



66 - 6/17/26

State of New Hampshire  
DEPARTMENT OF NATURAL & CULTURAL RESOURCES  
DIVISION OF PARKS & RECREATION

172 Pembroke Road Concord, New Hampshire 03301  
Phone: 603-271-3556 Fax: 603-271-3553  
TDD Access: Relay NH 1-800-735-2964  
nhstateparks.org



May 13, 2026

Her Excellency, Governor Kelly A. Ayotte  
and the Honorable Council  
State House  
Concord, New Hampshire 03301

**REQUESTED ACTION**

Authorize the Department of Natural and Cultural Resources, Division of Parks and Recreation to enter into a contract with Spaulding Electric LLC, (VC#580254), Pittsburg, NH, in the amount of \$13,975.00, to provide electrical contracting services at the Umbagog Lake State Park Store effective upon Governor and Executive Council approval through December 31, 2026. **100% Agency Funds.**

Funds are available in account, Concession Operations – State Parks, as follows:

	<b><u>FY2026</u></b>
03-035-035-351510-372200000-048-500226 - Contract Repairs; Bldg. Grounds	\$13,975

**EXPLANATION**

The Division of Parks and Recreation respectfully seeks Governor and Council approval to proceed with Spaulding Electric LLC., an off-contract vendor, for the electrical upgrade at the Umbagog Lake State Park Store. This request is made in conjunction with a waiver of the statewide contract requirement.

During the quote-gathering process for the Umbagog Lake State Park Store electrical project, the Division contacted all eligible vendors listed under the statewide electrical services contract. Despite these efforts, vendor responses were limited, with some declining to service the Coös County area and others choosing not to submit bids.

To ensure the project could proceed in a timely manner, the Division also contacted a qualified local vendor, Spaulding Electric LLC, Pittsburg, NH, due to their proximity, demonstrated responsiveness, and familiarity with the park. Spaulding Electric conducted a site visit and submitted a quote of \$13,975.00, representing the lowest responsive proposal for the required scope of work. Division staff acted in good faith to move the project forward efficiently and cost-effectively while making a reasonable effort to utilize statewide contracts and established procurement processes.

Given the anticipated cost savings, we respectfully request approval to move forward with Spaulding Electric LLC. for this project.

The Attorney General's Office has reviewed and approved this contract as to form, substance and execution

Respectfully submitted,

  
\_\_\_\_\_  
Adam J. Crepeau  
Interim Commissioner, DNCR



**DEPARTMENT OF ADMINISTRATIVE SERVICES**  
**DIVISION OF PROCUREMENT AND SUPPORT SERVICES**  
 BUREAU OF PURCHASE AND PROPERTY  
 STATE HOUSE ANNEX  
 CONCORD, NEW HAMPSHIRE 03301-6398

DATE: 04/20/2026

TO: CHARLES ARLINGHAUS, COMMISSIONER  
 DEPT. OF ADMINISTRATIVE SERVICES

<b>Requester:</b> Christopher Marino	<b>Agency:</b> Department of Natural and Cultural Resources
<b>Commodity:</b> Electrical Services	<b>Vendor:</b> Spaulding Electric LLC
<b>RFB/RFP/RFQ (if applicable)</b>	<b>Contract:</b> 8003738, 8003740, 8003742, 8003741, 8003792
<b>Est. Amount:</b> \$13,975.00	

**PERMISSION IS HEREBY REQUESTED TO WAIVE THE MANDATORY STATEWIDE CONTRACT USAGE PROVISION OF RSA 21-I:17-C, AND ADMINISTRATIVE RULE 600 FOR THE FOLLOWING REASONS:**

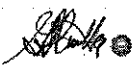
Department of Natural and Cultural Resources, Division of Parks and Recreation needs to secure electrical services for the Umbagog Lake State Park Store. This work will cover the supply and install of dedicated circuits for a freezer and refrigerator, 16 LED lights, wired exit sign, and other work to get the building ready before the operating season. The agency requested a quote from all eligible vendors under a statewide contract. Due to limited service to the Coos County only one on-contract vendor provided a complete quote for \$24,951.40. Two off-contract quotes were received with the lowest from Spaulding Electric being \$13,975. Going with the off-contract vendor would provide a cost savings of \$10,976.40 and allows the project to move forward and ensures timely completion. Therefore, it is in the State's best interest to utilize the non-contracted vendor, Spaulding Electric LLC, for this one-time service.

