



The State of New Hampshire
Department of Environmental Services

Robert R. Scott, Commissioner



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October 23, 2025

Her Excellency, Governor Kelly A. Ayotte
 and the Honorable Council
 State House
 Concord, NH 03301

REQUESTED ACTION

Authorize the NH Department of Environmental Services (NHDES) to award a grant to the Association of U.S. Delegates to the Gulf of Maine Council on the Marine Environment (VC #172667-B001), Falmouth, ME, in the amount of \$9,000 to support the Gulf of Maine Council Coordinator, effective upon Governor and Council approval through June 30, 2026. 100% federal funds.

Funds are available in the following account.

03-44-44-442010-3642-072-500575	<u>FY2026</u>
Dept. Environmental Services, Coastal Zone Management, Grants – Federal	\$9,000

EXPLANATION

The NHDES Coastal Program requests approval to support the Gulf of Maine Council (GOMC) for the Marine Environment council coordination. This grant is specifically described in the approved underlying funding award to NHDES from the National Oceanic and Atmospheric Administration (NOAA). This support is the result of our fellow New England states and Maritime Provinces sharing the approximate \$90,000 annual costs for a common purpose.

The State of New Hampshire, through NHDES, has been a member of the GOMC since it was formed in 1989 by the governors and premiers of the states and provinces bordering the Gulf of Maine. The GOMC is a U.S.-Canadian partnership of government and non-government organizations formed to maintain and enhance environmental quality in the Gulf of Maine to allow for sustainable resource use by existing and future generations. Membership provides New Hampshire with a voice in the discussion of important issues affecting the State’s coastal watersheds and offers the opportunity to address coastal issues that affect New Hampshire from beyond our borders.

The GOMC cultivates participation and idea sharing among the five jurisdictions bordering on the Gulf (the states of Maine, Massachusetts and New Hampshire, and the Canadian Provinces of New Brunswick and Nova Scotia). To carry this out, a Council Coordinator is contracted to provide services to support the GOMC activities. This position is crucial to the annual operation of the GOMC and enables the organization to run smoothly and successfully.

NHDES will provide \$9,000 of costs through this federal grant. The Association of U.S. Delegates to GOMC on the Marine Environment will provide \$10,000 in matching funds. A budget breakdown is

provided in Attachment A. While this agreement is under the \$10,000 threshold, it requires G&C approval because GOMC has received more than \$10,000 total for other projects to date.

In the event that federal funds are no longer available, general funds will not be requested to support the project. This agreement has been approved by the Office of the Attorney General as to form, execution and content.

We respectfully request your approval.

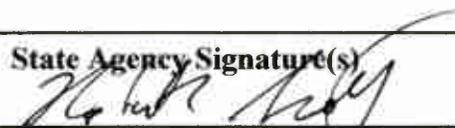
A handwritten signature in black ink, appearing to read "Robert R. Scott", written over a horizontal line.

Robert R. Scott, Commissioner

GRANT AGREEMENT

The State of New Hampshire and the Grantee hereby
Mutually agree as follows:
GENERAL PROVISIONS

1. Identification and Definitions.

1.1. State Agency Name N.H. Department of Environmental Services		1.2. State Agency Address 29 Hazen Drive Concord, NH 03301	
1.3 Grantee Name Association of U.S. Delegates to the Gulf of Maine Council on the Marine Environment		1.4 Grantee Address PO Box 637 Ogunquit, ME 03907	
1.5 Grantee Phone # 987-866-7284	1.6. Account Number 03-44-44-442010-3642-072-500575	1.7. Completion Date June 30, 2026	1.8. Grant Limitation \$9,000.00
1.9. Grant Officer for State Agency Christian Williams, NHDES Coastal Program		1.10. State Agency Telephone Number 603-559-0025	
If Grantee is a municipality or village district: "By signing this form we certify that we have complied with any public meeting requirement for acceptance of this grant, including if applicable RSA 31:95-b."			
1.11. Grantee Signature 1 		1.12. Name & Title of Grantee Signor 1 W. Donald Hudson, President	
Grantee Signature 2		Name & Title of Grantee Signor 2	
Grantee Signature 3		Name & Title of Grantee Signor 3	
1.13 State Agency Signature(s) 		1.14. Name & Title of State Agency Signor(s) Robert R. Scott, Commissioner	
1.15. Approval by Attorney General (Form, Substance and Execution) (if G & C approval required)			
By: 		Assistant Attorney General, On: 11/17/2025	
1.16. Approval by Governor and Council (if applicable)			
By:		On: / /	

2. SCOPE OF WORK: In exchange for grant funds provided by the State of New Hampshire, acting through the Agency identified in block 1.1 (hereinafter referred to as "the State"), the Grantee identified in block 1.3 (hereinafter referred to as "the Grantee"), shall perform that work identified and more particularly described in the scope of work attached hereto as EXHIBIT B (the scope of work being hereinafter referred to as "the Project").

3. AREA COVERED. Except as otherwise specifically provided for herein, the Grantee shall perform the Project in, and with respect to, the State of New Hampshire.

4. EFFECTIVE DATE: COMPLETION OF PROJECT.

4.1. This Agreement, and all obligations of the parties hereunder, shall become effective on the date on the date of approval of this Agreement by the Governor and Council of the State of New Hampshire if required (block 1.16), or upon signature by the State Agency as shown in block 1.14 (“the Effective Date”).

4.2. Except as otherwise specifically provided herein, the Project, including all reports required by this Agreement, shall be completed in ITS entirety prior to the date in block 1.7 (hereinafter referred to as “the Completion Date”).

5. GRANT AMOUNT: LIMITATION ON AMOUNT: VOUCHERS: PAYMENT.

5.1. The Grant Amount is identified and more particularly described in EXHIBIT C, attached hereto.

5.2. The manner of, and schedule of payment shall be as set forth in EXHIBIT C.

5.3. In accordance with the provisions set forth in EXHIBIT C, and in consideration of the satisfactory performance of the Project, as determined by the State, and as limited by subparagraph 5.5 of these general provisions, the State shall pay the Grantee the Grant Amount. The State shall withhold from the amount otherwise payable to the Grantee under this subparagraph 5.3 those sums required, or permitted, to be withheld pursuant to N.H. RSA 80:7 through 7-c.

5.4. The payment by the State of the Grant amount shall be the only, and the complete payment to the Grantee for all expenses, of whatever nature, incurred by the Grantee in the performance hereof, and shall be the only, and the complete, compensation to the Grantee for the Project. The State shall have no liabilities to the Grantee other than the Grant Amount.

5.5. Notwithstanding anything in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made, hereunder exceed the Grant limitation set forth in block 1.8 of these general provisions.

6. COMPLIANCE BY GRANTEE WITH LAWS AND REGULATIONS. In connection with the performance of the Project, the Grantee shall comply with all statutes, laws regulations, and orders of federal, state, county, or municipal authorities which shall impose any obligations or duty upon the Grantee, including the acquisition of any and all necessary permits and RSA 31-95-b.

7. RECORDS and ACCOUNTS.

7.1. Between the Effective Date and the date seven (7) years after the Completion Date, unless otherwise required by the grant terms or the Agency, the Grantee shall keep detailed accounts of all expenses incurred in connection with the Project, including, but not limited to, costs of administration, transportation, insurance, telephone calls, and clerical materials and services. Such accounts shall be supported by receipts, invoices, bills and other similar documents.

7.2. Between the Effective Date and the date seven (7) years after the Completion Date, unless otherwise required by the grant terms or the Agency pursuant to subparagraph 7.1, at any time during the Grantee’s normal business hours, and as often as the State shall demand, the Grantee shall make available to the State all records pertaining to matters covered by this Agreement. The Grantee shall permit the State to audit, examine, and reproduce such records, and to make audits of all contracts, invoices, materials, payrolls, records of personnel, data (as that term is hereinafter defined), and other information relating to all matters covered by this Agreement. As used in this paragraph, “Grantee” includes all persons, natural or fictional, affiliated with, controlled by, or under common ownership with, the entity identified as the Grantee in block 1.3 of these provisions

8. PERSONNEL.

8.1. The Grantee shall, at its own expense, provide all personnel necessary to perform the Project. The Grantee warrants that all personnel engaged in the Project shall be qualified to perform such Project, and shall be properly licensed and authorized to perform such Project under all applicable laws.

