.
- b) Design Exceptions: Design exceptions, if required, will be completed by the CONSULTANT.
- c) Department Meeting Presentations: The CONSULTANT shall prepare, present, and explain the project when requested by the DEPARTMENT. These meetings could include, but are not limited to, Front Office, Estimate Review Committee, Traffic Control Committee, ~~Design Submission meetings~~, Pre-Advertising meeting, Natural and Cultural Resource meetings. This shall include the preparation and explanation of

ARTICLE I

sketches, alternatives, and plans during the project development process. Meeting notes and conference report memos shall be the responsibility of the CONSULTANT.

d) Reports, Recommendations, Contract specifications, and Documents: The CONSULTANT shall prepare such reports, recommendations, contract specifications and documents, etc. as may be required by the DEPARTMENT for any given project. During the construction inspection phase of a project, the CONSULTANT shall submit a report to the DEPARTMENT describing the work performed on a project during a reporting week (Sunday through Saturday). A separate report shall be made for each bridge project and shall include the following:

1. A front sheet with project identification, and estimated completion percentage;
2. A brief, daily narrative describing the work performed and the hours worked by the Inspector(s);
3. A time sheet listing hours worked for each project; and
4. Any other required or pertinent documentation related to the project.

The CONSULTANT shall submit an electronic report to the DEPARTMENT within two weeks of the report date. All reports shall properly identify the project by, in order of priority, (1) TOWN-CITY name; (2) STATE PROJECT number; (3) BRIDGE number; (4) BRIDGE CROSSING; and (5) Federal project number. For example, (1) HOPKINTON; (2) 41303; (3) Br. No. 086/084; (4) US 202 over Elm Brook; (5) X-A004(592).

The electronic daily inspection report (DIR) document shall be given a name by TOWN-CITY/ Project No./ Inspection Firm/ Report number. (For example; Hopk_41303_FIRM INITIALS_DIR_5).

Upon completion of the AGREEMENT, the CONSULTANT shall turn over all documentation, including, but not limited to, all reports, test results, drawings, plans, and all financial supporting documentation in their original format and in the format submitted to the DEPARTMENT.

I. DELIVERABLES

All work and supporting documents under this AGREEMENT shall be developed by the CONSULTANT and delivered to the DEPARTMENT according to the following formats:

Electronic Transfer of Data: The DEPARTMENT requires the following to ensure compatibility

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with software used by the DEPARTMENT and to ensure the efficient and timely exchange of computer files between the DEPARTMENT and the CONSULTANT.

All files submitted must be fully compatible with the formats listed in this document without any conversion or editing by the DEPARTMENT. Any files requiring conversion and/or editing by the DEPARTMENT will not be accepted. All files shall be virus free. All files shall use the DEPARTMENT'S file naming convention.

Computer Aided Design/Drafting (CAD/D) files: All CAD/D files shall be in accordance with the Deliverable Requirements described in the DEPARTMENT'S CAD/D Procedures and Requirements in effect at the time this AGREEMENT was executed, or any later version. All files submitted must be fully compatible with the current version of MicroStation being used by the DEPARTMENT. (The DEPARTMENT'S CAD/D Procedures and Requirements document can be found on the CAD/D website under the "CAD/D Downloads" tab at [CAD/D | Department of Transportation](#).)

Word Processing, Spreadsheet, and Database Files: For each Phase, all relevant files shall be provided in a format fully compatible, as appropriate, with the following:

Word Processing: Microsoft Word 2016 or NHDOT compatible version

Spreadsheets: Microsoft Excel 2016 or NHDOT compatible version

These specifications will be updated as necessary to reflect changes in DEPARTMENT software such as adding new software or updating to new versions of existing software. In such instances, the CONSULTANT will be promptly notified.

Computer File Exchange Media: Electronic files shall be exchanged between the DEPARTMENT and the CONSULTANT using the following media as appropriate for Windows Operating Systems:

Email: Files 20 MB or smaller may be transferred via email. If compressed, the files should be self-extracting and encrypted based on content.

Copies: The CONSULTANT shall provide hard copies and electronic copies of the deliverables for each Phase of Work. For all deliverables, provide electronic copies in two electronic versions: an electronic version in the original electronic file format (i.e., MicroStation (*.dgn), Microsoft Word (*.docx), Microsoft Excel (*.xlsx), etc.) and an electronic version in Adobe Acrobat (*.pdf) file format.

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Website Information:

All external NHDOT web content created under this AGREEMENT shall meet the accessibility requirements of the Americans with Disabilities Act (ADA) Title II: web content accessibility guidelines (WCAG) 2.1, level AA or Higher, as stated in the New Hampshire [Information Technology Accessibility Policy](#).

Web content means the information and sensory experience to be communicated to the user: websites and pages, web apps, videos, documents, social media, etc., and mobile applications.

Compliance requirements can be found at [Web Content Accessibility Guidelines \(WCAG\) 2.1](#). Additional resources can be found at [Fact Sheet: New Rule on the Accessibility of Web Content and Mobile Apps Provided by State and Local Governments | ADA.gov](#).

Upon completion of the AGREEMENT, the CONSULTANT shall turn over all documentation, including, but not limited to, all reports, test results, drawings, plans, and all financial supporting documentation in the formats described above.

Upon completion of the AGREEMENT, the CONSULTANT shall turn over all documentation, including, but not limited to, all reports, test results, drawings, plans, and all financial supporting documentation in the formats described above.

J. DATE OF COMPLETION

The date of completion for the professional services rendered under this AGREEMENT is September 30, 2029, unless terminated earlier upon the depletion of the total amount payable under this AGREEMENT, or extended as allowed by the following provision:

No new tasks may be assigned after the above noted completion date; however, the CONSULTANT shall complete any tasks authorized prior to the completion date, but not yet completed, in accordance with the methods of compensation specified in Article II and all other applicable portions and contractual requirements of this AGREEMENT. This shall be subject to the written mutual agreement of both parties, which shall include a revised Date of Completion to allow completion of the previously assigned work.

ARTICLE II

ARTICLE II - COMPENSATION OF CONSULTANT FOR ON-CALL SERVICES

A. AGREEMENT GENERAL FEE

In consideration of the terms and obligations of this AGREEMENT, the STATE, through the DEPARTMENT, hereby agrees to pay and the CONSULTANT agrees to accept as full compensation for the combined total cost of all work, expenses, and profit for Task Orders issued under this AGREEMENT, an amount not to exceed \$750,000.00. (The CONSULTANT shall note that no payments will be made for work, expenses, or profit, whether authorized or not, exceeding the \$750,000.00 total amount).

B. METHOD OF COMPENSATION FOR TASK ORDERS

The method of compensation for Task Orders issued under this agreement will either be a **Cost-Plus-Fixed-Fee** format with method of payment as described in Section C, or a **Specific Rates of Pay** format with method of payment as described in Section E. A **Task Order Fee Summary** will be included in the DEPARTMENT-issued Authorization to Proceed for a Task Order.

