



The State of New Hampshire  
Department of Transportation

1B - 6/17/26



David Rodrigue, P.E.  
Commissioner

Susan M. Klasen, P.E.  
Assistant Commissioner

Michelle L. Winters  
Deputy Commissioner

Her Excellency, Governor Kelly A. Ayotte  
and the Honorable Council  
State House  
Concord, New Hampshire 03301

Bureau of Materials & Research  
May 28, 2026

**Requested Action**

Authorize the Bureau of Materials & Research to pay membership dues in the amount of \$105,425 for the period of July 1, 2026 through December 31, 2026 to the American Association of State Highway and Transportation Officials (AASHTO), Washington, DC, for continued participation in AASHTO's Technical Services Programs (TSP), from the date of Governor and Council approval through December 31, 2026. **90% Federal Funds; 10% Highway Funds.**

Funding is available as follows:	<b>FY 2027</b>
04-96-96-964010-2916 Public Transportation 026-500251 Organizational Dues	\$2,500
04-96-96-962015-3036 SPR Research Funds 026-500251 Organizational Dues	\$56,000
04-96-96-962515-2944 SPR Planning Funds 026-500251 Organizational Dues	\$18,925
04-96-96-962015-3034 Materials & Research 046-500464 Consultant	\$11,000
04-96-96-960315-3027 Employee Training 026-500251 Organizational Dues	\$17,000

**Explanation**

AASHTO provides to member states the opportunity to participate in several Technical Service Programs (TSPs). TSPs are voluntary, direct services developed to pool resources to fulfill specific needs. State DOTs use these services instead of spending the time, money and resources to create their own programs. AASHTO uses this technical service model to keep dues reasonable and ensure States are paying only for what they need.

This request is to pay for the first six months of TSP memberships (July 2026 through December 2026) for the twelve (12) specific TSPs that NHDOT participates in through AASHTO. The individual programs target a range of disciplines and associated funding sources throughout the agency. A summary and brief description of each program is attached.

These services are provided under the auspices of our membership in AASHTO. Membership in AASHTO assists the NH Department of Transportation in meeting its responsibility to address the transportation needs of the State of New Hampshire and support AASHTO's work representing the state departments of transportation through establishing engineering standards, policy development, technical services and delivering the safest, most efficient and effective state and national transportation systems. As a member of AASHTO, the NH Department of Transportation benefits greatly in the following areas: setting technical engineering standards; conducting materials and products research and testing; providing training and career development; and providing a forum for national / international administrative, safety, financial, legal, and operational state-of-the-art practices. A primary value to the State of this membership is leveraging the collective knowledge and experience of all state DOTs to bring to bear on transportation issues affecting New Hampshire, and that NH's voice and input on national transportation matters is represented and amplified.

AASHTO is a non-profit, non-partisan association representing and made up of the 50-member State Highway and Transportation Departments, the District of Columbia and Puerto Rico, and is essentially an instrument of the agencies. AASHTO is overseen by a Board of Directors comprised of Commissioners / Secretaries of Transportation from all 50 States. Commissioner Rodrigue serves on the Board of Directors as well as the Executive Committee overseeing the organization's operation and budget. AASHTO's activities involve all the principal transportation modes, with its major purpose to foster the development, operation and maintenance of a safe, efficient, integrated national transportation system.

Founded in 1914, AASHTO is a legally incorporated non-profit entity and exists to be of service to its member departments. NH has been a member since its inception and several NHDOT Commissioners have served as AASHTO president during their terms. Composed primarily of the public officials in state agencies with responsibilities for highways and transportation, the Association also includes as an ex officio member, the U.S. Department of Transportation. In addition, a number of public highway transportation agencies in other nations belong to the Association as affiliate members and a number of sub-state transportation agencies in the United States belong as associate members.

AASHTO is a member sourced organization. Under AASHTO oversight, national standard design guidelines and specifications for highway and bridge design standards and materials have been established using the collective expertise of engineers from the member states (including several NHDOT staff members). Computer software for tracking bridge conditions as required by Federal Highway Administration is provided through AASHTO. Product evaluation is centralized through AASHTO, and lab accreditation for materials testing is handled by AASHTO. AASHTO also serves as a forum and clearing house for state DOTs to learn about innovation, best practices, and the latest approaches to addressing transportation issues and problems. AASHTO, due to its makeup of constituent states, is the gold standard of transportation expertise throughout the nation and the world.