**SUBMITTED FOR ACCEPTANCE BY:**

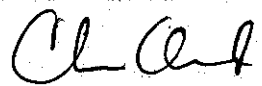
Digitally signed by Devin M. Lahey @das.nh.gov Date: 2026.04.20 11:42:00 -04'00'	Digitally signed by Christopher R. Fuller @das.nh.gov Date: 2026.04.20 13:41:29 -04'00'	Digitally signed by Mathew T Stanton Date: 2026.04.20 13:51:39 -04'00'
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PA / ADMIN / DEPUTY DIRECTOR  
 BUREAU OF PURCHASE AND PROPERTY

**APPROVED FOR ACCEPTANCE BY:**

 Digitally signed by  
 Gary S. Lunetta  
 Date: 2026.04.21  
 09:17:29 -04'00'

**GARY S. LUNETTA, DIRECTOR**  
**DIVISION OF PROCUREMENT & SUPPORT SERVICES**  
 ACCEPTED FOR THE STATE OF NEW HAMPSHIRE UNDER  
 THE AUTHORITY GRANTED TO ME BY NEW HAMPSHIRE  
 REVISED STATUTES, ANNOTATED 21-I:14, XII.

 4/22/26

**CHARLES M. ARLINGHAUS, COMMISSIONER**      DATE  
**DEPARTMENT OF ADMINISTRATIVE SERVICES**

STATE OF NEW HAMPSHIRE  
DEPARTMENT of NATURAL and CULTURAL RESOURCES  
Division of Parks and Recreation  
**Umbagog Store – Electric Upgrade**

<p>Fred Hamblet LLC  29 Victoria St  Keene, NH 03431  <b>ON CONTRACT</b></p>	<p style="text-align: center;">No Response</p>
<p>J&amp;S Technical Electric LLC  20 Commerce Way, Unit E-1 Milton, NH 03851  <b>ON CONTRACT</b></p>	<p style="text-align: center;">Response, No Bid</p>
<p>CDS Unlimited  279 Bible Hill Road  Bennington, NH 03442  <b>ON CONTRACT</b></p>	<p style="text-align: center;">\$24,951.40</p>
<p>Grace Electric Inc.  18 Hadley Rd  Jaffrey, NH 03452  <b>ON CONTRACT</b></p>	<p style="text-align: center;">No Response</p>
<p>Gerard A LeFlamme INC  P.O. Box 5706  Manchester, NH 03108  <b>ON CONTRACT</b></p>	<p style="text-align: center;">Response, No Bid</p>
<p>Bedard &amp; Son Electrical Contractors  91 Cedar St  Berlin, NH 03570  <b>OFF CONTRACT</b></p>	<p style="text-align: center;">\$20,480.00</p>
<p>Spaulding Electric LLC.  34 Wildcat Dr.  Pittsburg, NH 03592  <b>OFF CONTRACT</b></p>	<p style="text-align: center;">\$13,975.00</p>
<p>7 Quotes Requested, 3 Bids Received</p>	