8.2. The Grantee shall not hire, and it shall not permit any subcontractor, subgrantee, or other person, firm or corporation with whom it is engaged in a combined effort to perform the Project, to hire any person who has a contractual relationship with the State, or who is a State officer or employee, elected or appointed.

8.3. The Grant Officer shall be the representative of the State hereunder. In the event of any dispute hereunder, the interpretation of this Agreement by the Grant Officer, and his/her decision on any dispute, shall be final.

9. DATA; RETENTION OF DATA; ACCESS.

9.1. As used in this Agreement, the word “data” shall mean all information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations,

computer programs, computer printouts, notes, letters, memoranda, paper, and documents, all whether finished or unfinished.

9.2. Between the Effective Date and the Completion Date the Grantee shall grant to the State, or any person designated by it, unrestricted access to all data for examination, duplication, publication, translation, sale, disposal, or for any other purpose whatsoever.

9.3. No data shall be subject to copyright in the United States or any other country by anyone other than the State.

9.4. On and after the Effective Date all data, and any property which has been received from the State or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason, whichever shall first occur.

9.5. The State, and anyone it shall designate, shall have unrestricted authority to publish, disclose, distribute and otherwise use, in whole or in part, all data.

10. CONDITIONAL NATURE OR AGREEMENT. Notwithstanding anything in this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability or continued appropriation of funds, and in no event shall the State be liable for any payments hereunder in excess of such available or appropriated funds. In the event of a reduction or termination of those funds, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to terminate this Agreement immediately upon giving the Grantee notice of such termination.

11. EVENT OF DEFAULT: REMEDIES.

11.1. Any one or more of the following acts or omissions of the Grantee shall constitute an event of default hereunder (hereinafter referred to as “Events of Default”):

11.1.1 Failure to perform the Project satisfactorily or on schedule; or

11.1.2 Failure to submit any report required hereunder; or

11.1.3 Failure to maintain, or permit access to, the records required hereunder; or

11.1.4 Failure to perform any of the other covenants and conditions of this Agreement.

11.2. Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:

11.2.1 Give the Grantee a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) days from the date of the notice; and if the Event of Default is not timely remedied, terminate this Agreement, effective two (2) days after giving the Grantee notice of termination; and

11.2.2 Give the Grantee a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the Grant Amount which would otherwise accrue to the Grantee during the period from the date of such notice until such time as the State determines that the Grantee has cured the Event of Default shall never be paid to the Grantee; and

11.2.3 Set off against any other obligation the State may owe to the Grantee any damages the State suffers by reason of any Event of Default; and

11.2.4 Treat the agreement as breached and pursue any of its remedies at law or in equity, or both.

12. TERMINATION.

12.1. In the event of any early termination of this Agreement for any reason other than the completion of the Project, the Grantee shall deliver to the Grant Officer, not later than fifteen (15) days after the date of termination, a report (hereinafter referred to as the “Termination Report”) describing in detail all Project Work performed, and the Grant Amount earned, to and including the date of termination.

12.2. In the event of Termination under paragraphs 10 or 12.4 of these general provisions, the approval of such a Termination Report by the State shall entitle the Grantee to receive that portion of the Grant amount earned to and including the date of termination.

12.3. In the event of Termination under paragraphs 10 or 12.4 of these general provisions, the approval of such a Termination Report by the State shall in no event relieve the Grantee from any and all liability for damages sustained or incurred by the State as a result of the Grantee’s breach of its obligations hereunder.

12.4. Notwithstanding anything in this Agreement to the contrary, either the State or, except where notice default has been given to the Grantee hereunder, the Grantee, may terminate this Agreement without cause upon thirty (30) days written notice.

13. CONFLICT OF INTEREST. No officer, member of employee of the Grantee, and no representative, officer or employee of the State of New Hampshire or of the governing body of the locality or localities in which the Project is to be performed, who exercises any functions or responsibilities in the review or

Grantee Initials WDF
Date 2/28/2025

- approval of the undertaking or carrying out of such Project, shall participate in any decision relating to this Agreement which affects his or her personal interest or the interest of any corporation, partnership, or association in which he or she is directly or indirectly interested, nor shall he or she have any personal or pecuniary interest, direct or indirect, in this Agreement or the proceeds thereof.
14. GRANTEE'S RELATION TO THE STATE. In the performance of this Agreement the Grantee, its employees, and any subcontractor or subgrantee of the Grantee are in all respects independent contractors, and are neither agents nor employees of the State. Neither the Grantee nor any of its officers, employees, agents, members, subcontractors or subgrantees, shall have authority to bind the State nor are they entitled to any of the benefits, workmen's compensation or emoluments provided by the State to its employees.
15. ASSIGNMENT AND SUBCONTRACTS. The Grantee shall not assign, or otherwise transfer any interest in this Agreement without the prior written consent of the State. None of the Project Work shall be subcontracted or subgranted by the Grantee other than as set forth in Exhibit B without the prior written consent of the State.
16. INDEMNIFICATION. The Grantee shall defend, indemnify and hold harmless the State, its officers and employees, from and against any and all losses suffered by the State, its officers and employees, and any and all claims, liabilities or penalties asserted against the State, its officers and employees, by or on behalf of any person, on account of, based on, resulting from, arising out of (or which may be claimed to arise out of) the acts or omissions of the Grantee or subcontractor, or subgrantee or other agent of the Grantee. Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the sovereign immunity of the State, which immunity is hereby reserved to the State. This covenant shall survive the termination of this agreement.
17. INSURANCE.
- 17.1 The Grantee shall, at its own expense, obtain and maintain in force, or shall require any subcontractor, subgrantee or assignee performing Project work to obtain and maintain in force, both for the benefit of the State, the following insurance:
- 17.1.1 Statutory workers' compensation and employees liability insurance for all employees engaged in the performance of the Project, and
- 17.1.2 General liability insurance against all claims of bodily injuries, death or property damage, in amounts not less than \$1,000,000 per occurrence and \$2,000,000 aggregate for bodily injury or death any one incident, and \$500,000 for property damage in any one incident; and
- 17.2. The policies described in subparagraph 17.1 of this paragraph shall be the standard form employed in the State of New Hampshire, issued by underwriters acceptable to the State, and authorized to do business in the State of New Hampshire. Grantee shall furnish to the State, certificates of insurance for all renewal(s) of insurance required under this Agreement no later than ten (10) days prior to the expiration date of each insurance policy.
18. WAIVER OF BREACH. No failure by the State to enforce any provisions hereof after any Event of Default shall be deemed a waiver of its rights with regard to that Event, or any subsequent Event. No express waiver of any Event of Default shall be deemed a waiver of any provisions hereof. No such failure of waiver shall be deemed a waiver of the right of the State to enforce each and all of the provisions hereof upon any further or other default on the part of the Grantee.
19. NOTICE. Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the addresses first above given.
20. AMENDMENT. This Agreement may be amended, waived or discharged only by an instrument in writing signed by the parties hereto and only after approval of such amendment, waiver or discharge by the Governor and Council of the State of New Hampshire, if required or by the signing State Agency.
21. CONSTRUCTION OF AGREEMENT AND TERMS. This Agreement shall be construed in accordance with the law of the State of New Hampshire, and is binding upon and inures to the benefit of the parties and their respective successors and assignees. The captions and contents of the "subject" blank are used only as a matter of convenience, and are not to be considered a part of this Agreement or to be used in determining the intent of the parties hereto.
22. THIRD PARTIES. The parties hereto do not intend to benefit any third parties and this Agreement shall not be construed to confer any such benefit.
23. ENTIRE AGREEMENT. This Agreement, which may be executed in a number of counterparts, each of which shall be deemed an original, constitutes the entire agreement and understanding between the parties, and supersedes all prior agreements and understandings relating hereto.
24. SPECIAL PROVISIONS. The additional or modifying provisions set forth in Exhibit A hereto are incorporated as part of this agreement.

