

The State of New Hampshire
Department of Environmental Services



Robert R. Scott, Commissioner

5D - 6/3/26

April 28, 2026

Her Excellency, Governor Kelly A. Ayotte
and the Honorable Council
State House
Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the Department of Environmental Services (NHDES) to amend a **Sole Source** contract (PO#1093235) with Revive Environmental Technology, LLC (Revive), Columbus, OH (VC#449643-B001) by extending the contract end date to June 30, 2027 from June 30, 2026, effective upon Governor and Council approval through June 30, 2027. The original agreement was approved by Governor & Council on June 28, 2023, Item #167, amended on June 26, 2024 as Item #5K, and amended on May 21, 2025 as Item #5Q. This is a no cost time extension. 61% Hazardous Waste Cleanup Funds and 39% Emerging Contaminant Funds.

EXPLANATION

This contract amendment is needed as Revive has requested additional time to complete the destruction of 11,017 gallons of aqueous film-forming foam (AFFF) that was collected from several fire departments during the take-back events conducted in August 2024. Revive has experienced slower processing rates in their PFAS destruction equipment than originally anticipated which has significantly extended the overall project time. This has been due to a lower tolerance in some of the treatment components causing a reduction in throughput to preserve equipment lifespan and prevent downtime related to equipment failure. To date, Revive has successfully processed 5,574 gallons of the collected AFFF material. This contract is **Sole Source** because Revive is the only contractor in the North American market with a fully permitted facility using supercritical water oxidation technology as a permanent destruction option for disposal of AFFF containing PFAS. To date, \$207,028.40 of the \$668,258.00 budget has been spent.

The amendment has been approved by the Office of the Attorney General as to form, substance, and execution.

We respectfully request your approval.

Robert R. Scott
Commissioner

AMENDMENT #3
CONTRACT AGREEMENT
BETWEEN
STATE OF NEW HAMPSHIRE
DEPARTMENT OF ENVIRONMENTAL SERVICES
AND
REVIVE ENVIRONMENTAL TECHNOLOGY, LLC

WHEREAS the State of New Hampshire Department of Environmental Services (NHDES) has entered into a contract agreement (Agreement) with Revive Environmental Technology, LLC (Revive) in the amount of \$668,258 to collect, transport, and dispose of Class B Aqueous Firefighting Foam (AFFF), effective June 28, 2023 through June 30, 2024.

WHEREAS Amendment 1 to the Agreement was approved by Governor and Council on June 26, 2024, as Item #5K extending the original project deadline from June 30, 2024 to May 31, 2025.

WHEREAS Amendment 2 to the Agreement was approved by Governor and Council on May 21, 2025, as Item #5Q extending the project deadline from May 31, 2025 to June 30, 2026.

WHEREAS NHDES and Revive wish to amend the Agreement in certain respects.

NOW THEREFORE, in consideration of the foregoing, and the covenants and conditions contained in the Agreement and set forth herein, the parties hereto do hereby agree as follows:

1. Amendment and Modification to Agreement: The Agreement is hereby amended as follows:
 - a. The Completion Date set forth in Provision 1.7 of the Agreement shall be revised to read: June 30, 2027.
 - b. The schedule in Exhibit B, Section E of the Agreement shall be updated with the new timeline indicated below.

Deliverables	Timeline
Collection of AFFF	July 2024 – September 2024
AFFF Disposal	September 2024 – March 2027
AFFF Disposal Documentation	March 2025 – April 2027
Program Completion Report	April 2027 – June 2027

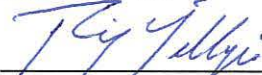
2. Effective Date of Amendment: This Amendment shall take effect upon the date of Governor and Council approval.
3. Continuance of Agreement: Except as specifically amended and modified by the terms and conditions of this Amendment, the Agreement, and the obligations of the parties thereunder, shall remain in full force and effect in accordance with the terms and conditions set forth therein.

IN WITNESS WHEREOF, the parties have hereunto set their hands as of the day and year written below.

THE STATE OF NEW HAMPSHIRE
DEPARTMENT OF ENVIRONMENTAL SERVICES

By: 
Robert R. Scott, Commissioner
Department of Environmental Services

REVIVE ENVIRONMENTAL
TECHNOLOGY, LLC

By: 
Rick Gillespie, Chief Executive Officer
Revive Environmental Technology, LLC

Approval by OFFICE OF THE ATTORNEY GENERAL:

As to form, substance and execution

Date: 5/12/26 By:  Melissa Fales
Assistant Attorney General

State of New Hampshire

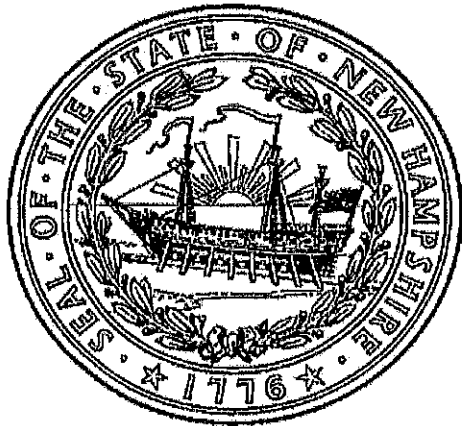
Department of State

CERTIFICATE

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that REVIVE ENVIRONMENTAL TECHNOLOGY LLC is a Delaware Limited Liability Company registered to transact business in New Hampshire on March 13, 2023. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: **926052**

Certificate Number: **0007909792**



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed
the Seal of the State of New Hampshire,
this 16th day of April A.D. 2026.

A handwritten signature in black ink, appearing to read "D. Scanlan", is written over a faint circular stamp that matches the Seal of the State of New Hampshire.

David M. Scanlan
Secretary of State

Revive Environmental Technology, LLC
Certificate of Authority

I, Matthew Massey, am the General Counsel and an officer of Revive Environmental Technology, LLC (“Revive”), a limited liability company under RSA 304-C:9.

I certify that Rick Gillespie, Chief Executive Officer, is authorized to bind Revive. I further certify that it is understood that the State of New Hampshire will rely on this certificate as evidence that Rick Gillespie currently occupies the position indicated and has full authority to bind the Revive. This authorization shall remain valid for thirty (30) days from the date of this Corporate Resolution.

DATED: April 27, 2026

ATTEST:

By: _____

Name: Matthew Massey

Title: General Counsel



513.605.3522
9435 Waterstone Blvd., Suite 250
Cincinnati, Ohio 45249
www.ironroad.us

April 16, 2026

Re: Revive Environmental Technology, LLC,

To Whom It May Concern:

The PEO Master Agreement went into effective on March 17, 2023, between IronRoad, Inc., headquartered at 9435 Waterstone Boulevard, Suite 250, Cincinnati, Ohio 45249, and Revive Environmental Technology, LLC, whose principal office is located at 505 King Ave, Columbus, OH 43201. Revive Environmental Technology, LLC entered into a co-employment relationship with IronRoad, Inc. as a Professional Employer Organization.

Due to the co-employment relationship, IronRoad, Inc. was able to establish a Multi-State Workers Compensation plan utilizing, Key Risk Insurance Company, as the Insurance Company. Through this policy, Workers Compensation coverage is provided in all states except monopolistic states (ND, OH, WA, WY) for employees of Revive Environmental Technology, LLC.

For additional questions, related to this letter, please contact IronRoad at wkallgren@ironroad.us.

Sincerely,

Whitney Kallgren

Whitney Kallgren– VP of Operations

9435 Waterstone Blvd. | Suite 250 | Cincinnati, Ohio 45249
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email: wkallgren@ironroad.us