



Lindsey M. Stepp
Commissioner

State of New Hampshire Department of Revenue Administration

109 Pleasant Street
PO Box 457, Concord, NH 03302-0457
Telephone 603-230-5005
www.revenue.nh.gov

17A

NOV 12 2025



September 29, 2025

Her Excellency, Governor Kelly A. Ayotte
and the Honorable Council
State House
Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the Department of Revenue Administration (DRA) to enter into a **Sole Source** contract amendment with Montagne Powers, LLC (Vendor #166353) ("Montagne"), of Manchester, New Hampshire, to provide strategic communications and public relations services to the DRA in connection with the Tax Amnesty program enacted under HB 2 on June 27, 2025, to increase the price limitation of the contract by \$40,000, (from \$120,000 to \$160,000) with no change to the completion date of June 30, 2026, effective upon Governor and Council approval. The contract to be amended was originally approved by Governor and Council on August 2, 2023, (item #26), and subsequently extended on March 27, 2024, (item #36), and again on May 21, 2025 (item #28). Source of funds: **100% General Funds**.

Funding is available in the following account:

01-84-84-840010-7884 Administration, Department of Revenue Administration

| | | |
|--|----------------|--------------------|
| 102-500733 Contracts for Program Services | FY 2026 | \$40,000.00 |
|--|----------------|--------------------|

EXPLANATION

This request is for a Sole Source amendment to an existing contract to provide strategic communications and public relations services which the DRA needs to publicize the Tax Amnesty program quickly to ensure its success. The contractor is very familiar with DRA and its work and can immediately ramp up to deliver the needed services.

The DRA seeks the continued assistance of Montagne in DRA's implementation of the newly enacted statutory Tax Amnesty Program. It has been the DRA's experience that amnesty programs require fast and effective public communication campaigns to inform taxpayers about the availability of the program and its methodology. The DRA has previous experience with receiving strategic communications and public relations services from Montagne and knows that continued utilization of a professional vendor in this field is the most efficient and effective way to communicate information about the Amnesty Program. Montagne will dedicate significant resources to publicizing and promoting the Amnesty

TDD Access: Relay NH 1-800-735-2964

Individuals who need auxiliary aids for effective communication in programs and services of the Department of Revenue Administration are invited to make their needs and preferences known to the Department.

Program that will help to ensure its success. While DRA has an existing contract for services with Montagne, the original contract is focused on more day-to-day communications and does not contemplate such a large and far-reaching campaign. The amendment is necessary to specify Montagne's additional services and establish the price.

HB 2, Chapter 141:358-359 which enacted the Amnesty program appropriated the amount of \$50,000 "for the purposes of outreach and other administration necessary" for implementation, from account no. 01-84-84-840010-7884-102 "Contracts for Program Services."

The contract, by its terms, requires Governor and Council approval for amendment.

DRA has determined that the vendor is in good standing with the Secretary of State's Office, has secured the required levels of insurance, and has provided evidence of authority to execute and be bound by the contract. This is not an information technology contract, so no DoIT approval is necessary. Documents supporting these assertions are available at the agency, for review upon request.

We respectfully request your consideration and approval of this important contract amendment.

Respectfully Submitted,



Lindsey M. Stepp
Commissioner of Revenue Administration

Amendment No. 3 of the Department of Revenue Administration
Contract for Strategic Communication and Public Relations Services,
RFP REV 2023-02, Dated July 12, 2023

The New Hampshire Department of Revenue Administration (DRA) and Montagne Powers, LLC, (Vendor #166353) a Manchester, New Hampshire company with a business address of 814 Elm Street Suite 205, Manchester, New Hampshire 03101, are parties to an agreement for Strategic Communication and Public Relations Services which was approved by Governor and Council on August 2, 2023 (item #26) (the "Contract").