C. COST-PLUS-FIXED-FEE FORMAT

1. Task Order Cost Development - The negotiated not-to-exceed cost of each cost-plus-fixed-fee format Task Order will be computed as follows:

$$\begin{aligned} & \text{Labor Costs [hours x average rates* + indirect cost rate x (hours x rates)]} \\ + & \text{Fixed Fee (negotiated amount)} \\ + & \text{Direct Expenses (estimated amount)} \\ + & \text{Subconsultant Costs (estimated amount or lump sum)} \\ \hline = & \text{Negotiated Task Order Cost} \end{aligned}$$

* The average rates are the Average NHDOT Allowed Rates from the most-current version of the **Salary Rate Calculation Form** (see Article I Section C - Staffing).

2. Task Order Cost Reimbursement - In consideration of the terms and obligations of this AGREEMENT, the STATE, through the DEPARTMENT, hereby agrees to pay and the CONSULTANT agrees to accept as full compensation for all services rendered to the satisfaction of the DEPARTMENT for each Task Order an amount equal to the sum of the following costs (a)+(b)+(c)+(d)+(e):

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- a. Actual salaries approved by the DEPARTMENT paid to technical and other employees by the CONSULTANT, including salaries to principals, for the time such employees are directly utilized on work necessary to fulfill the terms of this AGREEMENT.
- b. Overhead costs applicable to the direct salary costs. The audited indirect cost rate, as submitted to and approved by the DEPARTMENT, on file at the time of task order development will be applied to the direct salary costs. The CONSULTANT agrees that the indirect cost rate shall be extended at that rate for the duration of the Task Order in accordance with 23 CFR 172.11 (b)(1)(vi). An overtime premium of one and one half times the direct labor rate for non-exempt employees working beyond the standard 40 hours per workweek may be allowed for special circumstances when approved by the DEPARTMENT in writing in advance. The overhead portion of non-exempt employees' salary rates shall not be adjusted. Engineers are not eligible for overtime premium rates.
- c. A fixed fee amount based on the estimated risk, at time of task order development, to be borne by the CONSULTANT [maximum 10.00% of Labor Costs (including overhead costs)] for profit and non-reimbursed costs.
- d. Reimbursement for direct expenses, including, but not limited to, subconsultants with a subcontract value of less than \$200,000, printing, reproductions, and travel not included in normal overhead expenses. The reimbursable costs for mileage and for per diem (lodging and meals) shall be that allowed by the CONSULTANT'S established policy but shall not exceed that allowed in the Federal Acquisition Regulation (Subpart 31.205-46) and in the Federal Travel Regulation (FTR). Mileage and per diem costs shall be subject to approval by the DEPARTMENT. Subconsultants with a subcontract value of less than \$200,000 shall be invoiced as direct expenses and do not require individual invoices.
- e. Reimbursement for actual cost of subconsultants.

The amount payable under categories (a), (b), (d), and (e) may be reallocated within the not-to-exceed Task Order amount upon mutual agreement of the

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DEPARTMENT and CONSULTANT. The fixed fee (c) shall only change when there has been a significant increase or decrease in the scope of work. The estimated amounts for (a), (b), (d), and (e) and the actual amount for (c) are listed in the Fee Summary section of the Authorization to Proceed for each Task Order.

3. **Task Order Limitation of Costs** – The total amount to be paid for any Task Order shall not exceed the sum of the amounts shown in the Task Order Fee Summary limits contained in the Authorization to Proceed Letter. It is expected that the CONSULTANT agrees to use best efforts to perform the work specified in the Task Order Scope of Work and all obligations under this contract within such limiting amount.
4. **Task Order Payments** - Monthly payments on account will be made upon submission of invoices by the CONSULTANT to the DEPARTMENT. The CONSULTANT shall follow the DEPARTMENT’S Standardized Invoicing format. The CONSULTANT shall invoice monthly for work performed in order to not accrue undue outstanding liability to the DEPARTMENT. The fixed fee shall be invoiced during the billing period based upon the overall percent complete calculated within the approved progress report found in the DEPARTMENT’S Standardized Invoicing.

D. **LUMP-SUM FORMAT**

Task Order Cost Reimbursement - The negotiated total amount of each lump-sum format Task Order will be considered full compensation for all services for the Task Order performed to the satisfaction of the DEPARTMENT. Said lump-sum amount includes all labor, overhead, profit (maximum 15.00% of total labor + total overhead; based on the estimated risk to be borne by the CONSULTANT), direct expenses, and subconsultant costs. The CONSULTANT shall follow the DEPARTMENT’S Standardized Invoicing format. The lump-sum amount may only be adjusted (increased or decreased) if there is a significant change in the scope or character of the work, as determined by the DEPARTMENT. Any change to the lump-sum amount shall be documented in writing by a DEPARTMENT Bureau-level amendment. For a substantial lump-sum Task Order, the DEPARTMENT’S Lump Sum Article II for standalone agreements will be furnished to the CONSULTANT for additional reference information.

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E. METHOD OF COMPENSATION FOR INSPECTION SERVICES TASK ORDERS

The method of compensation for Inspection Services Task Orders issued under this agreement will be Specific Rates of Pay (**the Contract Labor Rates for the Specific Rates of Pay format including overhead and profit**).

The following costing items are incorporated as part of this AGREEMENT:

1. **Task Order Cost** - The negotiated not-to-exceed cost of each Specific Rates of Pay format Task Order will be based on the types of labor classifications required along with the number of labor hours negotiated for each labor classification multiplied by the corresponding contract labor rate, and the other factors (direct expenses and subconsultant costs) as follows:

$$\begin{aligned} & \text{Labor Costs (Sum of negotiated hours x Contract Labor Rates)} \\ + & \text{ Direct Expenses (estimated amount)} \\ + & \text{ Subconsultant Costs (estimated amount or lump sum)} \\ \hline = & \text{ Task Order Cost} \end{aligned}$$

2. **Contract Labor Rates** – The contract labor rates will be a firm-fixed-price for the duration of the AGREEMENT. The contract labor rates will be the total hourly wage for each labor classification including overhead, profit, and escalation of labor adjustment, as follows:

$$\begin{aligned} & \text{a. Direct Labor Rate (\$/hr)} \\ + & \text{ b. Direct Labor Rate x Overhead Rate (\%)} \\ + & \text{ c. (a.+b.) x 1.08* x 1.0717**} \\ \hline = & \text{ Contract Labor Rate (\$/hr)} \end{aligned}$$

*Profit Rate

**Escalation of Labor Adjustment Rate (Effective Contract Rate from Salary Rate Calculation)

INSPECTION SERVICES CONTRACT LABOR RATES (PER HOUR)

<u>Classification</u>	<u>Hourly Rate</u>	<u>Overtime Rate</u>
Project Manager	\$ 255.38	N/A
Structural Engineer	\$ 167.03	N/A

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Coatings Manager	\$ 181.49	N/A
Coatings Inspector	\$ 123.16	\$ 148.61

* The Contract Labor Rates in the above table shall apply for any 24 hours of the day. Any overtime hours worked beyond the standard 40 hours per week will be reimbursed at a rate of time and one half of their Direct Labor Rate. Overhead rate and profit shall not be adjusted.