Grantee Initials *WDJ/jc*
 Date *3/28/2025*

Exhibit A
Special Provisions

Federal Funds paid under this agreement are from a Federal Cooperative Agreement to the State from the US Department of Commerce (DOC), National Oceanic and Atmospheric Administration. All applicable requirements, regulations, provisions, terms and conditions of this Federal Cooperative Agreement are hereby adopted in full force and effect to the relationship between this Department and the Grantee. This includes, but is not limited to, DOC Financial Assistance Standard Terms and Conditions, and 2 CFR part 200.

Federal Funding Accountability and Transparency Act (FFATA). The Grantee shall comply with the terms of the FFATA by providing NHDES with their Unique Entity Identifier (UEI) number, and all applicable Executive Compensation Data information as required under the FFATA. The UEI number is ZDN7LCZD7GD1.

Exhibit B
Scope of Services

The Association of U.S. Delegates to the Gulf of Maine Council on the Marine Environment is a 501(c)(3) nonprofit organization that will support the activities of the Gulf of Maine Council on the Marine Environment (GOMC) by performing the following.

- I. The Gulf of Maine Council cultivates collaboration and sharing of knowledge, strategies, and tools among the five jurisdictions bordering on the Gulf in support of efforts to promote a healthy and sustainable Gulf of Maine ecosystem. To carry this out, a Council Coordinator is contracted to provide services that benefit all the jurisdictions (the position is paid for jointly by multiple jurisdictions). This position is crucial to the annual running of the GOMC. Some of the specific contractor deliverables that will benefit and be available for use in New Hampshire are as follows:
 - a. Organize up to four international Working Group and two Council meetings including webinars and provide decision items;
 - b. assist the Secretariat in developing and implementing the GOMC work plan; and coordinate Secretariat meetings as needed and provide decision items.

- II. In addition to carrying out the activities above, the Council Coordinator works closely with GOMC committees which include the Climate Network, Coastal and Marine Spatial Planning, and Marine Debris. The committee structure for the upcoming year may vary based on the GOMC work plan. This position enables the organization to run smoothly and successfully and provides support to the current Secretariat.

- III. Interim Report
 - a. Prepare and submit an Interim Report to the New Hampshire Coastal Program summarizing project activities performed during the period from NHDES approval through December 31, 2025. The Interim Report shall be due January 16, 2026.

- IV. Final Report
 - a. Prepare and submit a Final Report to the New Hampshire Coastal Program summarizing project activities performed during the period from NHDES approval through June 30, 2026. The Final Report shall be due June 30, 2026. The Final Report shall include a financial summary of project costs and match documentation.

Funding credit and ADA Compliance: All final work products and outreach materials shall include the NOAA, NHDES and NHCP logos and shall state that "This project was funded, in part, by NOAA's Office for Coastal Management under the Coastal Zone Management Act in conjunction with the New Hampshire Department of Environmental Services Coastal Program." All final work products must meet the applicable Americans with Disabilities Act (ADA) Title II Regulations to the extent practicable and shall be guided by best practices outlined in the

Revised Section 508 Standards of the Rehabilitation Act and the Web Content Accessibility Guidelines (WCAG). At minimum, final work products shall include sans-serif fonts, underlined and descriptive text links, color best practices, captions for audio and video content, headers in tables, images with alt text, gender-neutral text, and consideration of the Plain Writing Act. Examples of final work products and outreach materials include, but are not limited to, project reports, press releases, newsletter articles, websites, videos and signage.

Exhibit C
Method of Payment and Grant Amount

The State shall pay to the Grantee the total reimbursable program costs in accordance with the following requirements:

Reimbursement requests for program costs shall be made by the Grantee using a payment request form as supplied by the State, which shall be completed and signed by the Grantee. The payment request form shall be accompanied by proper supporting documentation in the amount of each requested disbursement and required matching funds. Documentation of reimbursable and matching costs may include invoices for supplies, equipment, services, contractual services, and a report of personnel, travel and indirect costs. For projects that demonstrate progress solely through the submission of interim progress reports, payments shall be made upon receipt, review and approval of the interim progress report and accompanying payment request form. Payments shall be made to the Grantee no more frequently than monthly.

The total reimbursement shall not exceed the grant award of \$9,000.00. Matching funds provided by the Grantee shall total at least \$10,000.00 of non-federal cash and in-kind services.

**Attachment A
Budget Estimate**

Budget Item	Coastal Program Funding	Match	Total
Salaries & Wages			\$0.00
Employee Fringe Benefits			\$0.00
Travel			\$0.00
Supplies & Services (Contractor)	\$9,000.00	\$10,000.00	\$19,000.00
Equipment			\$0.00
Facilities and Administrative Costs			\$0.00
Subtotals	\$9,000.00	\$10,000.00	\$19,000.00
In-Kind Contribution		\$0.00	\$0.00
Total Project Cost			\$19,000.00

State of New Hampshire

Department of State

CERTIFICATE

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that ASSOCIATION OF U.S. DELEGATES TO THE GULF OF MAINE COUNCIL ON THE MARINE ENVIRONMENT is a Maine Nonprofit Corporation registered to transact business in New Hampshire on December 17, 2004. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: **529413**

Certificate Number: **0007264217**



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed
the Seal of the State of New Hampshire,
this 25th day of August A.D. 2025.

A handwritten signature in black ink, appearing to read "D. Scanlan", is written over a faint circular outline.

David M. Scanlan
Secretary of State

Certificate of Authority # 1

(Corporation, Non-Profit Corporation)

Corporate Resolution

I, Priscilla M. Brooks, hereby certify that I am duly elected Clerk/Secretary/Officer of
(Name)

Association of U.S. Delegates to the Gulf of Maine Council on the Marine Environment.
(Name of Corporation)

I hereby certify the following is a true copy of a vote taken at a meeting of the Board of Directors/shareholders, duly called and held on May 23, 2022, at which a quorum of the Directors/shareholders were present and voting.

VOTED: That W. Donald Hudson, Jr., President (may list more than one person) is
(Name and Title)

duly authorized to enter into contracts or agreements on behalf of

Association of U.S. Delegates to the Gulf of Maine Council on the Marine Environment
(Name of Corporation)

with the State of New Hampshire and any of its agencies or departments and further is authorized to execute any documents which may in his/her judgment be desirable or necessary to effect the purpose of this vote.

I hereby certify that said vote has not been amended or repealed and remains in full force and effect as of the date of the contract to which this certificate is attached. This authority **remains valid for thirty (30)** days from the date of this Corporate Resolution. I further certify that it is understood that the State of New Hampshire will rely on this certificate as evidence that the person(s) listed above currently occupy the position(s) indicated and that they have full authority to bind the corporation. To the extent that there are any limits on the authority of any listed individual to bind the corporation in contracts with the State of New Hampshire, all such limitations are expressly stated herein.

DATED: August 27, 2025 **ATTEST:** Priscilla M. Brooks, Secretary
(Name & Title) Gulf of Maine Council
Association



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
08/25/2025

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Verify Insurance Services, LLC DBA Thimble Insurance Services 174 West 4th Street, Suite 204 New York, NY 10014 https://support.thimble.com/	CONTACT NAME: THIMBLE https://support.thimble.com/ PHONE (A/C, No, Ext): FAX (A/C, No): E-MAIL ADDRESS: support@thimble.com																				
	<table border="1"> <tr> <th colspan="2">INSURER(S) AFFORDING COVERAGE</th> <th>NAIC #</th> </tr> <tr> <td>INSURER A :</td> <td>National Specialty Insurance Company</td> <td>22608</td> </tr> <tr> <td>INSURER B :</td> <td></td> <td></td> </tr> <tr> <td>INSURER C :</td> <td></td> <td></td> </tr> <tr> <td>INSURER D :</td> <td></td> <td></td> </tr> <tr> <td>INSURER E :</td> <td></td> <td></td> </tr> <tr> <td>INSURER F :</td> <td colspan="2">https://www.thimble.com/check-policy-status/</td> </tr> </table>	INSURER(S) AFFORDING COVERAGE		NAIC #	INSURER A :	National Specialty Insurance Company	22608	INSURER B :			INSURER C :			INSURER D :			INSURER E :			INSURER F :	https://www.thimble.com/check-policy-status/
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INSURED Association of US Delegates to the Gulf of Maine Council P.O. Box 637, Ogunquit, ME, 03907 jleblanc@gulfofmaine.org																					