Whereas, on March 27, 2024, the Governor and the Executive Council approved Amendment 1 to the Contract as item no. 36, which Amendment 1 extended the Completion Date by one year and increased the Price Limitation from \$40,000, to \$80,000;

Whereas, on May 21, 2025, the Governor and the Executive Council approved Amendment 2 of the Contract as item no. 28, which Amendment 2 extended the Completion Date by one year and increased the Price Limitation from \$80,000 to \$120,000;

Whereas, on June 27, 2025, the Governor signed HB-2 which included a tax amnesty program at chapter 141:358-359;

Whereas, DRA has immediate need of services of the Contractor to promote the amnesty opportunity to taxpayers to ensure its success and the Contractor is willing to provide such services pursuant to the terms and conditions of the Contract as amended hereby;

Whereas, in HB 2, chapter 141:359, the sum of \$50,000 was appropriated for the purposes of outreach and other administration necessary for the implementation of the Tax Amnesty program;

Whereas, Part 1, paragraph 18 of the Contract provides that the Contract may be amended only by an instrument signed in writing by both parties and only after approval by the Governor and Executive Council;

Now therefore, in consideration of the mutual promises and undertakings provided herein and the foregoing recitals which are an integral part hereof, and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree to amend the Contract as follows:

1. Amendment and Modification FORM NUMBER P-37 Item 1.8
Item 1.8 of the Contract is hereby amended such that the Price Limitation is increased by \$40,000.00 from \$120,000.00 to \$160,000.00.
2. Amendment and Modification Exhibit B "Scope of Services"
Exhibit B to the Contract, paragraph 4 "Scope of Work" is hereby amended to include the following additional paragraph at the end:

Additional Services covered hereby shall include services to promote and inform taxpayers about the existence of and method for utilizing the State's Tax Amnesty Program. Such Tax Amnesty Services are more particularly described in the attached Exhibit G-1, "Tax Amnesty Services."

Compensation for Tax Amnesty Services shall be in accordance herewith but shall not exceed [\$40,000].

3. Effective Date and Continuance

The Amendment is effective upon Governor and Council approval. All Other Terms and conditions remain the same.

This Amendment No. 3 of the Contract is hereby incorporated by reference into the Contract, as previously amended, and expressly made a part thereof. All other terms of the Contract are hereby reaffirmed and remain in effect and unmodified.

The parties hereto have set their hands on the 9 day of September 2025.

By: Lindsey M. Stepp
Lindsey M. Stepp, Commissioner
Department of Revenue Administration

By: E. J. Powers
E. J. Powers, Partner
Montagne Powers, LLC

Approved by the Attorney General (Form, Substance and Execution)

By: Jessica A King On: 10/7/2025

Approved by the New Hampshire Governor and Executive Council

By: _____ On: _____

STATE OF NEW HAMPSHIRE
Department of Revenue Administration
Contract for Strategic Communication and Public Relations Services
Exhibit G-1

See Attachment – Montagne Powers Memorandum



Memorandum

To: Commissioner Lindsey Stepp
Date: September 17, 2025
Re: Tax Amnesty – Strategic Communications Support

Overview

The New Hampshire Department of Revenue Administration (NHDR) plans to launch a Tax Amnesty program this December, which would forgive delinquent taxpayers in order to recoup critical state revenue supporting essential state services. To maximize the opportunity, NHDR must create a strategic communications campaign to generate awareness for the program, to drive program participation and maximize revenue returns, and to help close out the Interest and Dividends Tax.

Montagne Powers (MP), NHDR's long-term strategic communications partner, proposes creating an integrated 11-week campaign (December 1, 2025 – February 15, 2026) supporting Tax Amnesty statewide by leveraging earned media (web, print, TV and radio), paid advertising (print, digital and online) and owned channels (social content, targeted outreach and website). MP would design and develop the campaign to reach and engage a statewide audience of taxpayers and stakeholder groups—and to meet the \$5 million revenue estimate for Tax Amnesty.

Scope of Services

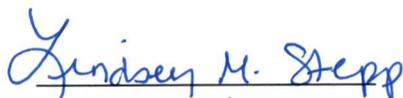
MP to perform the following services in support of Tax Amnesty:

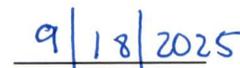
- Develop/manage all aspects of communications campaign
- Develop core messaging in alignment with Tax Amnesty program goals and objectives
- Develop creative advertising materials and collateral
- Develop an integrated advertising plan
- Place and manage ads across channels
- Support all media relations efforts: drafting materials, distributing press releases, pitching media, coordinating/scheduling/staffing media interviews, and preparing leaders for interviews, as needed
- Draft talking points, blog posts and social media content, as needed
- Draft targeted email content, as needed
- Analyze and track campaign performance; develop full recap of all efforts

Budget

MP recommends the following budget for providing strategic communications services in support of Tax Amnesty:

\$40,000


Approval


Date



Memorandum

To: Commissioner Lindsey Stepp
Date: October 22, 2025
Re: Tax Amnesty – Strategic Communications Support - Updated

Overview

The New Hampshire Department of Revenue Administration (NHDR) plans to launch a Tax Amnesty program this December, which would forgive delinquent taxpayers in order to recoup critical state revenue supporting essential state services. To maximize the opportunity, NHDR must create a strategic communications campaign to generate awareness for the program, to drive program participation and maximize revenue returns, and to help close out the Interest and Dividends Tax.