The CONSULTANT shall not work overtime without prior approval of the DEPARTMENT.

3. **Overhead Factor** - The negotiated overhead factor for **CE&I/field work (124.01%)** shall remain fixed at that rate for the life of the Contract and shall not be subject to change as a result of a final audit. Overhead is built into the labor rates listed in the Inspection Services Contract Labor Rate Table.
4. **Profit** - The rate for profit and non-reimbursed costs shall remain fixed at that rate for the life of the AGREEMENT. The negotiated rate for profit for this AGREEMENT is **8.0%**. Profit is built into the labor rates listed in the Inspection Services Contract Labor Rate Table.
5. **Direct Expenses** - Direct expenses shall not exceed **\$50,000.00 per year** and shall be reimbursed at actual cost. Reimbursable direct expense items include work such as borings, laboratory tests, field survey, special electronic computer services, services of other specialists, printing, photogrammetry, traffic counts, reproductions, and travel not included in normal overhead expenses whether performed by the CONSULTANT or other parties and shall be billed at actual cost. Cell phones and any associated charges will not be reimbursable as a direct expense under this AGREEMENT. The reimbursable costs for mileage and for per diem (lodging and meals) shall be that allowed by the CONSULTANT'S established policy but shall not exceed that allowed in the Federal Acquisition Regulations (Subpart 31.205-46) and in the Federal Travel Regulation (FTR). The General Services Administration (GSA) sets the automobile mileage reimbursement rate to be used under the FTR. Mileage and per diem costs shall be subject to approval by the DEPARTMENT.

F. **SUBCONSULTANT SUPPORTING SERVICES**

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Subconsultant Supporting Services were not anticipated during negotiations for this AGREEMENT.

Note: Subconsultants can be engaged at any time if needed for a Task Order, whether they were included in the CONSULTANT'S Technical Proposal or not. Subconsultant costs may be either negotiated as a not-to-exceed amount for each Task Order and reimbursed at actual cost or negotiated as a lump-sum amount. See Article IV.G – SUBLETTING for subconsultant Professional Liability Insurance information.

G. TASK ORDER AMENDMENTS

If revisions to a Task Order scope of work, and/or the fee summary or completion date included in the Task Order Authorization to Proceed is/are required, it shall be documented in writing by a DEPARTMENT Bureau-level amendment. The amendment will be filed with the Authorization to Proceed in the AGREEMENT.

H. ANNUAL INDIRECT COST RATE SUBMISSIONS

The CONSULTANT and all subconsultants with a subcontract value of \$200,000 or greater shall submit their audited indirect cost rate and related documents annually for the life of this AGREEMENT as follows:

To comply with the Federal Acquisition Requisitions (FAR), the CONSULTANT'S Indirect Cost Rate Audit must meet the following requirements:

- Be conducted by an independent Certified Public Accountant (CPA), a Federal government agency, or another state transportation agency.
- Be conducted in accordance with Generally Accepted Government Auditing Standards (GAGAS) issued by the U.S. Government Accountability Office (GAO) and with the cost principles and procedures set forth in Part 31 of the FAR.
- Follow the guidance of the most recent American Association of State Highway Transportation Officials Uniform Audit and Accounting Guide for Audits of Architectural and Engineering Consulting Firms (AASHTO Audit Guide).

In addition to the Indirect Cost Rate Audit, CONSULTANTS shall submit the following documentation:

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- AASHTO Internal Control Questionnaire (ICQ) for Consulting Engineers form with the required attachments.
- Certification of Final Indirect Costs as required pursuant to 23 CFR 172.11 and FHWA Order 4470.1A.
- Complete copy of the CONSULTANT'S annual audited financial statements.
- Analysis of reasonableness of executive compensation as outlined in the AASHTO Audit Guide.
- Cognizant letter, if available.
- A listing of all contracts, with dollar amounts, the CONSULTANT has currently with the DEPARTMENT as a prime consultant or subconsultant.

Annual indirect cost rate submissions are due within 6 months of the CONSULTANT'S fiscal year end and shall be submitted to the DEPARTMENT'S Internal Audit Office electronically to DOT-InternalAudit@dot.nh.gov or in writing.

The CONSULTANT shall use the current approved Indirect Cost Rate at the time of Task Order development and shall supply the DEPARTMENT with the approval letter supporting the proposed rate. The CONSULTANT agrees that the audited indirect cost rate submitted in the task order AGREEMENT fee proposal and accepted by the DEPARTMENT shall be extended at that rate for the duration of the task order AGREEMENT in accordance with 23 CFR 172.11 (B)(1)(VI) and shall not be subject to change as a result of the final audit.

I. RECORDS, REPORTS, AND FINAL AUDIT

The CONSULTANT shall maintain adequate cost records for all work performed under this AGREEMENT and all items charged on this project. All records and other evidence pertaining to cost incurred shall be made available at all reasonable times during the AGREEMENT period, and for three (3) years from the date final payment is made and all other pending matters are closed, for examination by the STATE, Federal Highway Administration, or other authorized representatives of the Federal Government, and copies thereof shall be furnished if requested. Applicable cost principles are contained in the Federal Acquisition Regulation (FAR) in Title 48 of the Code of Federal Regulations (Subpart 31.2 and Subpart 31.105).

For Cost-Plus-Fixed-Fee Task Orders only: All costs are to be determined by actual

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records kept during the term of the AGREEMENT, which are subject to Final Audit by the STATE and Federal Governments. The final payment, and all partial payments made, may be adjusted to conform to this Final Audit. In no case will any adjustments exceed the negotiated amount for any Task Order. All Subconsultant costs may also be subject to Final Audit by the STATE and Federal Governments.

ARTICLE III

ARTICLE III - GENERAL PROVISIONS

A. HEARINGS, ETC.

(Not applicable to this AGREEMENT)

B. CONTRACT PROPOSALS

(Not applicable to this AGREEMENT)

ARTICLE IV

ARTICLE IV - STANDARD PROVISIONS

A. STANDARD SPECIFICATIONS

The CONSULTANT agrees to follow the provisions of the Design Manuals, Standard Specifications for Road and Bridge Construction, and Standard Plans for Road and Bridge Construction of the DEPARTMENT; A Policy on Geometric Design of Highways and Streets and LRFD Bridge Design Specifications of the American Association of State Highway and Transportation Officials (AASHTO), and amendments thereto, and/or other professional codes or standards applicable to the services to be performed under this AGREEMENT. When a publication (including interim publications) is specified, it refers to the most recent date of issue in effect at the time of execution of this AGREEMENT.

