



**THE STATE OF NEW HAMPSHIRE**  
DEPARTMENT OF TRANSPORTATION



10  
MAR 25 2026

David Rodrigue, P.E.  
Commissioner

Michelle L. Winters  
Deputy Commissioner

The Honorable Ken Weyler, Chairman  
Fiscal Committee of the General Court  
State House  
Concord, NH 03301

Division of Operations  
March 9, 2026

Her Excellency, Governor Kelly A. Ayotte  
and the Honorable Council  
State House  
Concord, New Hampshire 03301

**REQUESTED ACTION**

Pursuant to RSA 228:12, authorize the Department of Transportation to transfer \$5,930,000 from the Highway Surplus Account to fund winter maintenance activities, effective upon Fiscal Committee and Governor and Council approval through June 30, 2026. **100% Highway Funds.**

Funds are to be budgeted as follows:

**From:** 04-096-096-960015-363615-0000 Highway Surplus Account \$5,930,000

04-096-096-960515-2928	Current Budget FY2026	Requested Change	Revised Budget FY2026
<b>Winter Maintenance</b>			
<b>Source of Funds</b>			
<b>Revenue:</b>			
000-000015 Highway Funds	\$50,678,696	\$5,930,000	\$56,608,696
<b>Total</b>	<b>\$50,678,696</b>	<b>\$5,930,000</b>	<b>\$56,608,696</b>
<b>Expenses:</b>			
017 500147 FT Employees Special Payment	\$3,598,840	\$0	\$3,598,840
018 500106 Overtime	6,993,822	300,000	7,293,822
019 500105 Holiday Pay	44,800	0	44,800
020 500200 Current Expense	18,995,911	2,000,000	20,995,911
022 500257 Rents-Leases Other than State	15,518,673	1,250,000	16,768,673
023 500291 Heat, Electricity, Water	1,092,000	0	1,092,000
024 500225 Maint. Other than Bldg-Grounds	143,355	0	143,355

<b>04-096-096-960515-2928</b>	<b>Current Budget FY2026</b>	<b>Requested Change</b>	<b>Revised Budget FY2026</b>
030 500311 Equipment New Replacement	1,056,790	0	1,056,790
037 500174 Technology-Hardware	50,042	0	50,042
038 500175 Technology-Software	25,100	0	25,100
039 500180 Telecommunications	169,000	0	169,000
047 500240 Own Forces Maint Bldgs & Grnds	30,000	0	30,000
048 500226 Contractual Maint Bldgs & Grnds	44,000	80,000	124,000
049 584914 Transfers to Other State Agencies	100,000	75,000	175,000
050 500109 Personal Service Temp	432,934	25,000	457,934
060 500601 Benefits	2,017,027	2,200,000	4,217,027
070 500704 In-State Travel Reimbursement	230,291	0	230,291
103 500741 Contracts for Op Services	136,111	0	136,111
<b>Total</b>	<b>\$50,678,696</b>	<b>\$5,930,000</b>	<b>\$56,608,696</b>

#### **EXPLANATION**

The Department requests authorization to transfer from the Highway Surplus Account, the amount of \$5,930,000 for additional winter maintenance expenditures. Specific explanations relating to the Department's spending requests from the Highway Surplus account are as follows:

#### **Winter Maintenance (2928) 100% Highway Funds**

- Class 018    Increase Overtime by \$300,000. This anticipated increase is to cover additional overtime expenditures during snow and ice removal during and following winter storms.
- Class 020    Increase Current Expense by \$2,000,000. This anticipated increase is to cover anti-icing materials usage and to replenish the salt sheds before the salt contract expires.
- Class 022    Increase Rents-Leases Other than State by \$1,250,000. This estimated increase is to cover the use of private contractors and equipment who assist with snow removal activities.
- Class 048    Increase Contractual Maint Buildings & Grounds by \$80,000. These funds are needed to cover repairs related to winter maintenance activities.
- Class 049    Increase Transfers to Other State Agencies by \$75,000. Additional funds are needed to cover increased participation by non-DOT state personnel in support of winter maintenance activities.
- Class 050    Increase Personal Service Temp by \$25,000. This increase is due to increased usage of part-time and seasonal employees assisting with winter maintenance activities.
- Class 060    Increase Benefits by \$2,200,000. This increase is to cover negative balances as well as additional overtime and part-time labor costs to clear roads during and after winter storm events.

Due to current projected winter maintenance costs, the expenditures in the above class lines for snow removal activities are anticipated to exceed the current budget.

These transfers are required to address negative lapses associated with employee pay, to increase funding available for temporary and seasonal help, to address anticipated need for anti-icing materials, and to ensure vendors and contractors are paid for services provided on a timely basis.

As in previous years, any funds not expended will be lapsed back into the Highway Fund during Fiscal Year end close.

Please see below charts for the five-year trends for salt cost per ton and the actual lapses back to the Highway Fund related to winter maintenance transfers.