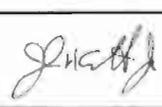
COVERAGES	CERTIFICATE NUMBER:	REVISION NUMBER:
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THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSD WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input checked="" type="checkbox"/> POLICY <input type="checkbox"/> PROJECT <input type="checkbox"/> LOC <input type="checkbox"/> OTHER	Y Y	IBL-FKJURA4BCC	08/25/2025 4 29 PM EDT	08/25/2026 4:29 PM EDT	EACH OCCURRENCE \$ 2,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 2,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 \$
	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO OWNED AUTOS ONLY <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS NON-OWNED AUTOS ONLY					COMBINED SINGLE LIMIT (Ea accident) \$ BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$					EACH OCCURRENCE \$ AGGREGATE \$ \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N N/A				PER STATUTE OTH-ER E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$ \$ \$ \$

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

(con't on form Acord 101)

CERTIFICATE HOLDER New Hampshire Department of Environmental Services P.O. Box 95 Concord, NH 03302	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE 
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ADDITIONAL REMARKS SCHEDULE

AGENCY Verify Insurance Services, LLC DBA Thimble Insurance Services		NAMED INSURED Association of US Delegates to the Gulf of Maine Council P O. Box 637, Ogunquit, ME, 03907 jleblanc@gulfofmaine.org	
POLICY NUMBER IBL-FKJURA4BCC		EFFECTIVE DATE: 08/25/2025 4:29 PM EDT	
CARRIER National Specialty Insurance Company	NAIC CODE 22608		

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: Acord 25 **FORM TITLE:** Certificate of Liability Insurance

Description of Operations (con't)

Episodic Coverage (THSN CG 02 04 02 21) for policy number IBL-FKJURA4BCC until 08/25/2027 4:29 PM EDT



Gulf of Maine Association

Directors

PRISCILLA M. BROOKS
VP and Director, Ocean Conservation
Conservation Law Foundation

CHRISTY WARD
Asst. Deputy Minister
NB Environment and Local
Government

ALISON BRIZIUS
Director
MA Office of Coastal Zone
Management

STEVE COUTURE
Coastal Program Administrator
NH Dept. of Environmental Services

W. DONALD HUDSON, JR.
President Emeritus
The Chewonki Foundation

KIM HUGHES
Environmental Volunteer
New Brunswick

JOCELYN RUNNEBAUM
ME Coastal Program,
ME Office of Community Affairs

Contractors
JOAN LEBLANC
GOMA Executive Director

December 11, 2025

To: New Hampshire Department of Environmental Services

Re: Exemption from Worker's Compensation Insurance Requirements

The purpose of this letter is to certify that the US Association of Delegates to the Gulf of Maine Council on the Marine Environment Corp. (dba Gulf of Maine Association) is exempt from statutory worker's compensation insurance requirements. The Gulf of Maine Association is a 501 © 3 organization that does not have any employees.

Questions regarding this matter may be directed to Joan LeBlanc at jleblanc@gulfofmaine.org.

Sincerely,

Joan LeBlanc
Executive Director
Gulf of Maine Association

*The Gulf of Maine Council on the Marine Environment (GOMC) oversees an international effort to monitor, protect, and sustain the Gulf of Maine Ecosystem.
The Gulf of Maine Association is a tax-exempt 501(c)(3) organization established to support the GOMC.*

NONPROFIT COVER SHEET

A. **Entity Name:** Association of U.S. Delegates to the Gulf of Maine Council
on the Marine Environment

B. **Entity's Contact Information:**

For Records Requests (e.g., resumes of key personnel; audited financial statements):

Name / Phone / Email: Joan LeBlanc / 978-866-7284 / jleblanc@gulfofmaine.org

Person responsible for Accuracy and Completeness of information provided:

Name: Joan LeBlanc

Title: GOMA Executive Director

Signature: _____



C. **List Board of Directors and Affiliations**

Name (Identify any additional role(s) in parentheses) E.g., John Doe (President)	Affiliations
W. Donald Hudson (Chair)	Chewonki Foundation
Kim Hughes (Vice Chair)	Retired
Steve Couture (Treasurer)	NH Dept. of Environmental Services
Priscilla Brooks (Secretary)	Conservation Law Foundation
Alison Brizius	MA Office of Coastal Zone Management
Christie Ward	NB Dept. of Environment and Local Govt.
Jocelyn Runnebaum	ME Office of Community Affairs

D. **List Key Personnel** (Resumes must be available upon request to the person(s) listed in section B or may be attached):

Name	Role	Annual Salary	Amount Paid From This Contract
Joan LeBlanc	GOMA Executive Director	\$10,250	0
Joan LeBlanc	GOMC Coordinator	\$49,500	\$9,000

**DISCLOSURE OF LEGAL ACTIVITIES INVOLVING THE STATE OF NEW HAMPSHIRE OR ANOTHER
GOVERNMENT ENTITY**

E. Check one of the following:

- [x] The entity is **not currently or has not been** party to any legal proceeding involving the State of New Hampshire (or any agency or subdivision thereof) or any other state/federal government entity before any adjudicative body in any jurisdiction **OR**
- [] The entity is or has been party to one or more legal proceedings as set forth above. Identify the jurisdiction, court or other adjudicative body, case number, and briefly describe the nature of the proceeding. (Attached extra sheet if necessary.)
-
-
-

CHARITABLE TRUSTS UNIT COMPLIANCE CERTIFICATION

F. Check one of the following:

- [x] is registered and in good standing with the New Hampshire Department of Justice Charitable Trusts Unit (** see note below) **or** has submitted a complete application for registration to the Charitable Trusts Unit and is awaiting a registration determination **OR**
- [] is not required to register with the Charitable Trusts Unit because it is neither tax-exempt under section 501(c)(3) of the Internal Revenue Code nor engages in charitable solicitations in the State of New Hampshire **OR**
- [] is exempt from registration with the Charitable Trusts Unit because it is a federal or state government, agency, or subdivision or is a religious organization, an integrated auxiliary of a religious organization, or is a convention or association of churches.

** Note: Attached screenshot from the [DOJ Registered Charities List found online:](#)

FINANCIAL DISCLOSURES

G. Check one the following:

- The organization hired an outside firm to audit its financial statements or to prepare GAAP-compliant financial statements for its most recently completed fiscal year. If so, please ensure that the financial statements and audit results are available to be requested from the contact listed on Page 1 (audited financials may be attached) **OR**
- The above does not apply, but the organization filed an IRS Form 990 or Form 990-EZ for its most recently completed fiscal year. Please attach that IRS Form 990 or Form 990-EZ to the submission. (Form 990 Schedule B is not required) **OR**
- If neither of the above apply***, complete the Income Statement and Balance Sheet below with the following basic financial information from the organization's most recently completed fiscal year:

1. INCOME STATEMENT

Revenue		Expenses	
<i>Grants</i>	\$	<i>Compensation of officers, directors, and key personnel</i>	\$
<i>Donations</i>	\$	<i>Other salaries & wages</i>	\$
<i>Program Services Revenue</i>	\$	<i>Payroll taxes & employee benefits</i>	\$
<i>Interest & Dividends</i>	\$	<i>Occupancy, rent, utilities, and insurance</i>	\$
<i>All other Revenue</i>	\$	<i>Printing, publications, postage, office supplies, and IT</i>	\$
Total Revenue	\$	<i>All other expenses</i>	\$
		Total Expenses	\$

2. BALANCE SHEET

Assets		Liabilities	
<i>Cash & Equivalents</i>	\$	<i>Accounts Payable</i>	\$
<i>Investments</i>	\$	<i>Loans Payable</i>	\$
<i>Real Estate (less any depreciation)</i>	\$	<i>All other liabilities</i>	\$
<i>Other Property & Equipment (less any depreciation)</i>	\$	Total Liabilities	\$
<i>Pledges, grants, accounts receivable</i>	\$		
<i>All other assets</i>	\$		
Total Assets	\$		

Extended to May 15, 2026
Short Form

OMB No. 1545-0047

Form **990-EZ**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2024

Do not enter social security numbers on this form, as it may be made public.