Montagne Powers (MP), NHDR's long-term strategic communications partner, proposes creating an integrated 11-week campaign (December 1, 2025 – February 15, 2026) supporting Tax Amnesty statewide by leveraging earned media (web, print, TV and radio), paid advertising (print, digital and online) and owned channels (social content, targeted outreach and website). MP would design and develop the campaign to reach and engage a statewide audience of taxpayers and stakeholder groups—and to meet the \$5 million revenue estimate for Tax Amnesty.

Scope of Services

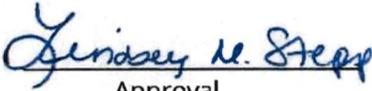
MP to perform the following services in support of Tax Amnesty:

- Develop/manage all aspects of communications campaign
- Develop core messaging in alignment with Tax Amnesty program goals and objectives
- Develop creative advertising materials and collateral
- Develop an integrated advertising plan
- Place and manage ads across channels
- Support all media relations efforts: drafting materials, distributing press releases, pitching media, coordinating/scheduling/staffing media interviews, and preparing leaders for interviews, as needed
- Draft talking points, blog posts and social media content, as needed
- Draft targeted email content, as needed
- Analyze and track campaign performance; develop full recap of all efforts

Budget

MP recommends the following approximate budget for providing strategic communications services in support of Tax Amnesty:

| | |
|--|----------|
| Paid Advertising: | \$32,000 |
| Creative Design: | \$1,500 |
| Campaign Management & Execution | \$6,500 |
| Total: | \$40,000 |


Approval

10/22/2025
Date



NH Tax Amnesty Media Campaign
December 2025 - February 15, 2026

| RADIO | Length | Ads | Imps (000) | Creative | Gross Cost |
|---------------|---------------|------------|-------------------|-----------------|-------------------|
| Total: | | | | | \$ - |

| NEWSPAPER/MAGAZINE | Length | Ads | Imps (000) | Creative | Gross Cost |
|---------------------------|---------------|------------|-------------------|-----------------|---------------------|
| NH Business Review | 2 weeks | 2 | | | \$ 3,313.60 |
| Union Leader | 5 weeks | 5 | | | \$ 3,306.25 |
| Concord Monitor | 6 weeks | 8 | 100 | | \$ 2,919.85 |
| Seacoast Sunday | 4 weeks | 4 | | | \$ 1,937.75 |
| Valley News | 2 weeks | 2 | | | \$ 2,277.00 |
| Conway Daily News | 2 weeks | 2 | | | \$ 772.80 |
| Total: | | | | | \$ 14,527.25 |

| DIGITAL | Length | Ads | Imps (000) | Creative | Gross Cost |
|-------------------|---------------|------------|-------------------|-----------------|---------------------|
| Display Banners | 2.5 months | | 1,178 | | \$ 8,625.00 |
| Paid Search (SEM) | 2.5 months | | 51 | | \$ 8,625.00 |
| | | | | | \$ - |
| | | | | | \$ - |
| Total: | | | | | \$ 17,250.00 |

| | | | | | |
|---------------------------|--|--|--|--|---------------------|
| TOTAL MEDIA SPEND: | | | | | \$ 31,777.25 |
|---------------------------|--|--|--|--|---------------------|