B. REVIEW BY STATE AND FHWA - CONFERENCES - INSPECTIONS

It is mutually agreed that all portions of the work covered by this AGREEMENT shall be subject to the inspection of duly-authorized representatives of the STATE and Federal agency of the United States Department of Transportation, at such time or times as the STATE or Federal agency deems appropriate.

The location of the office where the work will be available for inspection by STATE and Federal agency representatives is 116 South River Road, Building B, Suite 1, Bedford, NH 03110.

It is further mutually agreed that any party, including the duly-authorized representatives of the Federal agency, may request and obtain conferences, visits to the site, and inspection of the work at any reasonable time.

C. EXTENT OF CONTRACT

1. Contingent Nature of AGREEMENT

Notwithstanding anything in this AGREEMENT to the contrary, all obligations of the STATE, including, without limitation, the continuance of payments, are contingent upon the availability and continued appropriation of funds, and in no event shall the STATE be liable for any payments in excess of such available appropriated funds. In the event of a reduction or termination of those funds, the STATE shall have the right to terminate this AGREEMENT.

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2. Termination

The DEPARTMENT shall have the right at any time, and for any cause, to terminate the work required of the CONSULTANT by this AGREEMENT, by written notice of such termination provided to the CONSULTANT by the DEPARTMENT, and, in the event of such a termination of this AGREEMENT, without fault on the part of the CONSULTANT, the CONSULTANT shall be entitled to compensation for all work theretofore satisfactorily performed, pursuant to this AGREEMENT, such compensation to be fixed, insofar as possible, based upon the work performed prior to termination. If no contract or contracts for construction of the project contemplated by this AGREEMENT is (are) entered into within two (2) years after satisfactory completion of the services outlined in Article I, all of the services contemplated by this AGREEMENT shall be deemed to have been completed. It shall be a breach of this AGREEMENT if the CONSULTANT shall fail to render timely the services required under this AGREEMENT, in accordance with sound professional principles and practices, to the reasonable satisfaction of the DEPARTMENT, or shall be in such financial condition as to be unable to pay its just debts as they accrue, or shall make an assignment for the benefit of creditors, or shall be involved in any proceeding, voluntary or involuntary, resulting in the appointment of a receiver or trustee over its affairs, or shall become dissolved for any cause. In the event of the happening of any one or more of the foregoing contingencies, or upon the substantial breach of any other provisions of this AGREEMENT by the CONSULTANT, its officers, agents, employee, and subconsultants, the DEPARTMENT shall have the absolute right and option to terminate this AGREEMENT forthwith, and, in addition, may have and maintain any legal or equitable remedy against the CONSULTANT for its loss and damages resulting from such breach or breaches of this AGREEMENT; provided, however, that as to all plans, drawings, tracings, estimates, specifications, reports, proposals, sketches, diagrams and calculations, together with all material and data theretofore furnished to the DEPARTMENT by the CONSULTANT, of a satisfactory nature in accordance with this AGREEMENT, which plans, drawings, tracings, etc., are

ARTICLE IV

of use to the DEPARTMENT, the CONSULTANT shall be entitled to a credit, based on the contract rate for the work so performed in a satisfactory manner and of use and benefit to the DEPARTMENT.

D. REVISIONS TO REPORTS, PLANS, OR DOCUMENTS

The CONSULTANT shall perform such additional work as may be necessary to correct errors in the work required under the AGREEMENT, caused by errors and omissions by the CONSULTANT, without undue delays and without additional cost to the DEPARTMENT.

Furthermore, prior to final approval of plans, specifications, estimates, reports or documents by the DEPARTMENT, the CONSULTANT shall make such revisions of them as directed by the DEPARTMENT, without additional compensation therefor except as hereinafter provided:

1. If, after its written approval thereof, the DEPARTMENT shall require changes to the plans or documents that revise engineering or other factors specifically approved, thereby necessitating revisions of the contract plans or documents, or,
2. When applicable, if during the term of this AGREEMENT, a revision of the alignment is ordered to the extent that the revised alignment will lie completely or partially outside the limit of the survey data plotted by the CONSULTANT (this does not apply to those adjustments and refinements to the alignments anticipated under the scope of work), or,
3. If, after approval by the DEPARTMENT of the final contract plans or documents, the CONSULTANT shall be ordered in writing by the DEPARTMENT to make revisions, or to perform services other than those necessary in order to adapt said plans, reports or documents to conditions observed during field inspections and encountered during construction; the CONSULTANT shall be entitled to compensation therefor in accordance with Article II, Section B, such compensation to be in addition to the fee specified in Article II, Section A, for its original work on the plans, reports or documents.

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E. ADDITIONAL SERVICES

If, during the term of this AGREEMENT, additional professional services are required due to a revision in the limits of the project, or it becomes necessary to perform services not anticipated during negotiation, the DEPARTMENT may, in writing, order the CONSULTANT to perform such services, and the CONSULTANT shall be paid a fee in accordance with the provisions of Article II, Section B.

If, during the term of this AGREEMENT, additional professional services are performed by the CONSULTANT due to the fact that data furnished by the DEPARTMENT are not usable or applicable, the STATE will, upon written approval of the DEPARTMENT, reimburse the CONSULTANT for such additional design services in accordance with the provisions of Article II, Section B.

If additional services are performed by the CONSULTANT through its own acts, which are not usable or applicable to this project, the cost of such additional services shall not be reimbursable.

F. OWNERSHIP OF PLANS

All data, plans, drawings, tracings, estimates, specifications, proposals, sketches, diagrams, calculations, reports, or other documents collected, prepared, or undertaken either manually or electronically by the CONSULTANT, under the provisions of this AGREEMENT, immediately shall become the property of the DEPARTMENT, and, when completed, shall bear the CONSULTANT'S endorsement. The CONSULTANT shall surrender to the DEPARTMENT, upon demand at any time, or submit to its inspection, any data, plan, drawing, tracing, estimate, specification, proposal, sketch, diagram, calculation, report, or document which shall have been collected, prepared, or undertaken by the CONSULTANT, pursuant to this AGREEMENT, or shall have been hitherto furnished to the CONSULTANT by the DEPARTMENT. The CONSULTANT shall have the right, with the written approval of the DEPARTMENT, to use any of the data prepared by it and hitherto delivered to the DEPARTMENT at any later stage of the project contemplated by this AGREEMENT.

ARTICLE IV

G. SUBLETTING

The CONSULTANT shall not sublet, assign, or transfer any part of the CONSULTANT'S services or obligations under this AGREEMENT without the prior approval and written consent of the DEPARTMENT.