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Go to www.irs.gov/Form990EZ for instructions and the latest information.

A For the 2024 calendar year, or tax year beginning **JUL 1, 2024**, and ending **JUN 30, 2025**

B Check if applicable: Address change Name change Initial return Final return/ terminated Amended return Application pending	C Name of organization ASSOC. OF U.S. DELEGATES TO THE GULF OF MAINE COUNCIL ON THE MARINE ENVIRONMENT	D Employer identification number 75-3215772
	Number and street (or P.O. box if mail is not delivered to street address) Room/suite P.O. BOX 637	E Telephone number 978-866-7284
	City or town, state or province, country, and ZIP or foreign postal code Ogunquit, ME 03907	F Group Exemption Number
	G Accounting Method: Cash <input type="checkbox"/> Accrual <input checked="" type="checkbox"/> Other (specify) _____	H Check <input type="checkbox"/> if the organization is not required to attach Schedule B (Form 990).

I Website: **www.gulfofmaine.org**

J Tax-exempt status (check only one) — 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or 527

K Form of organization: Corporation Trust Association Other

L Add lines 5b, 6c, and 7b to line 9 to determine gross receipts. If gross receipts are \$200,000 or more, or if total assets (Part II, column (B)) are \$500,000 or more, file Form 990 instead of Form 990-EZ **\$ 69,541.**

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)

Check if the organization used Schedule O to respond to any question in this Part I

Revenue	1 Contributions, gifts, grants, and similar amounts received	1	
	2 Program service revenue including government fees and contracts	2	54,202.
	3 Membership dues and assessments	3	15,336.
	4 Investment income See Schedule O	4	3.
	5a Gross amount from sale of assets other than inventory	5a	
	b Less: cost or other basis and sales expenses	5b	
	c Gain or (loss) from sale of assets other than inventory (subtract line 5b from line 5a)	5c	
	6 Gaming and fundraising events:		
	a Gross income from gaming (attach Schedule G if greater than \$15,000)	6a	
b Gross income from fundraising events (not including \$ _____ of contributions from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000)	6b		
c Less: direct expenses from gaming and fundraising events	6c		
d Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c)	6d		
7a Gross sales of inventory, less returns and allowances	7a		
b Less: cost of goods sold	7b		
c Gross profit or (loss) from sales of inventory (subtract line 7b from line 7a)	7c		
8 Other revenue (describe in Schedule O)	8		
9 Total revenue. Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8	9	69,541.	
Expenses	10 Grants and similar amounts paid (list in Schedule O)	10	
	11 Benefits paid to or for members	11	
	12 Salaries, other compensation, and employee benefits	12	64,705.
	13 Professional fees and other payments to independent contractors	13	1,713.
	14 Occupancy, rent, utilities, and maintenance	14	
	15 Printing, publications, postage, and shipping	15	144.
	16 Other expenses (describe in Schedule O) See Schedule O	16	2,976.
	17 Total expenses. Add lines 10 through 16	17	69,538.
Net Assets	18 Excess or (deficit) for the year (subtract line 17 from line 9)	18	3.
	19 Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return)	19	94,342.
	20 Other changes in net assets or fund balances (explain in Schedule O)	20	0.
	21 Net assets or fund balances at end of year. Combine lines 18 through 20	21	94,345.

For Paperwork Reduction Act Notice, see the separate instructions.

Form **990-EZ** (2024)

Part II Balance Sheets (see the instructions for Part II)
 Check if the organization used Schedule O to respond to any question in this Part II

	(A) Beginning of year		(B) End of year
22 Cash, savings, and investments	98,394.	22	109,178.
23 Land and buildings		23	
24 Other assets (describe in Schedule O) <u>See Schedule O</u>	22,061.	24	12,404.
25 Total assets	120,455.	25	121,582.
26 Total liabilities (describe in Schedule O) <u>See Schedule O</u>	26,113.	26	27,237.
27 Net assets or fund balances (line 27 of column (B) must agree with line 21)	94,342.	27	94,345.

Part III Statement of Program Service Accomplishments (see the instructions for Part III)
 Check if the organization used Schedule O to respond to any question in this Part III **Expenses**
 (Required for section 501(c)(3) and 501(c)(4) organizations; optional for others.)

What is the organization's primary exempt purpose? See Schedule O

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. In a clear and concise manner, describe the services provided, the number of persons benefited, and other relevant information for each program title.

28 <u>See Schedule O</u>	(Grants \$) If this amount includes foreign grants, check here	28a	2,074.
29 <u>See Schedule O</u>	(Grants \$) If this amount includes foreign grants, check here	29a	51,190.
30 <u>See Schedule O</u>	(Grants \$) If this amount includes foreign grants, check here	30a	4,412.
31 Other program services (describe in Schedule O)	(Grants \$) If this amount includes foreign grants, check here	31a	
32 Total program service expenses (add lines 28a through 31a)		32	57,676.

Part IV List of Officers, Directors, Trustees, and Key Employees (list each one even if not compensated - see the instructions for Part IV)
 Check if the organization used Schedule O to respond to any question in this Part IV

(a) Name and title	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MISC/1099-NEC) (if not paid, enter -0-)	(d) Health benefits, contributions to employee benefit plans, and deferred compensation	(e) Estimated amount of other compensation
Alison Brizius Director	1.00	0.	0.	0.
Christie Ward Director	1.00	0.	0.	0.
Kathleen Leyden Director	1.00	0.	0.	0.
W. Donald Hudson Chair	2.00	0.	0.	0.
Kim Hughes Vice Chair	1.00	0.	0.	0.
Priscilla Brooks Secretary	1.00	0.	0.	0.
Steve Couture Treasurer	1.00	0.	0.	0.
Joan LeBlanc Executive Director	25.00	64,705.	0.	0.

**ASSOC. OF U.S. DELEGATES TO THE GULF OF
MAINE COUNCIL ON THE MARINE ENVIRONMENT**

Form 990-EZ (2024)

75-3215772

Page 3

Part V Other Information (Note the Schedule A and personal benefit contract statement requirements in the instructions for Part V.) Check if the organization used Sch. O to respond to any question in this Part V

		Yes	No
33	Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a detailed description of each activity in Schedule O		X
34	Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O. See instructions		X
35a	Did the organization have unrelated business gross income of \$1,000 or more during the year from business activities (such as those reported on lines 2, 6a, and 7a, among others)?		X
b	If "Yes" to line 35a, has the organization filed a Form 990-T for the year? If "No," provide an explanation in Schedule O	N/A	
c	Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If "Yes," complete Schedule C, Part III		X
36	Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N		X
37a	Enter amount of political expenditures, direct or indirect, as described in the instructions	37a	0.
b	Did the organization file Form 1120-POL for this year?		X
38a	Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee; or were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return?		X
b	If "Yes," complete Schedule L, Part II, and enter the total amount involved	38b	N/A
39	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on line 9	39a	N/A
b	Gross receipts, included on line 9, for public use of club facilities	39b	N/A
40a	Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under: section 4911 <u>0.</u> ; section 4912 <u>0.</u> ; section 4955 <u>0.</u>		
b	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	40b	X
c	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		0.
d	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Enter amount of tax on line 40c reimbursed by the organization		0.
e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T	40e	X
41	List the states with which a copy of this return is filed	None	
42a	The organization's books are in care of <u>Joan LeBlanc</u> Telephone no. <u>978-866-7284</u> Located at: <u>P.O. Box 637, Ogunquit, ME</u> ZIP + 4 <u>03907</u>		
b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country _____ See the instructions for exceptions and filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	42b	X
c	At any time during the calendar year, did the organization maintain an office outside the United States? If "Yes," enter the name of the foreign country _____	42c	X
43	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the tax year	43	N/A
44a	Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44a	X
b	Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44b	X
c	Did the organization receive any payments for indoor tanning services during the year?	44c	X
d	If "Yes" to line 44c, has the organization filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	44d	
45a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	45a	X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of Form 990-EZ. See instructions	45b	

Form 990-EZ (2024)

ASSOC. OF U.S. DELEGATES TO THE GULF OF

MAINE COUNCIL ON THE MARINE ENVIRONMENT

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	40,849.	27,224.	42,437.	23,631.	15,336.	149,477.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	40,849.	27,224.	42,437.	23,631.	15,336.	149,477.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						149,477.

