



STATE OF NEW HAMPSHIRE
DEPARTMENT OF CORRECTIONS
DIVISION OF ADMINISTRATION

P.O. BOX 1806
CONCORD, NH 03302-1806
603-271-5610 FAX: 888-908-6609
TDD ACCESS: 1-800-735-2964
www.nh.gov/nhdoc

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WILLIAM RYAN HART, JR.
COMMISSIONER

JESSICA A. KURON
ASSISTANT COMMISSIONER

November 19, 2025

Her Excellency, Governor Kelly A. Ayotte
and the Honorable Council
State House
Concord, New Hampshire 03301

REQUESTED ACTION

Pursuant to MOP 1200 I. (D). authorize the NH Department of Corrections (NHDOC) to pay annual membership dues to Correctional Leaders Association (VC# 424623), 3433 Clearview Lane, Ammon, ID 83406 in the amount of \$5,555.00 for membership dues effective upon Governor and Executive Council approval for the period of January 1, 2026, through December 31, 2026. 100% General Funds.

Funding is available in account: Commissioner's Office: 02-46-46-460010-7101000-026-500251 as follows:

Correctional Leaders Association		
Account	Description	FY 2026
02-46-46-460010-7101000-026-500251	Membership Dues	\$ 5,555.00

EXPLANATION

The Correctional Leaders Association (CLA) is comprised of full-time appointed leaders responsible for overseeing the administration of correctional facilities or systems within their jurisdictions. Its membership includes the heads of state correctional agencies, leaders from Los Angeles County, the District of Columbia, New York City, the U.S. Military Correctional Services (Army, Navy, Air Force, Marines), and all U.S. territories, possessions, and commonwealths.

CLA offers a collaborative platform for these leaders to exchange ideas and address key issues related to public safety, security, healthcare practices, infrastructure, and emerging technologies, all with the goal of advancing the field of corrections.

Listed below are answers to standard questions required for Governor and Executive membership approval submissions:

1. *How long has this organization been in existence and how long has this agency been a member of this organization?*

The CLA (formerly ASCA) has been in existence since 1960 with the NHDOC being a member since at least 1984.

2. *Is there any other organization which provides the same or similar benefits which your agency belongs to?*

No.

3. *How many other states belong to this organization and is your agency the sole New Hampshire state agency that is a member?*

All 50 states are eligible members of CLA. The NHDOC is the only organization representing the State of New Hampshire.

4. *How is the due's structure established? (Standard fee for all states, based on population, based on other criteria, etc.)?*

According to the CLA, there is a three-tier dues system based on the size of the prisoner population. NH is in the lowest tier.

5. *What benefit does the State receive from participating in this membership?*

NHDOC's participation in CLA provides our executive leadership with timely, relevant information that helps us anticipate and address emerging public policy, legislative, and litigation issues. We receive this information is through CLA-organized surveys of partner correctional agencies across the country, as well as through service on national committees such as the Healthcare, Recruitment and Retention, Reentry and Community Corrections, and Restrictive Housing committees.

CLA also offers numerous conference opportunities featuring presentations from nonprofit service providers, vendors showcasing new technologies (e.g., contraband detection, drone detection, and risk assessment tools), and program-sharing sessions with other member agencies. These events help strengthen correctional and field services by expanding knowledge of effective program models and outcome data. Additionally, CLA supports members by coordinating a national grant information network and collaborating with partner organizations to provide training for correctional staff at all levels.

6. *Are training or educational/research materials included in the membership?*

Research on a wide range of topics relevant to state correctional departments is conducted throughout the year, with findings shared with members both electronically and in print. Recent areas of focus have included correctional officer wage analyses, restrictive housing operational practices, trauma-informed approaches, and the implementation of medication-assisted treatment, among others.

7. *Is the membership required to receive any federal grants or required in order to receive or participate in licensing or certification exams?*

No.

8. *Is there any travel included with the membership fee? Explain in detail any travel to include the number of employees involved, the number of trips, destination if known and purposes of membership supported trips.*

Commissioner Hart attended the 2025 Northeast CLA annual business meeting held in Bretton Woods, NH. This was a multi-day conference which reviewed national practices in corrections and field services in areas including but not limited to medication to treat opioid use disorder, retention of correctional officers, create technological infrastructure to advance educational and vocational programs, staff wellness and recruitment practices. There are opportunities for travel to conferences at a minimum of biannually with other opportunities to participate in advocacy at the Congressional level in the field of Corrections. These conferences provide important opportunities to learn from other State leaders. This group continually examines security practices, community reintegration strategies, treatment approaches in behavioral health and methods to assist in correctional recruitment and retention with a key focus on improving existing staff wellness.

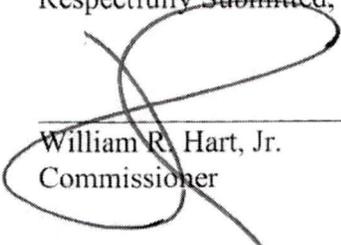
9. *Which state agency employees are directly involved with this organization? (Indicate if they are members, voting members, committee member, and/or officers of the organization).*

Commissioner Hart will become a member of the CLA with this membership payment which allows for voting privileges and the opportunity to become a member of the various committees that membership offers.

10. *Explain in detail any negative impact to the State if the Agency did not belong to this organization.*

Without active participation by the Commissioner in CLA, the State would lose the opportunity to gain critical information on a regular basis that allows the NHDOC to anticipate and prepare for legislative and legal issues, learn from other state's past and current practices, to advance and/or adjust operations in a timely manner, and receive communications of national correctional relevance from which to consider policy implications or adjustments. This association focuses on the needs for rehabilitation, sustainable workforce initiatives and is extremely collaborative to assist all correctional leaders from avoiding adjustment to rules and policies that can be costly to the State as well as sharing practices that serve to advance our department.

Respectfully Submitted,



William R. Hart, Jr.
Commissioner

CLA
P.O. Box 102
Iona, ID 83427

or

CLA HQ
3433 Clearview Lane
Ammon, ID 83406

INVOICE 4224



New Hampshire Department of Corrections
P. O. Box 1806
Concord, New Hampshire 03302-1806

Invoice # 4224
Invoice Date 11/01/2025
Invoice Due 12/31/2025

Amount Due	\$ 5,555.00
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Transactions

Description	Amount
Membership Renewal - Organization - New Hampshire Department of Corrections - 1 (through December 31, 2026) William Hart	\$ 5,555.00

Total Amount	\$ 5,555.00
Amount Paid	-\$ 0.00
Amount Due	\$ 5,555.00

Please make checks payable to Correctional Leaders Association.
You may remit payment to our address above.

You may also pay by credit card from the invoice link or by logging into our website.

If you have any questions, please direct them to Tanna Perez at tanna@correctionalleaders.com.