# Jesse Spaulding

34 Wildcat Drive | Pittsburg, New Hampshire 03592  
6033315289 | jesse@spauldingelectric.com

**RECIPIENT:**

**New Hampshire Division of Parks Department of Natural and Cultural Resources**

235 New Hampshire 26  
Errol, New Hampshire 03579

Quote #83	
Sent on	Mar 25, 2026
<b>Total</b>	<b>\$13,975.00</b>

Product/Service	Description	Qty.	Unit Price	Total
Contract	<p><b>**Scope of Work**</b></p> <ul style="list-style-type: none"> <li>- Provide and install 4-20 amp GFCI protected circuits for a total of 12 new wall outlets.</li> <li>- Provide and install a dedicated 20 amp receptacle for the freezer circuit.</li> <li>- Provide and install a dedicated 20 amp receptacle for the refrigerator circuit.</li> <li>- Provide and install 16 six-inch LED lights in the drop ceiling area.</li> <li>- Rework existing floor lighting and modify switching as necessary.</li> <li>- Add new three-way switching for the new room lights.</li> <li>- Split existing light circuitry to enhance functionality.</li> <li>- Provide and install an exit sign wired to the lighting circuit.</li> <li>- Provide and install one battery backup emergency light.</li> <li>- Provide and install one designated 20 amp 240V circuit for a future heat pump.</li> <li>- Provide and install 10 six-inch gimbal-type recessed lights on a separate switch with a dimmer.(replacement for track light)</li> <li>- Provide and install one single pole switch and two LED lights in the retail storage area along with UFO led type.</li> <li>- Provide and install a single pole switch with two new led lights in the utility room UFO led type.</li> </ul>	1	\$13,375.00	\$13,375.00
Contract	Provide and install one designated 20 amp 240 V circuit for future heat pump with disconnect 60 amp nonfused	1	\$600.00	\$600.00
Contract	<ul style="list-style-type: none"> <li>- All wiring shall be 12-2 type mc</li> <li>- Any lights on dimmers shall be line voltage dimming</li> <li>- All recess lights shall be 6 inch flat wafer style</li> <li>- All receptacles and switches shall be white toggle, duplex style</li> <li>- All holes for recess lighting in wood and drop ceiling cut by others</li> <li>- Any extras shall be done at time and materials</li> <li>- Quote is based on provided scope of work and prints dated 5/25/25</li> </ul>	1	\$0.00	\$0.00



## Jesse Spaulding

34 Wildcat Drive | Pittsburg, New Hampshire 03592  
6033315289 | jesse@spauldingelectric.com

**Total**

**\$13,975.00**

This quote is valid for the next 30 days, after which values may be subject to change.

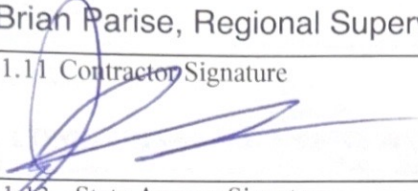
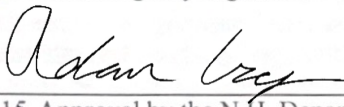
Notice: This agreement and all of its attachments shall become public upon submission to Governor and Executive Council for approval. Any information that is private, confidential, or proprietary must be clearly identified to the agency and agreed to in writing prior to signing the contract.

**AGREEMENT**

The State of New Hampshire and the Contractor hereby mutually agree as follows:

**GENERAL PROVISIONS**

**1. IDENTIFICATION.**

1.1 State Agency Name <b>DNCR PARKS AND RECREATION</b>		1.2 State Agency Address 172 Pembroke Rd Concord, NH 03301	
1.3 Contractor Name <b>SPAULDING ELECTRIC, LLC</b>		1.4 Contractor Address 34 Wildcat Drive, Pittsburg, NH, 03592	
1.5 Contractor Phone Number <del>978-501-5530</del> 603-331-5289	1.6 Account Unit and Class 37220000 048 35P082	1.7 Completion Date 12/31/26	1.8 Price Limitation \$13,975.00
1.9 Contracting Officer for State Agency <b>Brian Parise, Regional Supervisor GNW</b>		1.10 State Agency Telephone Number 603-229-2957	
1.11 Contractor Signature  Date: 4/20/2024		1.12 Name and Title of Contractor Signatory Jesse A. Spaulding Owner - Spaulding Electric	
1.13 State Agency Signature  Date: May 13, 2026		1.14 Name and Title of State Agency Signatory Adam J. Crepeau, Commissioner DNCR	
1.15 Approval by the N.H. Department of Administration, Division of Personnel (if applicable)  By: _____ Director, On: _____			
1.16 Approval by the Attorney General (Form, Substance and Execution) (if applicable)  By: <b>Mary E. Maloney</b> On: <b>May 19, 2026</b>			
1.17 Approval by the Governor and Executive Council (if applicable)  G&C Item number: _____ G&C Meeting Date: _____			

Contractor Initials   
 Date 4/20/26

**2. SERVICES TO BE PERFORMED.** The State of New Hampshire, acting through the agency identified in block 1.1 ("State"), engages contractor identified in block 1.3 ("Contractor") to perform, and the Contractor shall perform, the work or sale of goods, or both, identified and more particularly described in the attached EXHIBIT B which is incorporated herein by reference ("Services").