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4	40,849.	27,224.	42,437.	23,631.	15,336.	149,477.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	2.	2.	2.	2.	3.	11.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						149,488.
12 Gross receipts from related activities, etc. (see instructions)					12	559,459.
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f))	14	99.99	%
15 Public support percentage from 2023 Schedule A, Part II, line 14	15	99.99	%

- 16a **33 1/3% support test - 2024.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization
- b **33 1/3% support test - 2023.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization
- 17a **10% -facts-and-circumstances test - 2024.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization
- b **10% -facts-and-circumstances test - 2023.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization
- 18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

**ASSOC. OF U.S. DELEGATES TO THE GULF OF
MAINE COUNCIL ON THE MARINE ENVIRONMENT**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2023 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2024 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2023 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2024. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2023. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
11a			
b	A family member of a person described on line 11a above?		
11b			
c	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .		
11c			

Section B. Type I Supporting Organizations

		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1			
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
2			

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1			

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1			
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2			
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3			

Section E. Type III Functionally Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a	The organization satisfied the Activities Test. Complete line 2 below.		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.		
c	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
2	Activities Test. Answer lines 2a and 2b below.		
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
2a			
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
2b			
3	Parent of Supported Organizations. Answer lines 3a and 3b below.		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .		
3a			
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.		
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions.
 All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

ASSOC. OF U.S. DELEGATES TO THE GULF OF

MAINE COUNCIL ON THE MARINE ENVIRONMENT

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2024 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2024	(iii) Distributable Amount for 2024
1	Distributable amount for 2024 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2024 (reasonable cause required - explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2024		
a	From 2019		
b	From 2020		
c	From 2021		
d	From 2022		
e	From 2023		
f	Total of lines 3a through 3e		
g	Applied to under distributions of prior years		
h	Applied to 2024 distributable amount		
i	Carryover from 2019 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2024 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2024 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.		
7	Excess distributions carryover to 2025. Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2020		
b	Excess from 2021		
c	Excess from 2022		
d	Excess from 2023		
e	Excess from 2024		

**Schedule B
(Form 990)**

(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Name of the organization ASSOC. OF U.S. DELEGATES TO THE GULF OF MAINE COUNCIL ON THE MARINE ENVIRONMENT	Employer identification number 75-3215772
--	---

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (Rev. 12-2024)

Name of organization ASSOC. OF U.S. DELEGATES TO THE GULF OF MAINE COUNCIL ON THE MARINE ENVIRONMENT	Employer identification number 75-3215772
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	State of New Hampshire 29 Hazen Drive Concord, NH 03301	\$ 9,000.	Person <input checked="" type="checkbox"/> Payroll Noncash (Complete Part II for noncash contributions.)
2	Council of Atlantic Premiers 5161 George Street, Suite 1006 Halifax, Nova Scotia, CANADA B3J 1M7	\$ 17,505.	Person <input checked="" type="checkbox"/> Payroll Noncash (Complete Part II for noncash contributions.)
3	Fisheries and Oceans Canada 200 Kent Street Ottawa, Ontario, CANADA K1A 0E6	\$ 21,900.	Person <input checked="" type="checkbox"/> Payroll Noncash (Complete Part II for noncash contributions.)
_____	_____ _____ _____	\$ _____	Person Payroll Noncash (Complete Part II for noncash contributions.)
_____	_____ _____ _____	\$ _____	Person Payroll Noncash (Complete Part II for noncash contributions.)
_____	_____ _____ _____	\$ _____	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization ASSOC. OF U.S. DELEGATES TO THE GULF OF MAINE COUNCIL ON THE MARINE ENVIRONMENT	Employer identification number 75-3215772
--	---

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____

Name of organization ASSOC. OF U.S. DELEGATES TO THE GULF OF MAINE COUNCIL ON THE MARINE ENVIRONMENT	Employer identification number 75-3215772
--	---

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

SCHEDULE O
(Form 990)

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open to Public
Inspection**

Name of the organization **ASSOC. OF U.S. DELEGATES TO THE GULF OF MAINE COUNCIL ON THE MARINE ENVIRONMENT** Employer identification number **75-3215772**

Form 990-EZ, Part I, Line 4, Other Investment Income:
Description of Property: **Interest Income** Amount: **3.**

Form 990-EZ, Part I, Line 16, Other Expenses:
Description of Other Expenses: Amount:
Insurance 1,329.
Bank Fees 43.
Meeting Expense 1,474.
Dues and Subscriptions 130.
Total to Form 990-EZ, line 16 2,976.

Form 990-EZ, Part II, Line 24, Other Assets:
Description Beg. of Year End of Year
Grants Receivable 22,061. 12,404.

Form 990-EZ, Part II, Line 26, Other Liabilities:
Description Beg. of Year End of Year
Deferred Revenue 26,113. 27,237.

Form 990-EZ, Part III, Primary Exempt Purpose - To sustain and improve the Gulf of Maine's ecosystem through cooperative efforts.

Form 990-EZ, Part III, Line 28, Program Service Accomplishments:
Host workshops and other learning opportunities to promote understanding and shared solutions to the environmental issues facing the region. Topics include coastal and marine spatial planning, marine debris, ocean and coastal acidification, offshore wind, coastal flooding and storm surge, climate impacts, ocean planning, and equity-based approaches to coastal resilience.

Form 990-EZ, Part III, Line 29, Program Service Accomplishments:
Coordinate initiatives and committees in support of efforts to promote a healthy and sustainable Gulf of Maine ecosystem. Programs include Regional Collaboration to Address Marine Debris in the Gulf of Maine, Coastal and Marine Spatial Planning, Climate Network, Gulfwatch, and Gulf of Maine Council International Awards Program. Act as fiscal agent for the Regional Association for Research on the Gulf of Maine (RARGOM).

Form 990-EZ, Part III, Line 30, Program Service Accomplishments:
Provide educational information and resources about the Gulf of Maine via the Gulf of Maine Council's website. Products include fact sheets, technical resources, regional climate outlook, educational outreach, and innovative online tools for coastal managers.

Form 990-EZ, Part V, Information Regarding Personal Benefit Contracts:
The organization did not, during the year, receive any funds, directly, or indirectly, to pay premiums on a personal benefit contract.
The organization, did not, during the year, pay any premiums, directly,

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) (Rev. 12-2024)

Form NHCT-11: Application for Registration

version 2.2

(Submission #: HQH-BKZV-5MT0D, version 1)



Details

Entity Name Association of U.S. Delegates to the Gulf of Maine Council on the Marine Environment Corp.

Submission ID HQH-BKZV-5MT0D

Form Input

Charitable Entity Information

Entity Information

Legal Name of Entity

Association of U.S. Delegates to the Gulf of Maine Council on the Marine Environment Corp.

Federal Employer Identification Number (FEIN)

75-3215772

Month fiscal year ends

June

Entity Mailing Address

P. O. Box 637
Ogunquit, ME 03907

Physical Address (if different from mailing)

84 Marginal Way, Ste 600
Portland, ME 04101-2480

List of Trade Names (if any)

Gulf of Maine Association
US Gulf of Maine Association

Entity's Website

<https://www.gulfofmaine.org/public/>

Contact Information

Contact Name

Joan LeBlanc

Contact Address

P. O. Box 637
Ogunquit, ME 03907

Contact Telephone Number

978-866-7284

Contact Email

jleblanc@gulfofmaine.org

Out-of-State Entities Only: Name(s) and address(es) of officers or resident agents in New Hampshire, if any.

Name	Address
Steve Couture	NH Department of Environmental Services 222 International Drive, Suite 175 Portsmouth, NH 03801
NONE PROVIDED	NONE PROVIDED

Form of Organization**Form of Entity**

Charitable Corporation

Governing Documents

If the entity is a charitable corporation, submit a copy of the Articles of Agreement and bylaws with any amendments. The Articles of Agreement of a New Hampshire Charitable Nonprofit Corporation must state with specificity one or more charitable purposes of the organization.