Membership in AASHTO is on an agency basis, and only government agencies can belong. There are no individual memberships from either the public or private sectors. Member Department dues are calculated by AASHTO by distributing one-half total dues evenly among the 52 member departments and distributing the other one-half of total dues in accordance with each member department's Federal-aid highway apportionments of the year in which the dues are scheduled.

Listed below are answers to standard questions required for Governor and Council organization dues and membership approval submissions:

1. How long has this organization been in existence and how long has this agency been a member of this organization?

*AASHTO was founded in 1914; the Department has been a member since AASHTO's inception.*

2. Is there any other organization which provides the same or similar benefits that your agency belongs to?

*There are no other organizations that provide these benefits to the Department.*

3. How many other states belong to this organization and is your agency the sole New Hampshire state agency that is a member?

*AASHTO is over all 50 U.S. states, the Department is the only NH state agency that is a member.*

4. How are the dues structure established? (Standard fee for all states, based on population, based on other criteria, etc.)

*Membership dues are calculated by distributing one-half total dues evenly among the 52 member departments and distributing the other one-half of total dues in accordance with each member department's Federal-aid highway apportionments of the year in which the dues is scheduled. Membership dues have not increased for several years. Additional dues are assessed in accordance with each TSP in which the state participates.*

5. What benefit does the state receive from participating in this membership?

*Membership in AASHTO assists the NH Department of Transportation in meeting its responsibility to address the transportation needs of the State of New Hampshire. As a member of AASHTO, the NH Department of Transportation benefits greatly in the following areas: setting technical engineering standards; conducting materials and products research and testing; providing training and career development; and offering a forum for considering national/international administrative, financial, legal, and operational state-of-the-art practices. For example, consolidated core policy principles for federal transportation reauthorization, and associated detailed topic area whitepapers, that are being developed by organization members under AASHTO oversight will be central to developing and guiding transportation reauthorization reflective of State's needs and priorities through congressional committees in the next year. Additionally, the regional subgroup of AASHTO, the Northeast Association of State Transportation Officials (NASTO) also serves a valuable role in bringing leadership of northeast state DOTs together to work for common interests and transportation issues in this region.*

*The return on investment of AASHTO membership is considerable. As members and participants NH receives the design standards and manuals. If we had to purchase this material it would cost in excess of \$55,000. There are over 65 DOT staff actively involved in various AASHTO Committees and activities. The training and professional development value of this involvement, even at a nominal assumed cost would be a value range of \$35,000 or more. If NH had to develop the design standards we help develop as member of AASHTO independently the cost would likely be hundreds of thousand of dollars.*

6. Are training or educational/research materials included in the membership? If so, is the cost included? Explain in detail.

*AASHTO has many educational seminars, research projects, and technical committees in which the travel expenses are included in the membership fee. AASHTO offers specific services and products that are discipline or software related and are available at an additional cost.*

7. Is the membership required to receive any federal grants or required in order to receive or participate in licensing or certification exams? Explain.

*This membership is not required to receive federal grants, participate in licensing or certification of exams.*

8. Is there any travel included with this membership fee? Explain in detail any travel including the number of employees involved, the number of trips, destination of known and purposes of membership-supported trips.

*Some travel to membership meetings is included with the membership fees and can vary year to year.*

9. Which state agency employees are directly involved with this organization? (Indicate if they are members, voting members, committee members, and /or officers of the organization).

*As noted, AASHTO is a membership sourced organization historically based on a successful volunteer model to leverage and capitalize on the collective knowledge of state DOTs. As such, multiple personnel within the Department participate in various activities, projects, and committees with the different programs and discipline areas in AASHTO as necessary.*

10. Explain in detail any negative impact to the state if the Agency did not belong to this organization.

*Should the Department no longer be a member of AASHTO, the Department and the State would suffer. We would be less informed of transportation issues affecting NH and would not have the voice or representation in Washington on transportation issues, in particular forthcoming reauthorization, that AASHTO affords. NHDOT would be much less effective in supporting NH's transportation system, needs and connectivity to the rest of the country if we were not part of AASHTO.*

Your approval of this resolution is respectfully requested.