**NH Tax Amnesty
Print Plan**

| Newspaper Outlet | Size | Schedule | 4-Color | AW Cost/Ad | DECEMBER | | | | JANUARY | | | | | FEBRUARY | | | | Ads | Total AW Gross |
|--|-------------|----------|-------------|-------------|------------|----|----|----|------------|----|----|----|----|------------|---|----|--|-------------|----------------|
| | | | | | 1 | 8 | 15 | 22 | 29 | 5 | 12 | 19 | 26 | 2 | 9 | 16 | 23 | | |
| NH Business Review - bi-monthly | | | | | | | | | | | | | | | | | <i>Circulation 12,500</i> | | |
| Print Copy | 10" x 6.29" | Friday | 4-Color | \$ 1,656.80 | 5 | | | | | 16 | | | | | | | 2 | \$ 3,313.60 | |
| 4-7x Rate | | | | | \$1,656.80 | | | | \$1,656.80 | | | | | \$0.00 | | | | 2 | \$ 3,313.60 |
| Union Leader - daily | | | | | | | | | | | | | | | | | <i>Circulation 30,000</i> | | |
| 10.2" x 5.25" | Sunday | 4-Color | \$ 661.25 | 7 | 14 | | | 4 | | 18 | | 1 | | | | | 5 | \$ 3,306.25 | |
| | | | | | \$1,322.50 | | | | \$1,322.50 | | | | | \$661.25 | | | | 5 | \$ 3,306.25 |
| Concord Monitor - daily | | | | | | | | | | | | | | | | | <i>Circulation 7,600; Monitor Extra 36,500</i> | | |
| Package | 9.35" x 5" | Saturday | 4-Color | \$ 1,459.93 | 6 | 13 | | 27 | | 10 | 17 | | 31 | | | | 6 | \$ 2,919.85 | |
| Monitor Extra | 9.35" x 5" | Saturday | | | 6 | | | | | 10 | | | | | | | 2 | | |
| Web | 300 x 600 | ROS | 50,000 Imps | | 50,000 | | | | 50,000 | | | | | | | | 0 | \$ - | |
| | | | | | \$1,459.93 | | | | \$1,459.93 | | | | | \$0.00 | | | | 8 | \$ 2,919.85 |
| Seacoast Sunday - daily | | | | | | | | | | | | | | | | | <i>Circulation 3,812</i> | | |
| 10" x 4.92" | Sunday | 4-Color | \$ 462.88 | | 14 | | | 4 | | 18 | | 1 | | | | | 4 | \$ 1,937.75 | |
| 4x within 13 weeks | | | | | \$491.63 | | | | \$954.50 | | | | | \$491.63 | | | | 4 | \$ 1,937.75 |
| Valley News - daily | | | | | | | | | | | | | | | | | <i>Circulation 8,000</i> | | |
| 10.78" x 10.5" | Saturday | 4-Color | \$ 1,138.50 | | 13 | | | 3 | | | | | | | | | 2 | \$ 2,277.00 | |
| | | | | | \$1,138.50 | | | | \$1,138.50 | | | | | \$0.00 | | | | 2 | \$ 2,277.00 |
| Conway Daily News - daily | | | | | | | | | | | | | | | | | <i>Circulation 13,500</i> | | |
| 10.25" x 5.65" | Thursday | 4-Color | \$ 386.40 | | 11 | | | | 8 | | | | | | | | 2 | \$ 772.80 | |
| | | | | | \$386.40 | | | | \$386.40 | | | | | \$0.00 | | | | 2 | \$ 772.80 |
| PRINT TOTAL | | | | | \$6,455.75 | | | | \$6,918.63 | | | | | \$1,152.88 | | | | 23 | \$ 14,527.25 |

Print plans subject to space & color availability. Rates based on frequency and may change.

Awareness
Digital Strategy

STRATEGY

We recommend display and paid search to capture demand and drive qualified traffic.

Display Banners are designed to drive engagement by reaching business owners, CPAs, and tax specialists as they browse trusted national & local publisher websites and digital content. Through precise targeting and compelling creative, we highlight the benefits of the tax amnesty program. This approach keeps the program visible wherever the target audience is consuming content, engages high-intent users, and drives qualified traffic to landing pages to complete actions such as program enrollment and tax resolution inquiries. **Paid Search** drives conversions by capturing the target audience actively searching for solutions related to tax relief, compliance, and assistance. By targeting high-intent keywords such as back taxes, unpaid taxes, tax amnesty programs, and penalty resolution, we position the NH Department of Revenue Administration at the top of search results results when users are most motivated to act. This approach ensures immediate visibility, directs qualified traffic to landing pages, and drives program enrollments and tax resolution inquiries.