**5-Year Cost Trend for Salt per ton**

Fiscal Year	2022	2023	2024	2025	2026
<b>Salt per ton cost</b>	\$70.36	\$84.58	\$82.58	\$80.94	\$82.57
<b>Percentage change from prior year</b>	--	20.21%	(2.36%)	(2.00%)	2.02%

**5-Year Winter Maintenance Lapse back to the Highway Fund**

Fiscal Year	2022	2023	2024	2025	2026
<b>Total Transfer Amount Requested</b>	\$3,945,000	\$9,695,000	\$6,555,000	\$10,001,710	\$19,148,436
<b>Lapsed Funds related to Winter Maintenance Transfer Request</b>	402,606	2,606,653	2,650,380	2,501,920	TBD
<b>Transfer Funds Expended for Winter Maintenance Activities</b>	\$3,542,394	\$7,088,347	\$3,904,620	\$7,499,790	TBD

See attached surplus schedule for the available balance in the Highway Fund.

Your approval of this resolution is respectfully requested.

Sincerely,



David M. Rodrigue, P.E.  
Commissioner

Attachment

State of New Hampshire

Surplus Statement - Highway Fund  
Fiscal Years 2023-2026

3/6/2026

(expressed in millions)

	Actual Per ACFR FY 2023	Actual Per ACFR FY 2024	Actual Per ACFR FY 2025	Budget C of C <sup>(1)</sup> FY 2026
<b>Undesignated Fund Balance, July 1 (Budgetary)</b>	\$ 147.8	\$ 148.4	\$ 123.9	\$ 110.3
<b>Additions:</b>				
Unrestricted Revenue				
Gasoline Tax	126.8	128.5	127.2	127.7
Motor Vehicle Fees (actual includes Plea by Mail / Real ID)	126.7	137.3	141.7	131.7
Other	2.0	0.9	0.8	0.2
Less: Cost of Collection, net of lapse-DOS	(28.1)	(31.3)	(33.0)	(36.1)
Other Credits (FY23 \$10M; FY26 \$9.0M) <sup>(2)</sup>	10.0	-	-	9.0
<b>Total Additions</b>	<b>237.4</b>	<b>235.4</b>	<b>236.7</b>	<b>232.5</b>
<b>Deductions:</b>				
Appropriations Net of Estimated Revenues-DOT	(227.0)	(244.3)	(250.5)	(255.4)
Appropriations Net of Estimated Revenues-DOS/Other	(37.0)	(39.9)	(41.5)	(47.4)
<b>Appropriations Net of Estimated Revenue SUBTOTAL</b>	<b>(264.0)</b>	<b>(284.2)</b>	<b>(292.0)</b>	<b>(302.8)</b>
<b>Additional Appropriations:</b>				
Transfer from Highway Surplus - Winter Maintenance RSA 228:12 - January 2026	(9.7)	(6.6)	(5.7)	(3.8)
Transfer from Highway Surplus - Winter Maintenance RSA 228:12 - February 2026	-	-	-	(9.4)
Transfer from Highway Surplus - Winter Maintenance RSA 228:12 - March 2026 (3)	-	-	-	(5.9)
Transfer from Highway Surplus - Block Grant Shortfall RSA 235:23, I	-	-	-	(1.3)
Transfer from Highway Surplus - Workers' Compensation RSA 21-I:24, II	-	-	-	(0.1)
Transfer from Highway Surplus - Winter Maintenance Retention Bonus	(4.3)	(4.2)	(3.5)	-
Transfer from Highway Surplus - Purchase of Leased Backhoes	-	(4.8)	-	-
Transfer from Highway Surplus - CBA: Increased Winter and new Non-Winter Stipends	-	(1.3)	(5.6)	-
<b>Subtotal Additional Appropriations</b>	<b>(14.0)</b>	<b>(16.9)</b>	<b>(14.8)</b>	<b>(20.5)</b>
<b>Less Lapse:</b>				
Lapse-DOT <sup>(4)</sup>	44.7	40.9	53.1	35.0
Lapse-DOS/Other <sup>(4)</sup>	1.7	4.4	9.0	4.0
<b>Subtotal Lapse</b>	<b>46.4</b>	<b>45.3</b>	<b>62.1</b>	<b>39.0</b>
Other (Debits)	(5.2)	(4.1)	(5.6)	(1.5)
<b>Total Deductions</b>	<b>(236.8)</b>	<b>(259.9)</b>	<b>(250.3)</b>	<b>(285.8)</b>
<b>Current Year Activity</b>	<b>0.6</b>	<b>(24.5)</b>	<b>(13.6)</b>	<b>(53.3)</b>
<b>Total Fund Balance, June 30 (Budgetary)</b>	<b>148.4</b>	<b>123.9</b>	<b>110.3</b>	<b>57.0</b>
GAAP and Other Adjustments <sup>(2)</sup>	(35.0)	(37.7)	(47.2)	(20.0)
<b>Undesignated Fund Balance, June 30 (GAAP)</b>	<b>113.4</b>	<b>86.2</b>	<b>63.1</b>	<b>37.0</b>

**Notes**

- (1) FY26 numbers from Committee of Conference 6/19/25
- (2) FY26 includes Motor Vehicle Fee Increase (HB2) \$10.5M; Passenger MV Inspection Repeal (HB2 / HB649) \$(1.6)M; Expedited Driveway Permit Revenue (HB2) \$0
- (3) Assuming approval of current transfer request
- (4) Split of FY26 Lapse from Governor's Executive Budget Summary p. 28