



**STATE OF NEW HAMPSHIRE  
DEPARTMENT OF INFORMATION TECHNOLOGY**

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 Denis Goulet, *Commissioner*



May 28, 2026

Her Excellency, Governor Kelly A. Ayotte  
 and the Honorable Executive Council  
 State House  
 Concord, New Hampshire 03301

**REQUESTED ACTION**

For inclusion on the Governor and Executive Council Consent Calendar, pursuant to MOP 1200, I.D., authorize the Department of Information Technology to pay the National Association of State Chief Information Officers (NASCIO) (VC#171836), Lexington, Kentucky, the amount of \$10,000 for the Fiscal Year 2027 membership dues effective upon Governor and Executive Council approval for the period July 1, 2026 through June 30, 2027. **Source of funds: 100% Other Funds (The Agency Class 027 used to reimburse DoIT is 20.75% Federal Funds, 39.78% General Funds and 39.47% Other)**

Funds are available in the following account:

<b>CAT#-DEPT#-AGENCY#-ACTIVITY#-ACCTG UNIT#- DEPT NAME-AGENCY NAME-ACCTG UNIT NAME CLASS CODE-ACCOUNT CODE - ACCOUNT DESC</b>	<b>Activity Code</b>	<b>SFY 2027</b>
01-03-03-030010-77030000- DoIT-Central IT Services 026-500251 – Membership Fees	03030000	\$10,000

**EXPLANATION**

NASCIO is the premiere technical professional network and resource for state Chief Information Officers (CIO) and an effective advocate for information technology policies at all levels of government. NASCIO is comprised of state chief information officers, information resource executives from the fifty states, six United States territories, and the District of Columbia. State members are senior officials who have statewide, executive-level responsibility for information resource management. Associate members include other state officials and federal, local, and international government officials who are involved in information resource management. NASCIO’s mission is to foster government excellence through quality business practices, information management, and technology policy. Its vision is government in which the public trust is fully served through the efficient and effective use of technology.

The dues are for an umbrella membership that provides for associate memberships at no additional cost for any other agency employees interested in participating in NASCIO activities, events, or committees. As the State of New Hampshire CIO, Denis Goulet will serve as New Hampshire's designated contact for the NASCIO membership.

Listed below are answers to standard questions required for Governor and Council organization dues and membership approval submissions:

**1. How long has this organization been in existence and how long has this agency been a member of this organization?**

Founded in 1969, the National Association of State Chief Information Officers is a nonprofit 501(c)3 association representing state chief information officers, information technology executives, and managers from the states, territories, and the District of Columbia. DoIT has been a NASCIO member since 2007.

**2. Is there any other organization which provides the same or similar benefits which your agency belongs to?**

To our knowledge, there is no other organization that is geared specifically for state information technology professionals. States face unique challenges in managing their information technology that would not be addressed in a commercially oriented organization.

**3. How many other states belong to this organization and is your agency the sole New Hampshire state agency that is a member?**

Every state in the United States is a member of NASCIO. The Department of Information Technology is the only agency in the State that holds a membership.

**4. How is the dues structure established? (Standard fee for all states, based on population, based on other criteria, etc.)**

NASCIO has several levels of membership, depending upon the type of organization. Membership dues for any state, regardless of size or population, is \$10,000 per year. Under the DoIT membership, most of the NASCIO benefits are available to any identified employee of DoIT and any other State of New Hampshire agency in the Executive, Judicial, and Legislative branches of the government.

**5. What benefit does the state receive from participating in this membership?**

NASCIO's programs and services provide state and corporate members with vital resources and opportunities to share information, knowledge, and solutions. The membership enables State information technology professionals to tap into the knowledge, support, and experience of thousands of state technologists across the country. On behalf of the state, NASCIO is involved in lobbying Congress and industry standards-setting committees. One of the greatest benefits of NASCIO membership is the opportunity to serve on NASCIO's business and issues committees. Association publications, research reports, and multi-media kits, such as the NASCIO Fast Facts newsletter and issue focus reports are all available through NASCIO. A summary of membership benefits include:

- Research, analysis and tools to leverage experience and knowledge
- Participation on committees such as Information Security, Enterprise Architecture, IT Governance and Service Reform and Privacy
- Professional recognition
- Networking and learning forums
- Access to the SMART library (a clearinghouse of data on state government IT)
- Access to on-line services

- Biannual conferences
- Association publications
- Listed on corporate member profile page

**6. Are training or educational/research materials included in the membership? If so, is the cost included? Explain in detail.**

Knowledge transfer and collaborative research characterizes the focus of the NASCIO organization. The organization provides numerous research papers, newsletters, topical conference calls, member events, issue committees, and workgroups. These are all available to state members at no additional cost.

**7. Is the membership required to receive any federal grants or required in order to receive or participate in licensing or certification exams? Explain.**

The membership is not required to receive any federal grants or required in order to receive or participate in licensing or certification exams.

**8. Is there any travel included with this membership fee? Explain in detail any travel to include the number of employees involved, the number of trips, destination if known and purposes of membership supported trips.**

One of the benefits of state membership and fully included as part of state dues is three (3) registrations to NASCIO's Annual and Midyear Conferences. Event registration, a travel stipend, most meals, and hotel accommodations are included in the membership fee for attendees at both events.

NASCIO conferences provide a unique opportunity for state government and corporate members to discuss the issues facing the information technology field in the public and private sectors. Corporate members sit side-by-side with state attendees to discuss trends and build relationships. NASCIO educational programs are centered on policy issues, trends, best practices and information technology issues that affect the public and private sectors. By bringing together all interested parties, NASCIO members can map strategies, develop positions and act responsibly for the benefit of all involved.

**9. Which state agency employees are directly involved with this organization? (Indicate if they are members, voting members, committee members, and/or officers of the organization.)**

DoIT Commissioner Denis Goulet served as President of NASCIO for two (2) years and is currently an Officer on the NASCIO Executive Committee. In addition, there are over thirty (30) DoIT employees involved in the activities of the organization.

**10. Explain in detail any negative impact to the State if the Agency did not belong to this organization.**

The NASCIO membership has been an invaluable resource to DoIT. Without this renewal, we will not continue to benefit from the multitude of resources available from the organization, most of which are available over the phone or through the web. Given the vast number of publications, interactive forums, and advocacy activities, our NASCIO membership is a highly cost-effective tool for keeping up with changes in the fast-paced information technology environment.

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The Department of Information Technology respectfully requests approval of this professional membership.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Denis Goulet", with a horizontal line extending to the right.

Denis Goulet  
Commissioner

DG/jd  
DoIT #2027-005  
RID #104155



**Invoice**  
6256

National Association of State Chief Information Officers  
Primary Phone - 859-514-9150  
Secondary Phone - 859-514-9217

**Invoicing Date:** 05/27/2026  
**Member ID:** [REDACTED]  
**Invoice Due:** 06/30/2026

State of New Hampshire  
Department of Information Technology  
27 Hazen Drive  
Concord, NH 03301

Description	Qty	Rate	Amount
Membership Renewal - Membership Term: July 1, 2026 - June 30, 2027 07/01/2026 to 06/30/2027	1	10,000.00	10,000.00

<b>Total:</b>	10,000.00
<b>Amt Paid:</b>	0.00
<b>Balance Due:</b>	10,000.00

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]