CROSS PLATFORM DISPLAY BANNERS

Desktops, Mobile, Tablet (Above the Fold)

GEO: NH (Lakes Region South, population-base)

IMPS: 1,178,571, Estimated Clicks 2,900 at 0.25% benchmark

| DECEMBER | | | | | JANUARY | | | | FEBRUARY | | | | Total Cost |
|------------|---|----|----|----|------------|----|----|----|------------|---|----|----|-------------|
| 1 | 8 | 15 | 22 | 28 | 5 | 12 | 19 | 26 | 2 | 9 | 16 | 23 | |
| X | | | | | | | | | | | | | |
| \$3,925.00 | | | | | \$3,140.00 | | | | \$1,560.00 | | | | \$ 8,625.00 |

Targeting: Behavioral, Keyword Search, Retargeting, Lookalike

Behavioral - Emphasis on business owner, tax specialist, CPA (see Behavioral Targeting worksheet)

Keyword Search - Target users based on their search history using a predetermined list of keywords/phrases related to tax compliance and relief solutions, specifically focused on helping individuals and businesses resolve delinquent or unpaid taxes through programs such as tax amnesty, debt forgiveness, penalty waivers, and payment assistance offered by state revenue departments. (See Search Targeting worksheet)

Retargeting - Retarget site visitors via pixel

Lookalike - Custom audience profile based on client's website audience. Data is collected via pixel and this custom profile

PAID SEARCH

Desktops, Mobile, Tablet

GEO: NH (Lakes Region South, population-base)

IMPS: 51,000, Estimated Clicks 526

See SEM Keywords Worksheet

| DECEMBER | | | | | JANUARY | | | | FEBRUARY | | | | Total Cost |
|------------|---|----|----|----|------------|----|----|----|------------|---|----|----|-------------|
| 1 | 8 | 15 | 22 | 28 | 5 | 12 | 19 | 26 | 2 | 9 | 16 | 23 | |
| X | | | | | | | | | | | | | |
| \$3,925.00 | | | | | \$3,140.00 | | | | \$1,560.00 | | | | \$ 8,625.00 |

| | | | | |
|----------------------|-------------------|-------------------|-------------------|---------------------|
| DIGITAL TOTAL | \$7,850.00 | \$6,280.00 | \$3,120.00 | \$ 17,250.00 |
|----------------------|-------------------|-------------------|-------------------|---------------------|

SAMPLE BEHAVIORAL TARGETING

| Audience Groups | Percentage of Budget | Sample Segments | Sample Segment Descriptions |
|-----------------|----------------------|--|--|
| Business Owner | 60% | **AlarisPeople > Demographic > Household > Occupation Group > Self Employed / Business Owner | Members of a Household who are in the Self Employed / Business Owner Occupation Group. |
| | | **Asterisks.com > Demographics > Occupation > Business Owner | This segment indicates that a business owner is in the household visit asterisks.com for custom or additional segments. |
| | | **Asterisks.com > B2B > Occupation > Business Owner > Owner | People who own a business visit asterisks.com for custom or additional segments. |
| | | 123Push > B2B > Employee Attributes > Business Owners | Individuals who are Business Owners based on B2B contact information including email, name, title, and company firmographic information that is verified through multiple sources including business social media profiles. (FLA Friendly) |
| | | 123Push > Business > Business Owners | Individuals who are business owners. |
| | | A1A B2B > Employee Attributes > Business Owners | People who are business owners. Keywords: business, business data, employees, contacts, professionals, b2b, jobs, work, professions, careers. |
| CPA | 20% | A1A B2B > Job Title Category > CPA | People whose Title Category is cpa. |
| | | **Asterisks.com > B2B > Job Title Category > CPA | People whose Title Category is cpa visit asterisks.com for custom or additional segments. |
| | | 180byTwo from Anteriad > B2B > Functional Area > Finance & Accounting > Accounting > Certified Public Accountant (CPA) | Audience is comprised of individuals whose functional area is CPA |
| | | Compass from Anteriad > B2B > Business > Job Title > CPA | Compass US Business segment includes all individuals with title of CPA |
| | | Skydeo > B2B > Job Title Category > CPA | People whose Title Category is cpa. |
| | | Everleads > Licensed Professionals > Certified Public Accountants - CPAs | Certified Public Accountants - CPAs. Deterministic data. |
| Tax Specialist | 20% | 33Across > B2B > Finance Tax Specialist | Sub Finance Tax Specialist |
| | | D&B > B2B Job Function/Roles > Finance > Tax Specialists | People working in a Finance capacity, specifically in a Tax Specialists role. Created by Dun & Bradstreet. |
| | | NetWise > B2B > Functional Area & Job Role > Finance - Tax Specialist | Professionals who work in finance as tax specialist |