**3. EFFECTIVE DATE/COMPLETION OF SERVICES.**

3.1 Notwithstanding any provision of this Agreement to the contrary, and subject to the approval of the Governor and Executive Council of the State of New Hampshire, if applicable, this Agreement, and all obligations of the parties hereunder, shall become effective on the date the Governor and Executive Council approve this Agreement, unless no such approval is required, in which case the Agreement shall become effective on the date the Agreement is signed by the State Agency as shown in block 1.13 ("Effective Date").

3.2 If the Contractor commences the Services prior to the Effective Date, all Services performed by the Contractor prior to the Effective Date shall be performed at the sole risk of the Contractor, and in the event that this Agreement does not become effective, the State shall have no liability to the Contractor, including without limitation, any obligation to pay the Contractor for any costs incurred or Services performed.

3.3 Contractor must complete all Services by the Completion Date specified in block 1.7.

**4. CONDITIONAL NATURE OF AGREEMENT.**

Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds. In no event shall the State be liable for any payments hereunder in excess of such available appropriated funds. In the event of a reduction or termination of appropriated funds by any state or federal legislative or executive action that reduces, eliminates or otherwise modifies the appropriation or availability of funding for this Agreement and the Scope for Services provided in EXHIBIT B, in whole or in part, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to reduce or terminate the Services under this Agreement immediately upon giving the Contractor notice of such reduction or termination. The State shall not be required to transfer funds from any other account or source to the Account identified in block 1.6 in the event funds in that Account are reduced or unavailable.

**5. CONTRACT PRICE/PRICE LIMITATION/ PAYMENT.**

5.1 The contract price, method of payment, and terms of payment are identified and more particularly described in EXHIBIT C which is incorporated herein by reference.

5.2 Notwithstanding any provision in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made hereunder, exceed the Price Limitation set forth in block 1.8. The payment by the State of the contract price shall be the only and the complete reimbursement to the Contractor for all expenses, of whatever nature incurred by the Contractor in the performance

hereof, and shall be the only and the complete compensation to the Contractor for the Services.

5.3 The State reserves the right to offset from any amounts otherwise payable to the Contractor under this Agreement those liquidated amounts required or permitted by N.H. RSA 80:7 through RSA 80:7-c or any other provision of law.

5.4 The State's liability under this Agreement shall be limited to monetary damages not to exceed the total fees paid. The Contractor agrees that it has an adequate remedy at law for any breach of this Agreement by the State and hereby waives any right to specific performance or other equitable remedies against the State.

**6. COMPLIANCE BY CONTRACTOR WITH LAWS AND REGULATIONS/EQUAL EMPLOYMENT OPPORTUNITY.**

6.1 In connection with the performance of the Services, the Contractor shall comply with all applicable statutes, laws, regulations, and orders of federal, state, county or municipal authorities which impose any obligation or duty upon the Contractor, including, but not limited to, civil rights and equal employment opportunity laws and the Governor's order on Respect and Civility in the Workplace, Executive order 2020-01. In addition, if this Agreement is funded in any part by monies of the United States, the Contractor shall comply with all federal executive orders, rules, regulations and statutes, and with any rules, regulations and guidelines as the State or the United States issue to implement these regulations. The Contractor shall also comply with all applicable intellectual property laws.

6.2 During the term of this Agreement, the Contractor shall not discriminate against employees or applicants for employment because of age, sex, sexual orientation, race, color, marital status, physical or mental disability, religious creed, national origin, gender identity, or gender expression, and will take affirmative action to prevent such discrimination, unless exempt by state or federal law. The Contractor shall ensure any subcontractors comply with these nondiscrimination requirements.

6.3 No payments or transfers of value by Contractor or its representatives in connection with this Agreement have or shall be made which have the purpose or effect of public or commercial bribery, or acceptance of or acquiescence in extortion, kickbacks, or other unlawful or improper means of obtaining business.