All subcontracts shall be in writing and those exceeding \$10,000 shall contain all provisions of this AGREEMENT, including "Certification of CONSULTANT/Subconsultant". For subconsultants working on design, hazardous materials, geotechnical services, etc., the minimum limits of their professional liability (errors and omissions) insurance coverage shall be not less than \$2,000,000 in the aggregate, with a deductible of not more than \$75,000. For subconsultant contracts with less risk, e.g., wetland evaluations, materials inspection and testing, structural steel fabrication inspection, underwater bridge inspection, research, bridge deck condition surveys, land surveying, mapping, noise studies, air-quality studies, etc., the minimum limits of their professional liability (errors and omissions) insurance coverage shall be not less than \$1,500,000 in the aggregate, with a deductible of not more than \$50,000. For subconsultant contracts with no risk, e.g., archaeology, cultural resources, data gathering, traffic counting etc., professional liability insurance shall not be required. Subconsultants completing field exploration for geotechnical, hazardous materials/environmental, and subsurface exploration shall also have pollution liability insurance coverage not less than \$2,000,000 in the aggregate, with a deductible of not more than \$75,000. If coverage is claims made, the period to report claims shall extend for not less than three years from the date of substantial completion of the construction contract. A copy of each subcontract shall be submitted for the DEPARTMENT'S files.

H. GENERAL COMPLIANCE WITH LAWS, ETC.

The CONSULTANT shall comply with all Federal, STATE and local laws, and ordinances applicable to any of the work involved in this AGREEMENT and shall conform to the requirements and standards of STATE, municipal, railroad, and utility agencies whose facilities and services may be affected by the construction of this project. The services shall be performed so as to cause minimum interruption to said facilities and services.

ARTICLE IV

I. BROKERAGE

The CONSULTANT warrants that it has not employed or retained any company or person, other than a bona fide employee working solely for the CONSULTANT, to solicit or secure this Contract, and that it has not paid or agreed to pay any company or person, other than a bona fide employee working solely for the CONSULTANT, any fee, commission, percentage, brokerage fee, gift or any other consideration, contingent upon or resulting from the award or making of this Contract. For breach or violation of this warranty, the STATE shall have the right to annul this Contract without liability, or, at its discretion, to deduct from the contract price or consideration, or otherwise recover, the full amount of such fee, commission, percentage, brokerage fee, gift or contingent fee.

J. CONTRACTUAL RELATIONS

1. Independent Contractor

The CONSULTANT agrees that its relation to the STATE is as an independent contractor and not as an agent or employee of the STATE.

2. Claims and Indemnification

a. Non-Professional Liability Indemnification

The CONSULTANT agrees to defend, indemnify and hold harmless the STATE and all of its officers, agents and employees from and against any and all claims, liabilities or suits arising from (or which may be claimed to arise from) any (i) acts or omissions of the CONSULTANT or its subconsultants in the performance of this AGREEMENT allegedly resulting in property damage or bodily injury and/or (ii) misconduct or wrongdoing of the CONSULTANT or its subconsultants in the performance of this AGREEMENT.

b. Professional Liability Indemnification

The CONSULTANT agrees to indemnify and hold harmless the STATE and all of its officers, agents and employees from and against any and all claims, liabilities or suits arising from (or which may be claimed to arise from) any negligent acts or omissions of the CONSULTANT or its subconsultants in the performance of professional services covered by this AGREEMENT.

ARTICLE IV

- c. These covenants shall survive the termination of the AGREEMENT.

Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the sovereign immunity of the STATE, which immunity is hereby reserved by the STATE.

3. Insurance

a. Required Coverage

The CONSULTANT shall, at its sole expense, obtain and maintain in force the following insurance:

1. Commercial or comprehensive general liability insurance including contractual liability coverage, for all claims of bodily injury, death or property damage, in policy amounts of not less than \$250,000 per occurrence and \$2,000,000 in the aggregate (STATE to be named as an additional insured); and
2. Business automobile liability insurance covering all motor vehicles, including owned, hired, borrowed, and non-owned vehicles, for all claims of bodily injury, death or property damage, in policy amounts of not less than \$500,000 combined single limit; and
3. Professional liability (errors and omissions) insurance coverage of not less than \$2,000,000 in the aggregate. If coverage is claims made, the period to report claims shall extend for not less than three years from the date of substantial completion of the construction contract. No retention (deductible) shall be more than \$75,000; and
4. Workers' compensation and employer's liability insurance as required by law.

b. Proof of Insurance

The policies described in paragraph (a) of this section and Section G shall be in the standard form employed in the STATE, issued by underwriters licensed or approved by the Department of Insurance of the STATE. Each policy shall contain a clause prohibiting cancellation or modifications of the policy earlier than 30 days, or 10 days in cases of non-payment of premium, after written notice thereof has been received by the STATE. The CONSULTANT shall provide to the STATE a

ARTICLE IV

certificate of insurance evidencing the required coverages, retention (deductible) and cancellation clause prior to submittal of the AGREEMENT to Governor and Council for approval and shall have a continuing duty to provide new certificates of insurance as the policies are amended or renewed.

4. No Third-Party Rights

It is not intended by any of the provisions of the AGREEMENT to make the public or any member thereof a third-party beneficiary of the AGREEMENT, or to authorize anyone not a party to this AGREEMENT to maintain a suit for personal injuries or property damage pursuant to the terms or provisions of this Contract. The duties, obligations and responsibilities of the parties to this AGREEMENT with respect to third parties shall remain as imposed by law. No portion of this AGREEMENT shall be understood to be a waiver of the STATE'S sovereign immunity.

5. Construction of AGREEMENT

This AGREEMENT is executed in a number of counterparts, each of which is an original and constitutes the entire AGREEMENT between the parties. This AGREEMENT shall be construed according to the laws of the STATE.

K. AGREEMENT MODIFICATION

The assignment of the CONSULTANT, generally established by the scope of work in this AGREEMENT, shall not be modified in any way without prior approval of the Governor and Council.

L. EXTENSION OF COMPLETION DATE(S)

If, during the course of the work, the CONSULTANT anticipates that one or more of the completion dates specified in this AGREEMENT cannot be met, it shall be the CONSULTANT'S responsibility to notify the DEPARTMENT in writing at least ninety (90) days prior to the completion date(s) in question. The CONSULTANT shall state the reasons that a completion date(s) cannot be met and request a revised date(s) for consideration by the DEPARTMENT.