SAMPLE KEYWORD SEARCH TARGETING

Target users based on their search history using a predetermined list of keywords/phrases

Sample Keywords

| | |
|-----------------------------------|--------------------------|
| back taxes help | state tax amnesty |
| business tax filing | state tax relief program |
| business tax penalty | tax amnesty |
| corporate tax deadlines | tax amnesty program |
| file past due taxes | tax compliance program |
| help with delinquent taxes | tax debt forgiveness |
| help with unpaid taxes | tax debt relief |
| how to become tax compliant | tax filing assistance |
| how to get tax resolution clients | tax forgiveness program |
| late corporate tax filing | tax help near me |
| past due tax help | tax payment assistance |
| pay past due taxes | tax payment plan |
| payroll tax compliance | tax penalties |
| penalties for not filing taxes | tax penalty relief |
| settle taxes owed | tax penalty waiver |
| settle unpaid taxes | tax relief programs |
| small business taxes | state revenue department |

| SAMPLE SITE LIST BY VERTICAL | | | | |
|------------------------------|-------------------|-----------------------|-------------------|------------------|
| News | | | | |
| abcnews.com | thedailytimes.com | business.com | thebalancesmb.com | investors.com |
| aol.com | theguardian.com | businessinsider.com | thedeal.com | kiplinger.com |
| bbc.com | thetimesnews.com | businessnewsdaily.com | tnj.com | marketbeat.com |
| cbs.com | timeinc.com | businessweek.com | wsj.com | marketwatch.com |
| cnbc.com | today.com | cnbc.com | Finance | morningstar.com |
| cnn.com | usatoday.com | entrepreneur.com | bankrate.com | nasdaq.com |
| dailynews.com | usnews.com | fastcompany.com | barchart.com | nerdwallet.com |
| dailypress.com | wsj.com | forbes.com | barrons.com | reuters.com |
| fox.com | yahoo.com | fortune.com | economictimes.com | seekingalpha.com |
| foxnews.com | Business | ibtimes.com | finviz.com | stocktwits.com |
| globalpost.com | allbusiness.com | inc.com | fnlondon.com | thestreet.com |
| msn.com | axios.com | informationweek.com | fool.com | tipranks.com |
| nbcnews.com | bizfluent.com | labusinessjournal.com | ft.com | tradingview.com |
| newsday.com | bizjournals.com | sbnonline.com | investing.com | zacks.com |
| newsweek.com | bloomberg.com | slate.com | investopedia.com | |
| nytimes.com | business.com | thebalance.com | investorplace.com | |
| | | | | |

| SAMPLE SITE LIST - LOCAL NEWS | | | |
|-------------------------------|--------------------------|---------------------|-----------------------------------|
| State | Market | Publisher by Medium | URL |
| New Hampshire | Newspapers Sites: | | |
| | Berlin | Berlin Reporter | newhampshirelakesandmountains.com |
| | Derry | Derry News | derrynews.com |
| | Keene | Keene Sentinel | sentinelsource.com |
| | Laconia | Citizen | citizen.com |
| | Manchester | Union Leader | unionleader.com |
| | Milford | Cabinet Press | cabinet.com |
| | Nashua | Nashua Telegraph | nashuatelegraph.com |
| | Portsmouth | Herald/Seacoast | seacoastonline.com |
| | Television Sites: | | |
| | Durham | WENH (PBS) | nhptv.org |
| Manchester | WMUR | wmur.com | |

Sample SEM Keywords

These keywords are all related to tax relief, compliance, and assistance services for individuals and small businesses dealing with back taxes, unpaid taxes, tax amnesty programs, penalties, and IRS or state tax debt resolution.