6.4. The Contractor agrees to permit the State or United States access to any of the Contractor's books, records and accounts for the purpose of ascertaining compliance with this Agreement and all rules, regulations and orders pertaining to the covenants, terms and conditions of this Agreement.

**7. PERSONNEL.**

7.1 The Contractor shall at its own expense provide all personnel necessary to perform the Services. The Contractor warrants that all personnel engaged in the Services shall be qualified to perform the Services, and shall be properly licensed and otherwise authorized to do so under all applicable laws.

7.2 The Contracting Officer specified in block 1.9, or any successor, shall be the State's point of contact pertaining to this Agreement.

**8. EVENT OF DEFAULT/REMEDIES.**

8.1 Any one or more of the following acts or omissions of the Contractor shall constitute an event of default hereunder ("Event of Default"):

- 8.1.1 failure to perform the Services satisfactorily or on schedule;
- 8.1.2 failure to submit any report required hereunder; and/or
- 8.1.3 failure to perform any other covenant, term or condition of this Agreement.

8.2 Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:

8.2.1 give the Contractor a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) calendar days from the date of the notice; and if the Event of Default is not timely cured, terminate this Agreement, effective two (2) calendar days after giving the Contractor notice of termination;

8.2.2 give the Contractor a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the contract price which would otherwise accrue to the Contractor during the period from the date of such notice until such time as the State determines that the Contractor has cured the Event of Default shall never be paid to the Contractor;

8.2.3 give the Contractor a written notice specifying the Event of Default and set off against any other obligations the State may owe to the Contractor any damages the State suffers by reason of any Event of Default; and/or

8.2.4 give the Contractor a written notice specifying the Event of Default, treat the Agreement as breached, terminate the Agreement and pursue any of its remedies at law or in equity, or both.

**9. TERMINATION.**

9.1 Notwithstanding paragraph 8, the State may, at its sole discretion, terminate the Agreement for any reason, in whole or in part, by thirty (30) calendar days written notice to the Contractor that the State is exercising its option to terminate the Agreement.

9.2 In the event of an early termination of this Agreement for any reason other than the completion of the Services, the Contractor shall, at the State's discretion, deliver to the Contracting Officer, not later than fifteen (15) calendar days after the date of termination, a report ("Termination Report") describing in detail all Services performed, and the contract price earned, to and including the date of termination. In addition, at the State's discretion, the Contractor shall, within fifteen (15) calendar days of notice of early termination, develop and submit to the State a transition plan for Services under the Agreement.

**10. PROPERTY OWNERSHIP/DISCLOSURE.**

10.1 As used in this Agreement, the word "Property" shall mean all data, information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations, computer programs, computer printouts, notes, letters, memoranda, papers, and documents, all whether finished or unfinished.

10.2 All data and any Property which has been received from the State, or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason.

10.3 Disclosure of data, information and other records shall be governed by N.H. RSA chapter 91-A and/or other applicable law. Disclosure requires prior written approval of the State.

**11. CONTRACTOR'S RELATION TO THE STATE.** In the performance of this Agreement the Contractor is in all respects an independent contractor, and is neither an agent nor an employee of the State. Neither the Contractor nor any of its officers, employees, agents or members shall have authority to bind the State or receive any benefits, workers' compensation or other emoluments provided by the State to its employees.

**12. ASSIGNMENT/DELEGATION/SUBCONTRACTS.**

12.1 Contractor shall provide the State written notice at least fifteen (15) calendar days before any proposed assignment, delegation, or other transfer of any interest in this Agreement. No such assignment, delegation, or other transfer shall be effective without the written consent of the State.

12.2 For purposes of paragraph 12, a Change of Control shall constitute assignment. "Change of Control" means (a) merger, consolidation, or a transaction or series of related transactions in which a third party, together with its affiliates, becomes the direct or indirect owner of fifty percent (50%) or more of the voting shares or similar equity interests, or combined voting power of the Contractor, or (b) the sale of all or substantially all of the assets of the Contractor.

12.3 None of the Services shall be subcontracted by the Contractor without prior written notice and consent of the State.

12.4 The State is entitled to copies of all subcontracts and assignment agreements and shall not be bound by any provisions contained in a subcontract or an assignment agreement to which it is not a party.