Sincerely,



David Rodrigue, P.E.  
Commissioner

Attachments

## **Summary of the Department of Transportation's American Association of State Highway and Transportation Officials (AASHTO) Technical Service Programs (TSPs) participation for Federal Fiscal Year 2027**

### ***Common Features to all TSPs:***

- Annual meetings with travel assistance included
- In-person / online training opportunities for NHDOT staff and outreach programs for K-12 students pursuing STEM careers
- Updated reference manuals / construction material testing standards
- Access to best practice reference materials for all Transportation aspects developed by member States
- Guidelines for required federal reporting

### **AU 2916 Public Transportation \$5,000**

**Transit Management Program (TMP)** - serves as a central conduit for administrators/managers from all member states to share regulatory updates, operational challenges, and similar content unique to state agencies that oversee Federal Transit Administration (FTA) grant programs.

### **AU 3036 SPR Research \$112,000**

**AASHTO Materials Guidelines (\$10,000)** - the NHDOT Specifications and the Qualified Products List (QPL) makes numerous references to the standards developed by the technical subcommittees and coordinating consultants associated with this TSP.

**AASHTO Equipment Management (\$10,000)** - the Equipment Management TSP facilitates collaboration with other state DOTs with similar fleet management systems. The program provides a formal website with innovations posted by other state DOTs helping NHDOT improve fleet effectiveness and efficiency.

**AASHTO Structures Guidelines (\$23,000)** - the Structures Guidelines TSP supports efforts by the AASHTO Committee on Bridges and Structures, several of its technical subcommittees, and a coordinating consultant in updating and revising the Load and Resistance Factor Design (LRFD) Bridge Design Specification manual which has been fully adopted by the NHDOT as well as considered updates to the Guide Specifications and Commentary for Vessel Collision Design of Highway Bridges, 2nd Edition.

**AASHTO Product Evaluation and Audit Solutions (\$25,000)** – the Product Evaluation and Audit Solutions (PEAS) TSP is a repository of performance data, the material/product types tested are referenced in NHDOT's Standard Specifications. The repository of performance data is used to qualify materials and products in maintenance of the Qualified Products List (QPL).

**AASHTO Winter Weather Management (\$4,000)** - the Winter Weather Management TSP provides a wide range of resources important to NHDOT, including levels of service, performance measures, plow route optimization and direct access to other member organizations' documents and reports on winter maintenance topics.

**AASHTO Preservation Management (\$25,000)** - the Preservation Management TSP provides knowledge transfer between State DOTs and a link for DOT practitioners to industry and academia on new products, better construction methods, and online research. The program also provides a means of accessing information about bridge and pavement preservation practices and innovations from other states, some of which have more comprehensive pavement and bridge preservation programs.

**AASHTO Operations (\$15,000)** - the Operations TSP was initiated to support the development and implementation of the Transportation Operations Manual (TOM), a publication that provides guidance to Transportation agencies on system management and operations. As technology evolves this manual will be revised to provide guidance on effective practices using technology to assist in safety on the highways.

#### **AU 2944 SPR Planning \$37,850**

**AASHTO Performance Management (PMT)** - The Performance Management TSP provides access to the RITIS (Regional Integrated Transportation Information Systems) MAP-21 data integration and reporting platform used to meet federal performance requirements for mandatory FHWA travel time reliability reporting for both required systems performance measures and highway performance (HPMS) for both NHDOT and to the four Metropolitan Planning Organizations (MPOs) as well as useful resources that are used in our continued implementation of Asset Management.

#### **AU 3035 Materials & Research \$22,000**

**AASHTO re:source accreditation program** - this TSP is called the re:source accreditation program and allows NHDOT to meet the Federal Highway Administration (FHWA) requirement that State DOTs have their central laboratory accredited by a laboratory accreditation program per federal regulation 23 CFR 637.209 (a)(2). The central laboratory for NHDOT is located at Material & Research. Through this program accredited laboratories undergo rigorous third-party assessments and a thorough review of the laboratory's quality management system. This TSP also supports the AASHTO Subcommittee on Materials that authors the methods and standards followed by NHDOT referenced throughout the Standard Specifications for Road & Bridge Construction.

#### **AU 3027 Employee Training \$34,000**

**AASHTO STEM Outreach Solutions (\$14,000)** - STEM Outreach Solutions is a robust program aimed at encouraging students in grades K–12 to pursue civil engineering and transportation curriculum in colleges and universities. The program provides curriculum enhancements that demonstrate engineering and transportation principles and sends trained transportation volunteers into the classroom to work directly with students.