| | | | |
|---------------------------------|---------------------------|--|-----------------------------------|
| amend business tax return | business tax payment plan | file past taxes | how to get tax resolution clients |
| amnesty for back taxes | business tax penalty | file past year taxes for free | how to pay back taxes |
| amnesty for business taxes | business tax problems | file past years taxes | i need help filing back taxes |
| apply for tax forgiveness | business tax relief | file previous year taxes | i need to file back taxes |
| avoid tax penalties | business tax resolution | file taxes late | i owe back taxes |
| back business taxes | business tax return | file taxes late penalty | interest and penalty relief |
| back payroll taxes | business tax services | filing back taxes | interest on unpaid taxes |
| back tax amnesty | business tax settlement | fresh start tax relief | irs back taxes help |
| back tax forgiveness | business tax support | get rid of tax debt | irs debt forgiveness |
| back tax help | business taxes | government tax programs | irs debt relief |
| back tax relief | can i file late taxes | government tax relief | irs forgive back taxes |
| back tax relief program | certified tax specialist | help filing back taxes | irs help |
| back taxes | company tax filing | help paying back taxes | irs relief |
| back taxes owed | company tax return | help with back taxes near me | irs tax forgiveness |
| behind on taxes | corporate tax amnesty | help with back taxes owed to irs | irs tax forgiveness program |
| benefits of tax amnesty | corporate tax compliance | help with delinquent taxes | irs tax help |
| best back tax help | corporate tax deadlines | help with filing back taxes near me | irs tax relief |
| best tax help companies | corporate tax relief | help with irs debt | late business tax filing |
| best tax relief companies | corporate taxes | help with taxes | late corporate tax filing |
| best tax relief programs | corporation tax help | help with unpaid taxes | late tax payments |
| best tax relief services | cpa for business taxes | how can i file back taxes | late tax return filing |
| best tax resolution companies | cpa help with taxes | how do i apply for tax forgiveness | late taxes |
| best tax service for back taxes | cpa near me | how do i file back taxes | local tax help |
| best way to file back taxes | cpa services near me | how do i file late taxes | local tax relief |
| business tax amnesty | cpa tax services | how does tax amnesty work | missed tax deadline |
| business tax amnesty program | debt forgiveness taxes | how many years can you file back taxes | need to file back taxes |
| business tax assistance | delinquent business taxes | how to apply for tax forgiveness | new hampshire business taxes |
| business tax compliance | delinquent payroll taxes | how to become tax compliant | nh depart of revenue amnesty |
| business tax deadline extension | delinquent tax relief | how to file back taxes | new hampshire dra |
| business tax debt | file back taxes online | how to file late taxes | new hampshire taxes |
| business tax extension | file business taxes | how to file past taxes | nh business tax amnesty |
| business tax help | file my taxes late | how to file past years taxes | nh department of revenue |
| business tax help near me | file past due taxes | how to get tax relief | nh tax amnesty |

Sample SEM Keywords Continued

| | | | |
|--------------------------------|----------------------------|--------------------------------|--------------------------|
| nh tax amnesty program | state back taxes | tax expert near me | tax repayment program |
| nh tax help | state revenue department | tax extension | tax resolution |
| overdue taxes | state tax amnesty | tax filing assistance | tax resolution help |
| owe back taxes help | state tax debt forgiveness | tax filing extension | tax resolution services |
| past due tax help | state tax debt help | tax filing help | tax settlement |
| past due taxes | state tax debt relief | tax filing services | tax settlement services |
| pay back taxes | state tax forgiveness | tax filing services near me | tax site |
| pay corporate taxes online | state tax help | tax forgiveness | tax specialist |
| pay delinquent taxes | state tax payment plan | tax forgiveness help | tax specialist near me |
| pay past due taxes | state tax relief | tax forgiveness program | taxes online |
| pay state taxes | state tax relief programs | tax help companies | taxes website |
| pay taxes online | state tax settlement | tax help for back taxes | taxpayer assistance |
| payroll tax compliance | state taxes | tax help for business owners | unfiled taxes help |
| payroll tax penalty | tax accountant | tax help near me | unpaid corporate taxes |
| penalties for not filing taxes | tax advice | tax information | unpaid taxes |
| penalty relief program | tax advice near me | tax payment assistance | where to file back taxes |
| professional tax help | tax amnesty | tax payment plan | |
| professional tax services | tax amnesty application | tax penalties | |
| qualify for tax relief | tax amnesty deadline | tax penalty abatement | |
| reduce back taxes | tax amnesty program | tax penalty amnesty program | |
| reduce tax debt | tax assistance | tax penalty forgiveness | |
| resolve back taxes | tax assistance program | tax penalty relief | |
| resolve tax debt | tax attorney | tax penalty waiver | |
| resolve tax issues | tax companies | tax preparer | |
| revenue nh | tax company | tax preparer near me | |
| settle back taxes | tax compliance program | tax problems | |
| settle payroll taxes | tax consultant | tax programs | |
| settle taxes owed | tax deadline extension | tax relief | |
| settle unpaid taxes | tax debt | tax relief companies | |
| small business tax compliance | tax debt help | tax relief for business owners | |
| small business tax forgiveness | tax debt relief | tax relief help | |
| small business tax help | tax debt relief companies | tax relief programs | |
| small business tax programs | tax debt relief program | tax relief programs near me | |
| small business tax relief | tax debt settlement | tax relief services | |
| small business taxes | tax department | tax relief settlement | |

State of New Hampshire

Department of State

CERTIFICATE

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that MONTAGNE POWERS, LLC is a New Hampshire Limited Liability Company registered to transact business in New Hampshire on April 12, 2007. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: **576010**

Certificate Number: **0007142409**



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed
the Seal of the State of New Hampshire,
this 1st day of April A.D. 2025.