M. TITLE VI (NONDISCRIMINATION OF FEDERALLY-ASSISTED PROGRAMS) COMPLIANCE

During the performance of this AGREEMENT, the CONSULTANT, for itself, its assignees and successors in interest agrees as follows:

ARTICLE IV

- (1) Compliance with Regulations: The CONSULTANT shall comply with Title VI of the Civil Rights Act of 1964 regulations relative to nondiscrimination in federally-assisted programs of the DEPARTMENT, such regulations entitled Title 49 Code of Federal Regulations, Part 21, as they may be amended from time to time (hereinafter referred to as the REGULATIONS), and which are herein incorporated by reference and made a part of this AGREEMENT.
- (2) Nondiscrimination: The CONSULTANT, with regard to the work performed by it during the AGREEMENT, shall not discriminate on the grounds of race, color, religion, age, sex, handicap, sexual orientation, or national origin in the selection and retention of subconsultants, including procurements of materials and leases of equipment specific to this project. The CONSULTANT shall not participate either directly or indirectly in the discrimination prohibited by Section 21.5 of the REGULATIONS, including employment practices when the AGREEMENT covers a program set forth in Appendix B of the REGULATIONS.
- (3) Solicitations for Subcontracts, Including Procurements of Materials and Equipment: In all solicitations either by competitive bidding or negotiation made by the CONSULTANT for work to be performed under a subcontract, including procurements of materials or leases of equipment specific to the project, each potential subconsultant or supplier shall be notified by the CONSULTANT of the CONSULTANT'S obligations under this AGREEMENT and the REGULATIONS relative to nondiscrimination on the grounds of race, color, religion, age, sex, handicap, sexual orientation, or national origin.
- (4) Information and Reports: The CONSULTANT shall provide all information and reports required by the REGULATIONS or directives issued pursuant thereto, and shall permit access to its books, records, accounts, other sources of information and its facilities as may be determined by the DEPARTMENT or the Federal Highway Administration to be pertinent to ascertain compliance with such REGULATIONS, orders and instructions. Where any information required of a CONSULTANT is in the exclusive possession of

ARTICLE IV

- (5) another who fails or refuses to furnish this information, the CONSULTANT shall so certify to the DEPARTMENT or the Federal Highway Administration, as appropriate, and shall set forth what efforts it has made to obtain the information.
- (5) Sanctions for Noncompliance: In the event of the CONSULTANT'S noncompliance with nondiscrimination provisions of this AGREEMENT, the DEPARTMENT shall impose sanctions as it or the Federal Highway Administration may determine to be appropriate, including, but not limited to:
- (a) withholding of payments to the CONSULTANT under the AGREEMENT until the CONSULTANT complies; and/or
 - (b) cancellation, termination or suspension of the AGREEMENT, in whole or in part.
- (6) The CONSULTANT shall take such action with respect to any subcontract or procurement as the DEPARTMENT or the Federal Highway Administration may direct as a means of enforcing such provisions, including sanctions for noncompliance, provided, however, that in the event a CONSULTANT becomes involved in, or is threatened with, litigation with a subconsultant or supplier as a result of such direction, the CONSULTANT may request the DEPARTMENT to enter into such litigation to protect the interests of the STATE, and, in addition, the CONSULTANT may request the United States to enter into such litigation to protect the interests of the United States.
- (7) 23 CFR 710.405(b) and Executive Order 11246 entitled "Equal Employment Opportunity," as amended by Executive Order 11375 and as supplemented in Department of Labor REGULATIONS (41 CFR Part 60), shall be applicable to this AGREEMENT and any subagreements hereunder.
- (8) Incorporation of Provisions: The CONSULTANT shall include the provisions of paragraphs (1) through (7) in every subcontract, including procurements of materials and leases of equipment specific to the project, unless exempt by the REGULATIONS, or directives issued pursuant thereto.

In accordance with EXECUTIVE ORDER 11246, the DEPARTMENT has the authority and responsibility to notify the Office of Federal Contract Compliance Programs of the United

ARTICLE IV

States Department of Labor if they become aware of any possible violations of Executive Order 11246 and 41 CFR Part 60. The Office of Federal Contract Compliance Programs is solely responsible for determining compliance with Executive Order 11246 and 41 CFR Part 60 and the CONSULTANT should contact them regarding related compliance issues.

N. DOCUMENTATION

The CONSULTANT shall document the results of the work to the satisfaction of the DEPARTMENT and the Federal Highway Administration. This shall include preparation of progress reports, plans, specifications and estimates, and similar evidences of attainment of objectives called for in this AGREEMENT.

O. CLEAN AIR AND WATER ACTS

If the amount of the AGREEMENT or subcontract thereunder exceeds \$100,000, the CONSULTANT or subconsultant shall comply with applicable standards, orders or requirements issued under Section 306 of the Federal Clean Air Act (43 U.S.C. 1857(h), Section 508 of the Federal Clean Water Act (33 U.S.C. 1368), Executive Order 11738, and Environmental Protection Agency regulations (40 CFR Part 15), which prohibit the use under non-exempt Federal contracts, grants or loans of facilities included on the EPA List of Violating Facilities. The CONSULTANT or subconsultant shall report violations to the FHWA and to the U. S. Environmental Protection Agency Assistant Administrator for Enforcement (EN-329).

Attachment A
Diversity, Equity, and Inclusion (DEI) Acknowledgement
Statewide On-Call Bridge Coating Inspection Services 45415
Greenman-Pedersen, Inc.

The State and the Consultant acknowledge that RSA Chapter 21-I and Executive Order 14173 of January 21, 2025, place prohibitions on DEI initiatives and activities. To the extent any provision in this Contract conflicts with any applicable state or federal law, such provision is null and void.

Firm acknowledged:  06.05.2026
(initials) (date)

Department acknowledged:  6/11/26
(initials) (date)

Attachment B

Confirmation of Insurance Coverage

Statewide On-Call Bridge Coating Inspection Services 45415

The parties hereby acknowledge that Greenman-Pedersen, Inc. (the "Consultant") possesses a professional liability insurance policy where coverage is provided on a "claims-made" basis. Article IV, Section J, Part 3.a.3 of this Contract provides that, for such a policy, "the period to report claims shall extend for not less than three years from the date of substantial completion of the construction contract." The Consultant's insurance policy does not carry a three-year reporting period because its insurance is renewed on an annual basis. The parties agree that this coverage is sufficient under the Contract, provided that the Consultant annually renews its coverage (or obtain equivalent or greater coverage from another insurer) in an amount not less than that provided by Article IV, Section J, Part 3.a.3 for at least three years from the date of substantial completion of the Contract.

Print Name: Timothy Letton, P.E., Consultant

Signature: 

Date: 06.05.2026

DAVID RODRIGUE, P.E.
COMMISSIONER

Print Name: _____, Department of Transportation

Signature: 

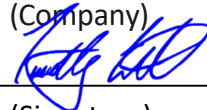
Date: 6/11/26

Certification with Regard to the Performance of Previous Contracts or Subcontracts Subject to the Equal Opportunity Clause and the Filing of Required Reports

The CONSULTANT X , proposed subconsultant , hereby certifies that it has X , has not , participated in a previous contract or subcontract subject to the equal opportunity clause, as required by Executive Order 11246 and that it has X , has not , filed with the Joint Reporting Committee, the Director of the Office of Federal Contract Compliance, a Federal Government contracting or administering agency, or the former President's Committee on Equal Employment Opportunity, all reports due under the applicable filing requirements.