**AASHTO Technical Training Solutions (TTS) (\$20,000)** – TTS provides essential support and resources to the NHDOT and other transportation agencies across the United States, focusing on improving transportation infrastructure and workforce training. The services covered in this program cover a wide range of training in the fields of construction, maintenance, materials and other topics and are designed to provide expertise, support, and resources to help transportation professionals address complex challenges and meet the evolving needs of the transportation industry.



Garrett T. Eucalitto, *President*  
Commissioner, Connecticut Department of Transportation  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

INVOICE #: C000037-6400-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Materials Guidelines	\$ 10,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Garrett T. Eucalitto, *President*  
Commissioner, Connecticut Department of Transportation  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

INVOICE #: C000037-6466-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Equipment Management	\$ 10,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

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Commissioner, Connecticut Department of Transportation  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

INVOICE #: C000037-6320-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Structures Guidelines	\$ 23,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

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INVOICE #: C000037-6410-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Transit Management	\$ 5,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

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Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

INVOICE #: C000037-6450-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Product Evaluation and Audit Solutions	\$ 25,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

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Commissioner, Connecticut Department of Transportation  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

INVOICE #: C000037-6455-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Winter Weather Management	\$ 4,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

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FEDERAL I.D.#: 53-0204654

INVOICE #: C000037-6310-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO STEM Outreach Solutions	\$ 14,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

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Jim Tymon, *Executive Director*

FEDERAL I.D. #: 53-0204654

INVOICE #: C000037-6200-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Technical Training Solutions	\$ 20,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

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Commissioner, Connecticut Department of Transportation  
Jim Tymon, *Executive Director*

FEDERAL I.D. #: 53-0204654

INVOICE #: C000037-6790-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Performance Management	\$ 15,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

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Philadelphia, PA, 19171-5051

## Agreement to Participate in the AASHTO Transportation Performance Management Technical Service Program for Optional Services:

### Background

The New Hampshire Department of Transportation, as a participant in AASHTO's *Transportation Performance Management Technical Services Program (TPM TSP) Core Services*, would like to access elements of the *Deep-Dive PM3 Planning Analytics* as optional services, as detailed below. This agreement covers participation and services that will be provided for a period of 12 months, beginning July 1, 2026, and ending June 30, 2027.

### Services

In addition to agreeing to participate in the core services of the TPM TSP, this agreement covers the purchase of licenses for the optional services *Deep-Dive PM3 Planning Analytics* provided under the AASHTO TPM TSP as follows:

X	<p><b>Mandatory TPM TSP Core Services:</b> 1) Develop and deliver learning capacity development resources; 2) establish and maintain the TPM Information Clearinghouse; and 3) support knowledge transfer among member departments. <b>Participation in AASHTO TPM TSP core services is required in order to access the optional services.</b></p>
X	<p><b>Optional Task #1: PM3 (MAP-21) Federal Reporting Support</b> — RITIS web portal access for 12 months to the MAP-21 suite of target setting and PM3 reporting tools covering New Hampshire’s NHS/NPMRDS highway network, including the “Easy Button” tool for the 2026 PM3 HPMS reports due by June 15, 2027. There are no usage or user seat limits for use of these tools.</p>
	<p><b>Optional Task #2: Extended network NPMRDS data</b> — RITIS web portal access for 12 months to NPMRDS-formatted data expanded to the full TMC network (all TMC road segments, not just the NHS network); current year plus data backfill to January 1, 2016.</p>
	<p><b>Optional Task #3: Deep-dive NPMRDS Analytics</b> — RITIS web portal access for 12 months to Deep-dive (NPMRDS) Analytics for NPMRDS-formatted data that provide additional performance measures, animated maps, graphs, congestion heat maps, user delay cost, and other capabilities; unlimited user accounts and usage for DOT and partnering agency, MPO, Consultant firm, and University staff.</p>
	<p>Placeholder for additional optional services if needed.</p>

**Cost**

New Hampshire DOT is committing to participate in the AASHTO TPM TSP for the AASHTO Fiscal Year 2027 (July 1, 2026 – June 30, 2027). New Hampshire DOT agrees to pay the mandatory Core Services fee in addition to costs and administrative processing fees for Optional Services based on the rates developed by the University of Maryland Center for Advanced Transportation Technology (CATT) Lab in Table 1A.