A handwritten signature in black ink, appearing to read "D. Scanlan", is written over a faint circular outline.

David M. Scanlan
Secretary of State

Limited Partnership or LLC Certification of Authority

I, Scott A. Tranchemontagne, hereby certify that I am the Member Manager of Montagne Powers, LLC, a limited liability company under RSA 304-C.

I certify that Edward "EJ" Powers is authorized as a member to bind the LLC. I further certify that it is understood that the State of New Hampshire will rely on this certificate as evidence that the person listed above currently occupies the position indicated and that they have full authority to bind the LLC and that this authorization **shall remain valid for thirty (30) days** from the date of this certification.

DATED: 9-10-25

ATTEST: 
Scott A. Tranchemontagne
Member Manager



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

4/1/2025

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

| | | |
|--|--|--------|
| PRODUCER Wieczorek Insurance 166 Concord St. Manchester NH 03104 | CONTACT NAME: Susan Biron | |
| | PHONE (A/C, No, Ext): (603) 668-3311 FAX (A/C, No): (603) 668-8413 E-MAIL ADDRESS: Susan@wizinsurance.com | |
| INSURED Montagne Powers, LLC 814 Elm Street Suite 205 Manchester NH 03101 | INSURER(S) AFFORDING COVERAGE | NAIC # |
| | INSURER A: Peerless Indemnity | 18333 |
| | INSURER B: Liberty Mutual | 24198 |
| | INSURER C: Risk Placement Services, Inc. | |
| | INSURER D: | |
| | INSURER E: | |
| | INSURER F: | |

COVERAGES

CERTIFICATE NUMBER: 25-26 Basic Revised w-Cyb

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

| INSR LTR | TYPE OF INSURANCE | ADDL INSD | SUBR WVD | POLICY NUMBER | POLICY EFF (MM/DD/YYYY) | POLICY EXP (MM/DD/YYYY) | LIMITS |
|----------|---|-----------|----------|---------------------|-------------------------|-------------------------|--|
| A | <input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input checked="" type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER: | | | BZA57101714 (26) | 5/21/2025 | 5/21/2026 | EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 50,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OPAGG \$ 2,000,000 \$ |
| A | AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input type="checkbox"/> HIRED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> NON-OWNED AUTOS | | | BZA57101714 (26) | 5/21/2025 | 5/21/2026 | COMBINED SINGLE LIMIT (Ea accident) \$ BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$ |
| B | <input checked="" type="checkbox"/> UMBRELLA LIAB <input type="checkbox"/> EXCESS LIAB <input checked="" type="checkbox"/> RETENTION \$ 10,000 <input type="checkbox"/> OCCUR <input type="checkbox"/> CLAIMS-MADE | | | US057101714-26 | 5/21/2025 | 5/21/2026 | EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000 \$ |
| | WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below | | | | | | <input type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$ |
| C | Professional Liability | | | EONNH161691222-004 | 5/25/2025 | 5/25/2026 | Limit 5,000,000 |
| C | Cyber Liability | | | HXCXYB-P-5056651.23 | 05/25/2025 | 05/25/2026 | Limit 3,000,000 |

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

The certificate holder is named as Additional Insured with regards to liability if required by signed written contract or agreement. 30 day Cancellation notice exception: 10 days notice applies for non-payment of premium and/or substantial increase in hazard. Policy BZA57101714-20 includes Business Personal Property in the amount of \$20,000 at Replacement Cost cause of loss Special Form with 100% co-insurance

CERTIFICATE HOLDER

Roger.Marchand@dra.nh.gov

NH Department of Revenue Administration
109 Pleasant St.
PO Box 457
Concord, NH 03302-0457

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

R Wieczorek/SUSAN

© 1988-2014 ACORD CORPORATION. All rights reserved.