**13. INDEMNIFICATION.** The Contractor shall indemnify, defend, and hold harmless the State, its officers, and employees from and against all actions, claims, damages, demands, judgments, fines, liabilities, losses, and other expenses, including, without limitation, reasonable attorneys' fees, arising out of or relating to this Agreement directly or indirectly arising from death, personal injury, property damage, intellectual property infringement, or other claims asserted against the State, its officers, or employees caused by the acts or omissions of negligence, reckless or willful misconduct, or fraud by the Contractor, its employees, agents, or subcontractors. The State shall not be liable for any costs incurred by the Contractor arising under this paragraph 13. Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the State's sovereign immunity, which immunity is hereby reserved to the State. This covenant in paragraph 13 shall survive the termination of this Agreement.

Contractor Initials *JS*  
Date *4/10/26*

**14. INSURANCE.**

14.1 The Contractor shall, at its sole expense, obtain and continuously maintain in force, and shall require any subcontractor or assignee to obtain and maintain in force, the following insurance:

14.1.1 commercial general liability insurance against all claims of bodily injury, death or property damage, in amounts of not less than \$1,000,000 per occurrence and \$2,000,000 aggregate or excess; and

14.1.2 special cause of loss coverage form covering all Property subject to subparagraph 10.2 herein, in an amount not less than 80% of the whole replacement value of the Property.

14.2 The policies described in subparagraph 14.1 herein shall be on policy forms and endorsements approved for use in the State of New Hampshire by the N.H. Department of Insurance, and issued by insurers licensed in the State of New Hampshire.

14.3 The Contractor shall furnish to the Contracting Officer identified in block 1.9, or any successor, a certificate(s) of insurance for all insurance required under this Agreement. At the request of the Contracting Officer, or any successor, the Contractor shall provide certificate(s) of insurance for all renewal(s) of insurance required under this Agreement. The certificate(s) of insurance and any renewals thereof shall be attached and are incorporated herein by reference.

**15. WORKERS' COMPENSATION.**

15.1 By signing this agreement, the Contractor agrees, certifies and warrants that the Contractor is in compliance with or exempt from, the requirements of N.H. RSA chapter 281-A ("*Workers' Compensation*").

15.2 To the extent the Contractor is subject to the requirements of N.H. RSA chapter 281-A, Contractor shall maintain, and require any subcontractor or assignee to secure and maintain, payment of Workers' Compensation in connection with activities which the person proposes to undertake pursuant to this Agreement. The Contractor shall furnish the Contracting Officer identified in block 1.9, or any successor, proof of Workers' Compensation in the manner described in N.H. RSA chapter 281-A and any applicable renewal(s) thereof, which shall be attached and are incorporated herein by reference. The State shall not be responsible for payment of any Workers' Compensation premiums or for any other claim or benefit for Contractor, or any subcontractor or employee of Contractor, which might arise under applicable State of New Hampshire Workers' Compensation laws in connection with the performance of the Services under this Agreement.

**16. WAIVER OF BREACH.** A State's failure to enforce its rights with respect to any single or continuing breach of this Agreement shall not act as a waiver of the right of the State to later enforce any such rights or to enforce any other or any subsequent breach.

**17. NOTICE.** Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the addresses given in blocks 1.2 and 1.4, herein.

**18. AMENDMENT.** This Agreement may be amended, waived or discharged only by an instrument in writing signed by the parties hereto and only after approval of such amendment, waiver or discharge by the Governor and Executive Council of the State of New Hampshire unless no such approval is required under the circumstances pursuant to State law, rule or policy.

**19. CHOICE OF LAW AND FORUM.**

19.1 This Agreement shall be governed, interpreted and construed in accordance with the laws of the State of New Hampshire except where the Federal supremacy clause requires otherwise. The wording used in this Agreement is the wording chosen by the parties to express their mutual intent, and no rule of construction shall be applied against or in favor of any party.

19.2 Any actions arising out of this Agreement, including the breach or alleged breach thereof, may not be submitted to binding arbitration, but must, instead, be brought and maintained in the Merrimack County Superior Court of New Hampshire which shall have exclusive jurisdiction thereof.