<b>Total Cost for Core Services:</b>	<b>\$15,000</b>
Optional Task #1: PM3 Federal Reporting Support	\$22,850
<b>Total Cost for Optional Services:</b>	<b>\$22,850</b>
<b>Total Cost:</b>	<b>\$37,850</b>

New Hampshire DOT agrees to pay a total cost of **\$37,850** within Fiscal Year 2027 (July 1, 2026 – June 30, 2027) for AASHTO TPM TSP participation, core services, and optional services.

**Payment Schedule**

New Hampshire DOT will be invoiced by AASHTO as follows for the services described and agreed upon above (*please select one*):

- The AASHTO TPM TSP Core Services cost of \$15,000 will be paid through the Fiscal Year 2027 Comprehensive AASHTO TSP Solicitation process. AASHTO will invoice separately the remaining amount of **\$22,850** for optional services in the first quarter of Fiscal Year 2027.
- The total cost of **\$37,850** will be invoiced together for both Core Services and Optional Services in the first quarter of Fiscal Year 2027.

**Contacts**

Please indicate New Hampshire DOT's Technical Contact and the Invoice Contact for the TSP:

<b>Technical Contact</b>	
Name:	Casey Shingleton
Telephone:	603.271.8733
E-Mail:	casey.shingleton@dot.nh.gov

<b>Invoice Contact</b>	
Name:	Brittany M. Shute
Telephone:	603.271.1620
E-Mail:	brittany.m.shute@dot.nh.gov

**Signature**

**Brittany M. Shute, Administrator- AMPS**

Name and Position

Brittany M. Shute  Digitally signed by Brittany M. Shute  
DN: c=US, e=Brittany.m.shute@dot.nh.gov, o=NH Department of  
Transportation, ou=AMPS, cn=Brittany M. Shute  
Date: 2026.04.27 15:53:44-04'00

Signature

04/27/2026  
Date

## COST TABLES – NEW HAMPSHIRE

Table 1A: State DOT annual costs for Tasks 1-4 (PM3 Tools, Expanded NPMRDS Dataset, Deep-Dive Analytics, and Agency Integration)

DOT SECTION, TASKS 1-4					
		Task 1	Task 2	Task 3	Task 4
(Eff. July 1 '26 to June 30 '27)		PM3 Tools / Easy Button	Expanded dataset w/ backfill*	Deep-Dive Analytics	Agency Data Integration (RITIS)
Statewide NHS Mileage	State DOT	Annual Cost to Agency			
<2,500	AK, CT, DE, DC, HI, ME, MD, NH, PR, RI, VT, WV	\$22,850	\$42,530	\$94,150	(TBD)**
2,500 to 5,000	AL, AZ, AR, CO, ID, IN, KS, KY, LA, MA, MS, MT, NE, NV, NJ, NM, ND, OK, OR, SC, SD, TN, UT, VA, WA, WY	\$26,830	\$59,470	\$125,460	(TBD)
>5,000	GA, IL, IA, MI, MN, MO, NY, NC, OH, PA, WI	\$30,800	\$76,500	\$167,280	(TBD)
Extra large states	CA, FL, TX	\$35,800	\$108,830	\$188,190	(TBD)
	* 12-month credit for backfill if previously paid, by mileage bin: -\$16,700, -\$23,300, -\$30,000, or -\$41,700		* (see left)		** Costs vary per the number, size and complexity of agency data feeds



Garrett T. Eucalitto, *President*  
Commissioner, Connecticut Department of Transportation  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

INVOICE #: C000037-6457-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Preservation Management	\$ 25,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

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Garrett T. Eucalitto, *President*  
Commissioner, Connecticut Department of Transportation  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

INVOICE #: C000037-6830-2027

April 29, 2026

**BILLED TO:**

Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Operations Technical Services Program, OPS	\$ 15,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Garrett T. Eucalitto, *President*  
Commissioner, Connecticut Department of Transportation  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

INVOICE #: C000037-6110-2027

April 29, 2026

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Mr. David Rodrigue  
Commissioner  
New Hampshire Department of Transportation  
PO Box 483 | 7 Hazen Drive  
Concord, New Hampshire 03302-0483

Support for FY 2027 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO re:source	\$ 22,000
<b>Total for New Hampshire Department of Transportation</b>	<b>\$ _____</b>

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