If the entity is a trust, submit a copy of the trust instrument and any amendments.

If the entity is another form of organization or association, submit a copy of the constitution, charter, or other governing document with any amendments. The governing documents must state with specificity one or more charitable purposes of the organization.

Attach documents pertaining to the form of entity.

[Articles of Incorporation and Amendments GOMA.pdf - 11/25/2025 10:07 AM](#)

[GOMA Bylaws.pdf - 11/25/2025 10:07 AM](#)

Comment

NONE PROVIDED

Date of Incorporation/Instrument/Formation

12/04/2003

State of incorporation

Maine

Internal Revenue Service (IRS) Tax Exemption**Has the IRS issued the entity a letter of determination recognizing the entity as tax-exempt under the Internal Revenue Code?**

Yes

If yes, attach the letter of determination

[IRS Letter confirm tax exempt_GOMA.pdf - 11/25/2025 10:11 AM](#)

Comment

NONE PROVIDED

If yes, indicate the section of the Internal Revenue Service code section under which the entity is exempt

501(c)(3)

Attachments**Governing Board List**

Please note that entities are permitted to submit their own spreadsheets in lieu of this chart, as long as the spreadsheet contains the information requested. The Charitable Trusts Unit requires the home address, phone numbers, and email addresses of board members of New Hampshire-based entities so that the Unit can contact the board members apart from management, if needed. The personal information is not subject to public disclosure.

Provide names, titles, home addresses, daytime telephone numbers, and email addresses of all officers, directors, or trustees of the entity. Out-of-state entities need only provide the names and titles of officers, directors, or trustees.

Note: New Hampshire charitable corporations must have at least five (5) unrelated board members, pursuant to RSA 292:6-a.

Board Member Name	Title	Street Address	City/State/Zip	Daytime Telephone	Email Address
W. Donald Hudson	Chair	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED
Kim Hughes	Vice Chair	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED
Steve Couture	Treasurer	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED
Priscilla Brooks	Secretary	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED
Alison Brizius	Board Member	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED
Christie Ward	Board Member	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED
Jocelyn Runnebaum	Board Member	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED	NONE PROVIDED

Attach your own board member list - Please ensure it contains all information as requested above

NONE PROVIDED
Comment
 NONE PROVIDED

Provide a copy of one of the following financial documents:

Please select which financial document you will upload:

b. Entity's most recently filed IRS Form 990; Form 990-EZ; Form 990-PF; or Form 5227 (Form 990-N cannot be accepted).

b. Entity's most recently filed IRS Form 990; Form 990-EZ; Form 990-PF; or Form 5227 (Form 990-N cannot be accepted).

[Association of US Delegates to the Gulf Form 990_06.30.2025 FINAL.pdf - 11/25/2025 10:23 AM](#)
Comment
 NONE PROVIDED

Additional Documentation

A copy of the entity's conflict of interest and pecuniary benefit transaction policies.

[GOMA Conflict of Interest Policy.pdf - 11/25/2025 10:26 AM](#)
Comment
 NONE PROVIDED

Alternatively, if the conflict of interest and pecuniary benefit transaction policies are included in an attached governing document, indicate the document and paragraph where they can be found

Pecuniary benefit transaction policies are included in the Articles of Incorporation, p. 3, Exhibit A, provision 2; and in the Bylaws, Section 4.

Attach a copy of the entity's dissolution provision.

NONE PROVIDED
Comment
 NONE PROVIDED

Alternatively, if the dissolution provision is included in an attached document, indicate the document and paragraph where it can be found

The dissolution provision is included in the Articles of Incorporation, page 3, Exhibit A, provision #3. They are also included in the organization bylaws, Article 7.

Third-Party Filing

Are you a third-party filer filing on behalf of a charitable entity? If so, please have an authorized representative complete Form NHCT-50: Authorization for Electronic Filing by Agent and attach.

No

Certification

I hereby certify that the information above is true and correct to the best of my knowledge and belief subject to the penalty of making unsworn false statements under RSA 641:3 and RSA 641:8.

This form must be signed by the the presiding officer or treasurer of the governing board, if the entity is an organization, or

This form must be signed by the the presiding officer or treasurer of the governing board, if the entity is an organization, or signed by a trustee if the entity is an express trust. The signature of an Executive Director or other paid employee is permitted only if the entity is not based in New Hampshire.

Electronically signed by:

Joan LeBlanc

Title (The NHCT-11 must be signed by the presiding officer or treasurer of the governing board if the entity is an organization, or signed by a trustee if the entity is an express trust. The signature of an Executive Director or other paid employee is permitted only if the entity is not based in New Hampshire.)

Other: Executive Director

Date

11/25/2025

NHCT-11 (May 2024)

Agreements and Signature(s)

I hereby certify that the information above is true and correct to the best of my knowledge and belief subject to the penalty of making unsworn false statements under RSA 641:3 and RSA 641:8.

Signed
By Joan LeBlanc on 11/25/2025 at 10:40 AM

PROFESSIONAL SUMMARY

- Environmental leader who places strong value on fostering regional and international collaboration and partnerships to protect and restore natural resources.
- Record of success in organizational leadership, strategic planning, team building, contract and grants management, diplomacy, human resources, budget development and oversight, financial reporting, policy analysis, grant writing, public speaking, community outreach, stakeholder engagement, program development and management, fundraising, events, and communications.
- Areas of expertise include ocean and coastal conservation and sustainability, coastal resilience, climate adaptation and mitigation, living shorelines, marine debris, watershed protection, and sustainable management and development.

PROFESSIONAL EXPERIENCE

Executive Director and Council Coordinator- Gulf of Maine Association

2013 - Present | US & Canada (part-time)

Lead international collaboration among government, tribal, and non-governmental leaders in Maine, New Hampshire, Massachusetts, New Brunswick, and Nova Scotia to promote a healthy and sustainable Gulf of Maine ecosystem. Manage finances, intergovernmental partnerships, projects, and contracts. Launched international collaboration to address marine debris in the Gulf of Maine. Spearheaded organizational assessment resulting in a more sustainable, cost-effective, and streamlined organizational framework.

Coastal Hazards Resilience Program Director - Northeast Regional Ocean Council

2018 - Present | Northeast States - ME, NH, MA, RI, CT (part-time)

Facilitate regional collaboration among municipal, state, and federal agencies, and non-governmental partners to promote sustainable ocean and coastal management practices in the Northeast. Coordinate cross-agency teams to advance living shorelines, expand water level monitoring, and promote coastal resilience. Develop work plans, prepare budgets, and provide oversight for contract teams.

Executive Director - Saugus River Watershed Council

2000 - 2018 | MA (Full-time 2000–2013; Part-time 2013 - 2018)

Led non-profit organization in protecting and restoring natural resources of the Saugus River watershed. Oversaw budget, staff, contracts, fundraising, stakeholder engagement, education, and programs. Partnered with communities and regional agencies to advance climate adaptation planning, research, and strategic actions. Notable projects included reopening shellfish beds, fish habitat restoration, and urban park transformation.

Deputy Director - The Boston Harbor Association 1996-2000 | MA

Developed programs and policy initiatives focused on Boston Harbor cleanup and enhancing public access. Conducted environmental impact analysis and commented on proposed development projects to promote sustainable development practices and compliance with environmental regulations. Managed projects, fundraising, events, budget, and education staff. Coordinated \$30 million restoration of Boston Harbor Beaches, and launched city-wide marine debris removal program with cross-agency partners.

Environmental Consultant / Educator 1993 - 1995 | MA & CT

Co-authored Plum Island Sound long-term management plan for Massachusetts Audubon Society. Analyzed environmental impact of the Boston Harbor Navigation Improvement Project, coordinated environmental policy projects for Save the Harbor/Save the Bay, and served as a leader for sail training / environmental programs for teenagers aboard a 62-foot schooner sailing from the Mystic Seaport Museum, CT.