**20. CONFLICTING TERMS.** In the event of a conflict between the terms of this P-37 form (as modified in EXHIBIT A) and any other portion of this Agreement including any attachments thereto, the terms of the P-37 (as modified in EXHIBIT A) shall control.

**21. THIRD PARTIES.** This Agreement is being entered into for the sole benefit of the parties hereto, and nothing herein, express or implied, is intended to or will confer any legal or equitable right, benefit, or remedy of any nature upon any other person.

**22. HEADINGS.** The headings throughout the Agreement are for reference purposes only, and the words contained therein shall in no way be held to explain, modify, amplify or aid in the interpretation, construction or meaning of the provisions of this Agreement.

**23. SPECIAL PROVISIONS.** Additional or modifying provisions set forth in the attached EXHIBIT A are incorporated herein by reference.

**24. FURTHER ASSURANCES.** The Contractor, along with its agents and affiliates, shall, at its own cost and expense, execute any additional documents and take such further actions as may be reasonably required to carry out the provisions of this Agreement and give effect to the transactions contemplated hereby.

**25. SEVERABILITY.** In the event any of the provisions of this Agreement are held by a court of competent jurisdiction to be contrary to any state or federal law, the remaining provisions of this Agreement will remain in full force and effect.

**26. ENTIRE AGREEMENT.** This Agreement, which may be executed in a number of counterparts, each of which shall be deemed an original, constitutes the entire agreement and understanding between the parties, and supersedes all prior agreements and understandings with respect to the subject matter hereof.

**STATE OF NEW HAMPSHIRE  
DEPARTMENT OF NATURAL AND CULTURAL RESOURCES  
DIVISION OF PARKS AND RECREATION**

**EXHIBIT A**

There are no additional or special provisions in this contract.

**EXHIBIT B**

**Scope of Services:**

The contractor shall furnish all labor, materials, and equipment necessary to complete the following electrical work as shown on drawings dated 5/25/25:

1. Provide and install four (4) 20-amp GFCI-protected circuits to supply a total of twelve (12) new wall outlets.
2. Provide and install one (1) dedicated 20-amp receptacle for the freezer circuit.
3. Provide and install one (1) dedicated 20-amp receptacle for the refrigerator circuit.
4. Provide and install sixteen (16) six-inch LED recessed fixtures in the drop-ceiling area.
5. Rework existing floor lighting and modify switching as required to accommodate the new layout.
6. Provide and install new three-way switching for the new room lighting.
7. Split existing lighting circuits as necessary to improve functionality and meet design intent.
8. Provide and install one (1) exit sign connected to the lighting circuit.
9. Provide and install one (1) battery-backup emergency light unit.
10. All branch wiring shall be 12-2 type MC cable.
11. Any fixtures on dimmer controls shall utilize line-voltage dimming.
12. All recessed fixtures shall be six-inch flat wafer-style luminaires.
13. All receptacles and switches shall be white, duplex-style toggle devices.
14. All cutting of holes for recessed fixtures in wood or drop ceilings shall be performed by others.

This quotation is based solely on the scope of work and drawings provided.  
The contractor is responsible for obtaining all required permits.

**EXHIBIT C**

**Payment Terms:**

Total contract shall not exceed:           \$13,975.00

**Method of Payment**

Payment shall be made within 30 days after receipt of an invoice and upon approval by Regional Supervisor or Assistant Regional Supervisor.

**Term**

This contract shall commence upon approval of the Governor and Executive Council through: December 31, 2026.

Contractor Initials JS  
Date 4/20/26

# State of New Hampshire

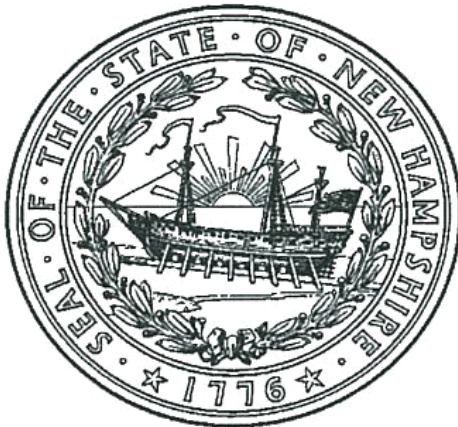
## Department of State

### CERTIFICATE

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that SPAULDING ELECTRIC, LLC is a New Hampshire Limited Liability Company registered to transact business in New Hampshire on August 29, 2022. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: **909938**

Certificate Number: **0007902117**



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed  
the Seal of the State of New Hampshire,  
this 7th day of April A.D. 2026.