Greenman-Pedersen, Inc.

(Company)



(Signature)

Timothy Letton, PE

(Print Name)

Executive Vice President

(Title)

06/01/2026

(Date)

Note: The above certification is required by the Equal Employment Opportunity Regulations of the Secretary of Labor (41 CFR 60-1.7(bX1) and must be submitted by consultants and proposed subconsultants only in connection with contracts and subcontracts which are subject to the equal opportunity clause. Contracts and subcontracts that are exempt from the equal opportunity clause are set forth in 41 CFR 60-1.5. (Generally, only contracts or subcontracts of \$10,000 or under are exempt.)

Currently, Standard Form 100 (EEO-1) is the only report required by the Executive Orders or their implementing regulations.

Proposed prime consultants and subconsultants who have participated in a previous contract or subcontract subject to the Executive Orders and have not filed the required reports should note that 41 CFR 60-1.7(bXI) prevents the award of contracts and subcontracts unless such consultant submits a report covering the delinquent period or such other period specified by the Federal Highway Administration or by the Director, Office of Federal Contract Compliance, U.S. Department of Labor.

(Revised: June 1980) **Note:** TO be completed by the CONSULTANT when signing AGREEMENT.

Consultant Disclosure Statement for Preparation of Environmental Evaluations

I hereby affirm that I have read and reviewed the Council on Environmental Quality (CEQ) regulation [40 CFR 1506.5(b) (4)] and related guidance issued by CEQ and that pursuant thereto this firm has no financial or other interest in the outcome of this project.

I further hereby affirm that the information provided herein is true and correct and acknowledge that any knowingly false statement or false representation as to any material part contained herein may subject me to a fine and/or imprisonment, pursuant to pertinent provisions of the United States Code.



(Signature)

Timothy Letton, PE

(Printed Name)

Executive Vice President

(Title)

06/01/2026

(Date)

Certification of Consultant/Subconsultant

I hereby certify that I am the Executive Vice President and duly-authorized representative of the firm of Greenman-Pedersen, Inc., and that neither I nor the above firm I here represent has:

- (a) employed or retained for a commission, percentage, brokerage, contingent fee, or other consideration, any firm or person (other than a bona fide employee working solely for me or the above CONSULTANT) to solicit or secure this Contract,
- (b) agreed, as an express or implied condition for obtaining this Contract, to employ or retain the services of any firm or person in connection with carrying out the Contract, or
- (c) paid, or agreed to pay, to any firm, organization or person (other than a bona fide employee working solely for me or the above CONSULTANT) any fee, contribution, donation or consideration of any kind for, or in connection with, procuring or carrying out the Contract:

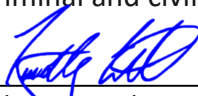
I/WE do also, under penalty of perjury under the laws of the United States, certify that, except as noted below, the company or any person associated therewith in the capacity of (owner, partner, director, officer, principal investigator, project director, manager, auditor, or any position involving the administration of Federal funds): (a) is not currently under suspension, debarment, voluntary exclusion, or determination of ineligibility by any Federal agency; (b) has not been suspended, debarred, voluntarily excluded or determined ineligible by any Federal agency within the past three years; (c) does not have a proposed debarment pending; and (d) has not been indicted, convicted or had a civil judgment rendered against (it) by a court of competent jurisdiction in any matter involving fraud or official misconduct within the past three years except as here expressly stated (if any):

Exceptions will not necessarily result in denial of award but will be considered in determining bidder responsibility. For any exception noted, indicate below to whom it applies, the initiating agency, and dates of action. Providing false information may result in criminal prosecution or administrative sanctions.

I acknowledge that this certificate is to be furnished to the State Department of Transportation and the Federal Highway Administration, U. S. Department of Transportation, in connection with this Contract involving participation of Federal-aid highway funds, and is subject to applicable State and Federal laws, both criminal and civil.

06/01/2026

(Date)



(Signature)

Timothy Letton, PE

(Printed Name)

Executive Vice President

(Title)

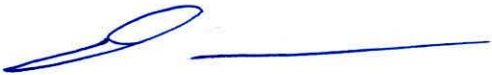
Attachment 4

Certification of State Department of Transportation

I hereby certify that I am the COMMISSIONER of
the Department of Transportation of the State of New Hampshire, and the above consulting
firm or its representatives has not been required, directly or indirectly, as an express or implied
condition in connection with obtaining or carrying out this Contract, to:

- (a) employ or retain, or agree to employ or retain, any firm or person, or
- (b) pay, or agree to pay, to any firm, person, or organization, any fee, contribution,
donation, or consideration of any kind:

except as here expressly stated (if any):



(Signature)

(Printed Name) **DAVID RODRIGUE, P.E.
COMMISSIONER**

(Title)
6/11/26

(Date)

Certification for Federal Aid Contracts Exceeding \$100,000 in Federal Funds

The prospective participant certifies, by signing and submitting this agreement, to the best of his or her knowledge and belief, that:

- (1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any Federal agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
- (2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any Federal agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The prospective participant also agrees by submitting his or her bid or proposal that he or she shall require that the language of this certification be included in all lower-tier subcontracts which exceed \$100,000 and that all such subrecipients shall certify and disclose accordingly.

Attachment 6

IN WITNESS WHEREOF the parties hereto have executed this AGREEMENT on the day and year first above written.

Consultant

Witness to the CONSULTANT

Michelle A. Demeo

Michelle A. Demeo

Director of Administration

06/01/2026

CONSULTANT

Timothy Letton
(Signature)

Timothy Letton, PE

(Printed Name)

Executive Vice President

(Title)

06/01/2026

(Date)



Department of Transportation

Witness to the State of New Hampshire

Sarahannah Wood

Sarahannah Wood

Program Specialist II

6/11/26

The State of New Hampshire

David Rodriguez
(Signature)

(Printed Name) DAVID RODRIGUE, P.E.
COMMISSIONER

(Title)

6/11/26

(Date)

Attorney General

This is to certify that the above AGREEMENT has been reviewed by this office and is approved as to form and execution.

Dated: July 1, 2026

By: Maya Jan
Assistant Attorney General

Secretary of State

This is to certify that the Governor and Council on _____ approved this AGREEMENT.