Senior Policy Analyst / Training Coordinator - Commonwealth of Massachusetts 1989 - 1993 / MA
Developed Governor's budget and fiscal policy recommendations and monitored spending for over \$2 billion in housing programs and local aid. Negotiated and resolved fiscal policy issues with agency directors and municipal officials. Ran statistical model to generate local aid amounts for cities and towns in Massachusetts. Analyzed and responded to legislative budget and policy recommendations. Managed financial reporting and policy analysis projects. Trained staff in budget development, agency negotiations, writing for decision-makers, legal research, policy analysis, and the legislative process.

EDUCATION

M.A. in Policy, Planning & Management – Muskie School of Public Service, Univ. of Southern Maine (2022)
International Research Cohort 2022 (US, Canada and Norway) / Arctic Circle Assembly, Iceland. GPA 4.0

B.A. Political Science, cum laude – University of Massachusetts, Amherst

Labor Relations Certificate – Cornell University School of Industrial and Labor Relations (2025)

Environmental Management and Leadership Certificate – Tufts University

SELECT AWARDS, COMMUNITY SERVICE, AND LEADERSHIP

- John O'Connor Memorial Award for Environmental Leadership - Clean Water Action
- Environmental Leadership Award - Saugus Action Volunteers for the Environment
- Pioneer in Partnership Award - Essex National Heritage Area / National Park Service
- River Stewardship Award - Saugus River Watershed Council

York River Stewardship Committee, Chair

Provide leadership for multi-community committee advancing stewardship of the York River, a National Partnership Wild and Scenic River. Helped develop [Stewardship Plan](#). Wrote chapters on water resources, climate resilience, fisheries, and actions for protecting natural resources. Presented at stakeholder events and community meetings.

Advancing Living Shorelines in New England

Lead innovative collaboration of experts from Northeast Regional Ocean Council, The Nature Conservancy, and New England state coastal to expand knowledge, develop tools, and provide technical support to advance implementation of successful nature-based living shorelines projects across the region.

Regional Collaboration to Address Marine Debris in the Gulf of Maine

Initiated and led an international team of US and Canadian government and non-governmental organizations working together to address marine debris in the Gulf of Maine. Prepared funding proposal and managed NOAA grant-funded project. [Link to project webpage](#)

Gulf of Maine 2050 International Symposium

Worked with US and Canadian team to coordinate an international, 300+ attendee, week-long symposium focused on expanding understanding of climate impacts on the Gulf of Maine over the next 30 years. [Gulf of Maine 2050 outcomes](#) included collaborative action grants and the publication of 11 research papers.

Massachusetts Environmental Trust, Advisory Committee Member

As a volunteer advisor, reviewed 500+ grant proposals and supported decisions to fund over \$5 million in environmental restoration projects with proceeds from the state's conservation license plate program.

International Research Cohort on the Blue Economy – Arctic Circle Assembly

Selected by the Maine North Atlantic Institute to participate in a US / Canada / Norway international research cohort culminating in hosting a joint session at the 2022 Arctic Circle Assembly in Iceland, and publishing a [paper on marine protected areas](#).

Waterfront Vulnerability and Resiliency Working Group - [City of Lynn's Coastal Resiliency Assessment](#)

Identified risks and adaptation/mitigation strategies to address potential community, economic, and environmental impacts of sea level rise and storm surge along Saugus River waterfront in Lynn.

Alliance for Health and the Environment, Co-Founder

Launched community-based collaboration among residents, environmental organizations, health professionals, and public officials to increase awareness and reduce public health and environmental impacts from waste incineration. [Media highlight](#).

Metro Boston Climate Change Adaptation, Advisory Committee Member

Worked with the Metropolitan Area Planning Council, public officials, academic researchers, and scientists to develop a [regional climate strategy](#) for the metro Boston region.

Boston Harbor Marine Debris Cleanup, Task Force Co-Chair

Launched the first on-water program to remove floatable marine debris from Boston Harbor. Co-chaired task force including The Boston Harbor Association, US Environmental Protection Agency, Massport, MA Department of Environmental Protection, Coast Guard, and the City of Boston to evaluate the problem, recommend solutions, and develop a program that removed 400+ tons of debris from the Harbor.

Saugus River Flow Restoration

Negotiated groundbreaking voluntary agreement with the Lynn Water and Sewer Commission to reduce water withdrawals from the Saugus River during key fish run and spawning periods.

Saugus River Fish Restoration

Partnered with MA Division of Marine Fisheries and National Park Service to monitor and restore fisheries. Conducted rainbow smelt monitoring study and spawning habitat assessment. Expanded fish passage and spawning habitat by facilitating installation of pilot ramp enabling over 40,000 American eels to travel over a dam to spawning habitat – ramp design used successfully throughout New England.

Marshview Park Restoration Project, Lynn

Initiated partnership with City of Lynn and MA Department of Conservation and Recreation resulting in the transformation of contaminated riverfront property into an urban waterfront park for the public.

Saugus River Watershed Awareness Program

Launched Watershed Awareness Program for elementary and middle schools in the watershed. Over 8,000 students participated in field and classroom environmental education programs.

Boston Harbor, Back to the Beaches

Worked in partnership with the Massachusetts Department of Conservation and Recreation and the City of Boston to implement a \$30 million restoration program for Boston Harbor Beaches with expanded access and connections from inner-city communities to waterfront resources.

SELECT REPORTS / PUBLICATIONS

- Geosyntec Consultants. (2015). *Climate Adaptation Strategies to Protect Natural Resources for the Saugus Iron Works National Historic Site*. Prepared by Geosyntec Consultants in partnership with Saugus River Watershed Council and the National Park Service. (J. LeBlanc, Project Manager).
- Gulf of Maine Council. (2024). *Final Report: Regional Collaboration to Address Marine Debris in the Gulf of Maine*. (LeBlanc, J. Project leader and report author)
- Gulf of Maine Council. (2023). *Gulf of Maine Council 2023-2028 Framework for Action*. (LeBlanc, J. Facilitated development of the framework, report author).
- Hartzel, R. (2008). *Saugus River Watershed Action Plan to Address Invasive Aquatic Vegetation*. Saugus River Watershed Council. (J. LeBlanc, Project Manager).
- LeBlanc, J. (2022). *Developing an Environmentally Preferable Purchasing Policy for the Town of Falmouth, Maine*.
- LeBlanc, J. (2022). *Marine Protected Areas in a Rapidly Changing Arctic*. Maine North Atlantic Institute.
- LeBlanc, J. (2015). *Development Strategies for Promoting Coastal Resiliency and Sustainability*. Saugus River Watershed Council.
- LeBlanc, J. (2013). *Saugus River Watershed Water Quality Monitoring Program: 2013-2016 Quality Assurance Project Plan (QAPP)*. Saugus River Watershed Council.
- LeBlanc, J. (2012). *Saugus River Watershed Smelt Spawning Habitat Assessment: Final Report*. Saugus River Watershed Council.
- Strecker, E., B. Urbonas, M. Quigley et al. (2002). Prepared by GeoSyntec Consultants, Urban Drainage & Flood Control District, and the Urban Water Resources Research Council of ASCE, in cooperation with the Office of Water, U.S. Environmental Protection Agency. *Urban Stormwater BMP Performance Monitoring - Guidance Manual for Meeting the National Stormwater BMP Database Requirements*. EPA publication: 821-B-02-001. (Edited by J. LeBlanc).
- The Nature Conservancy, National Oceanic and Atmospheric Administration, and Northeast Regional Ocean Council. (2022). *Living Shorelines in New England: Site Characterization and Performance Monitoring Guidance*. (J. LeBlanc, contributing author).
- York River Study Committee. (2018). *York River Watershed Stewardship Plan*. (J. LeBlanc, contributing author – wrote sections on water resources, fisheries, climate resilience, and natural resources).

TECHNICAL SKILLS

- Microsoft Excel, PowerPoint, Access, Word | WordPress | Adobe InDesign, Illustrator | Mailchimp & Constant Contact | Coordinate Webinars and Virtual Engagements (Zoom, Microsoft Teams, Webex, Google) | Grants Management, Compliance, and Reporting (including projects with US federal and bi-national funding sources) | Database Development | SYSTAT | QuickBooks Pro