A handwritten signature in black ink, appearing to read "D. Scanlan", written over a faint circular outline.

David M. Scanlan  
Secretary of State

**Limited Partnership or LLC Certificate of Authority**

(Sole partner, member, or manager)

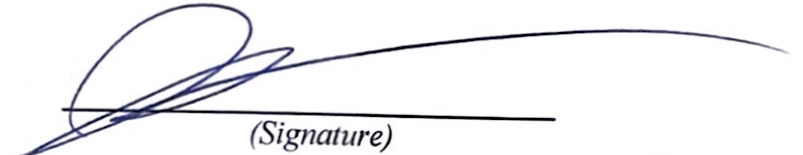
I, JESSE SPAULDING, hereby certify that I am the sole Partner, Member or *(Name)* manager of SPAULDING ELECTRIC, LLC a limited liability partnership under RSA 304-B, a limited *(Name of Partnership or LLC)*

liability professional partnership under RSA 304-D, or a limited liability company under RSA 304-C.

I certify that I am authorized to bind the partnership or LLC. I further certify that it is understood that the State of New Hampshire will rely on this certificate as evidence that I currently occupy the position indicated and that I have full authority to bind the partnership or LLC and that this authorization **shall remain valid for thirty (30) days** from the date of the signature below.

DATE: 4/15/2026

ATTEST:

  
\_\_\_\_\_  
*(Signature)*

owner - Spaulding Electric  
*(Title)*

*the Attorney*



# CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

4/16/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

**IMPORTANT:** If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

<b>PRODUCER</b> Geo. M. Stevens & Son Co. PO Box 271 149 Main Street Lancaster NH 03584	<b>CONTACT NAME:</b> Melissa Goulet <b>PHONE (A/C. No. Ext):</b> 800-675-2555 <b>E-MAIL ADDRESS:</b> mgoulet@gms-ins.com		<b>FAX (A/C. No):</b> 603-788-3901
	<b>INSURER(S) AFFORDING COVERAGE</b>		
<b>INSURED</b> Jesse Spaulding 34 Wildcat Drive Pittsburg NH 03592	JESSSPA-01	INSURER A : Co-operative Insurance	NAIC # 18686
		INSURER B : Eastern Alliance Insurance Co	13019
		INSURER C :	
		INSURER D :	
		INSURER E :	

**COVERAGES**

CERTIFICATE NUMBER: 1151827054

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:			BOP3035667	11/17/2025	11/17/2026	EACH OCCURRENCE \$2,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$50,000 MED EXP (Any one person) \$5,000 PERSONAL & ADV INJURY \$2,000,000 GENERAL AGGREGATE \$2,000,000 PRODUCTS - COMP/OP AGG \$4,000,000 \$
A	<input type="checkbox"/> AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> NON-OWNED AUTOS ONLY			CAP3042621	2/14/2026	2/14/2027	COMBINED SINGLE LIMIT (Ea accident) \$500,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
	<input type="checkbox"/> UMBRELLA LIAB <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> DED <input type="checkbox"/> RETENTION \$						<input type="checkbox"/> OCCUR <input type="checkbox"/> CLAIMS-MADE EACH OCCURRENCE \$ AGGREGATE \$ \$
B	<b>WORKERS COMPENSATION AND EMPLOYERS' LIABILITY</b> ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N <input checked="" type="checkbox"/> Y	N/A	001-0000614425-2025A	10/23/2025	10/23/2026	<input type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$100,000 E.L. DISEASE - EA EMPLOYEE \$100,000 E.L. DISEASE - POLICY LIMIT \$500,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)  
 NH Workers Compensation- Members opt to be excluded as allowed by NH state law

**CERTIFICATE HOLDER****CANCELLATION**

The State of New Hampshire Park Operations  
 Division of Park and Recreation

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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