Dated: _____

Attest: _____

By: _____
Secretary of State

State of New Hampshire

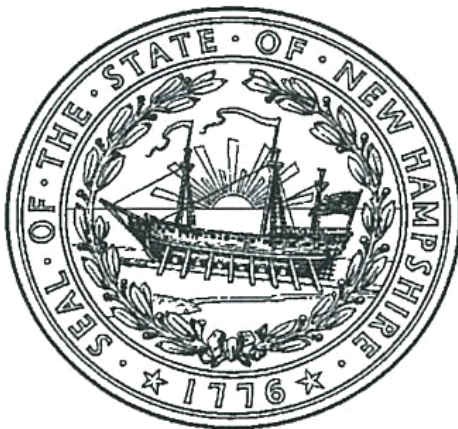
Department of State

CERTIFICATE

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that GREENMAN-PEDERSEN, INC. is a New York Profit Corporation registered to transact business in New Hampshire on February 13, 2002. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: **397202**

Certificate Number: **0007940040**



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed
the Seal of the State of New Hampshire,
this 1st day of June A.D. 2026.

A handwritten signature in black ink, appearing to read "David M. Scanlan", is written over a faint circular outline.

David M. Scanlan
Secretary of State

At a meeting of the Board of Directors of Greenman-Pedersen, Inc., at which all the Directors were present or waived notice, it was

VOTED, Timothy Letton, Executive Vice President of Greenman-Pedersen, Inc., be, and he hereby is, authorized to execute contracts and bonds in the name and behalf of said Company and affix its corporate seal thereto; and such execution of any contract or obligation in this Company's name on its behalf by such Executive Vice President, under seal of the Company, shall be valid and binding upon this Company.

A true copy

ATTEST:



Douglass Robb
Secretary

Place of Business:

Greenman-Pedersen, Inc.
181 Ballardvale Street
Suite 202
Wilmington, MA 01887

Date of this Declaration:

June 1, 2026

I hereby certify that I am the Secretary of Greenman-Pedersen, Inc. and that Timothy Letton is the duly elected Executive Vice President of said Company; and that the above vote has not been amended or rescinded and remains in full force and effect as of this date.



Douglass Robb
Secretary





CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

6/5/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an **ADDITIONAL INSURED**, the policy(ies) must have **ADDITIONAL INSURED** provisions or be endorsed. If **SUBROGATION** IS **WAIVED**, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER PG Genatt Group LLC 3333 NEW HYDE PARK RD SUITE 409 NEW HYDE PARK NY 11042	CONTACT NAME: Alyson Graziosi PHONE (A/C, No, Ext): 516-869-8788 E-MAIL ADDRESS: agraziosi@crpgpr.com FAX (A/C, No): 516-470-0338														
INSURED Greenman-Pedersen, Inc. 175 Pinelawn Road Suite 400 (New England) Melville NY 11747	<table><tr><th>INSURER(S) AFFORDING COVERAGE</th><th>NAIC #</th></tr><tr><td>INSURER A : XL Specialty Insurance Company</td><td>37885</td></tr><tr><td>INSURER B : Everest National Insurance Company</td><td>10120</td></tr><tr><td>INSURER C : QBE Insurance Corporation</td><td>39217</td></tr><tr><td>INSURER D : North Pointe Insurance Company</td><td>27740</td></tr><tr><td>INSURER E : Praetorian Insurance Company</td><td>37257</td></tr><tr><td>INSURER F : Hartford Fire Insurance Company</td><td>19682</td></tr></table>	INSURER(S) AFFORDING COVERAGE	NAIC #	INSURER A : XL Specialty Insurance Company	37885	INSURER B : Everest National Insurance Company	10120	INSURER C : QBE Insurance Corporation	39217	INSURER D : North Pointe Insurance Company	27740	INSURER E : Praetorian Insurance Company	37257	INSURER F : Hartford Fire Insurance Company	19682
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COVERAGES**CERTIFICATE NUMBER:** 756551804**REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
C	☒ COMMERCIAL GENERAL LIABILITY ☐ CLAIMS-MADE ☒ OCCUR ☒ CONTRACTUAL LIAB GEN'L AGGREGATE LIMIT APPLIES PER: ☐ POLICY ☒ PRO-JECT ☒ LOC OTHER:	Y	Y	175000033	12/31/2025	12/31/2026	EACH OCCURRENCE \$2,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$500,000 MED EXP (Any one person) \$10,000 PERSONAL & ADV INJURY \$1,000,000 GENERAL AGGREGATE \$4,000,000 PRODUCTS - COMP/OP AGG \$4,000,000 \$
D	☒ AUTOMOBILE LIABILITY ☒ ANY AUTO ☐ OWNED AUTOS ONLY ☐ SCHEDULED AUTOS ☒ HIRED AUTOS ONLY ☒ NON-OWNED AUTOS ONLY	Y	Y	165000040	12/31/2025	12/31/2026	COMBINED SINGLE LIMIT (Ea accident) \$2,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
B	☒ UMBRELLA LIAB ☒ OCCUR ☐ EXCESS LIAB ☐ CLAIMS-MADE DED ☒ RETENTION \$ 10,000	Y	Y	XC5CU00324-251	12/31/2025	12/31/2026	EACH OCCURRENCE \$5,000,000 AGGREGATE \$5,000,000 \$
E	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N ☐	N/A	155000038	12/31/2025	12/31/2026	☒ PER STATUTE ☐ OTH-ER E.L. EACH ACCIDENT \$1,000,000 E.L. DISEASE - EA EMPLOYEE \$1,000,000 E.L. DISEASE - POLICY LIMIT \$1,000,000
A F	Property Professional Liability			UM00082200MA25A 12 OH 0814094-25	12/31/2025 12/31/2025	12/31/2026 12/31/2026	Valuable Papers \$150,000 Each Claim \$2,000,000 Aggregate \$2,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

WORKERS COMPENSATION NOT APPLICABLE IN MONOPOLISTIC STATES - OH, ND, WA, WY FOREGOING PER POLICY FORM

RE: Project Number: NEX-2500394.00; Project Name: NHDOT - Statewide On-Call Bridge Coating Inspection Services - 45415

Additional Insured Status Encompasses General Liability, Automobile & Umbrella Coverage as required by written contract. Primary Insurance Status Encompasses General Liability, Automobile & Umbrella Coverage on a Primary and Non-Contributory Basis. Waiver of Subrogation Status Encompasses General Liability, Automobile, Umbrella and Workers Compensation Coverage as required by written contract. The State of New Hampshire is included as See Attached...

CERTIFICATE HOLDER**CANCELLATION** 30 day notice applies

The State of New Hampshire
Department of Transportation
John O. Morton Building
7 Hazen Drive PO Box 483
Concord, NH 03302

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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**ADDITIONAL REMARKS SCHEDULE**Page 1 of 1

AGENCY PG Genatt Group LLC		NAMED INSURED Greenman-Pedersen, Inc. 175 Pinelawn Road Suite 400 (New England) Melville NY 11747
POLICY NUMBER		
CARRIER	NAIC CODE	EFFECTIVE DATE:

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE

additional insured as required by written contract.

Professional Liability- No retention-Deductible \$75,000

30 day notice of Cancellation provisions apply to certificate holder on General Liability, Auto, Umbrella & Workers Compensation (except 10 days for nonpayment).