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Caitlin D. Davis
Commissioner

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STATE OF NEW HAMPSHIRE
Department of Education
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August 5, 2025

Her Excellency, Governor Kelly A. Ayotte
And the Honorable Executive Council
State House
Concord, New Hampshire 03301

REQUESTED ACTION

For inclusion on the Consent Calendar, pursuant to MOP 1200, I.D., authorize the Department of Education, Division of Educator Support and Higher Education to pay the membership dues to the State Higher Education Executive Officers Association (SHEEO), (Vendor Code 167113) Boulder, CO, in the amount of \$6,062, effective upon Governor and Council approval for the period of October 1, 2025 through September 30, 2026. 100% Agency Income (Fees).

Funding is available in FY 2026 as follows:

06-56-56-566510-67770000 Higher Ed/ Transcript Admin Fees

Fiscal Year	Class/Account	Class Title	Total Amount
2026	026-500251	Organizational Dues	\$6,062
Total			\$6,062

EXPLANATION

The SHEEO is a national association established to help its members and states develop and sustain excellent systems of higher education. It (1) Organizes conferences to advance and disseminate knowledge about effective state policies and practices; (2) Maintains regular systems of communication among its members and provides ready access to relevant studies and publications; (3) Serves as a liaison between the states and the federal government; (4) Alerts members to emerging national and international policy issues; (5) Draws on the expertise of its members to advocate state and national policies to strengthen postsecondary education; (6) Represents the perspective of state higher education leaders on national, federal and international education initiatives; (7) Analyzes and synthesizes higher education policy issues and publishes reports to

inform the field; and (8) Implements projects to enhance higher education in the states. It is important that New Hampshire continues to be involved with this association in order to keep abreast of current and emerging higher education matters.

Listed below are answers to standard questions required for Governor and Council organizational dues and membership approval submissions:

1. How long has this organization been in existence and how long has this agency been a member of this organization? *The SHEEO has been in existence since 1954. The Higher Education Commission has been a member since 1976.*
2. Is there any other organization which provides the same or similar benefits which your agency belongs to? *No*
3. How many other states belong to this organization and is your agency the sole New Hampshire state agency that is a member? *Forty-nine states and Puerto Rico belong to this organization; the University System of New Hampshire shares in the New Hampshire membership and pays one half of the total cost.*
4. How is the dues structure established? (Standard fee for all states, based on population, based on other criteria, etc.) *The dues are determined by a sliding scale based on the appropriations for higher education in each state.*
5. What benefit does the state receive from participating in this membership?
SHEEO (1) Organizes conferences to advance and disseminate knowledge about effective state policies and practices; (2) Maintains regular systems of communication among its members and provides ready access to relevant studies and publications; (3) Serves as a liaison between the states and the federal government; (4) Alerts members to emerging national and international policy issues; (5) Draws on the expertise of its members to advocate state and national policies to strengthen postsecondary education; (6) Represents the perspective of state higher education leaders on national, federal and international education initiatives; (7) Analyzes and synthesizes higher education policy issues and publishes reports to inform the field; and (8) Implements projects to enhance higher education in the states. SHEEO is currently organizing a national Commission on the Regulation of Postsecondary Distance Education. It has placed members on negotiated rule-making panels for the U.S. Department of Education, and a past director of the Commission served in that capacity.
6. Are training or educational/research materials included in the membership? If so, is the cost included? Explain in detail. *Yes. Members have access to SHEEO Peer Collaboration Network services and the ability to ask questions of other members around the country. Attending conferences is also a privilege of membership, but registration fees apply.*
7. Is the membership required to receive any federal grants or required in order to receive or participate in licensing or certification exams? Explain. *No*

8. Is there any travel included with this membership fee? Explain in detail any travel to include the number of employees involved, the number of trips, destination if known and purposes of membership supported trips. *No, but in some cases SHEEO has received grants for special purpose meetings that have included travel reimbursement for participants, but this is not part of the membership fee.*
9. Which state agency employees are directly involved with this organization? (Indicate if they are members, voting members, committee members, and/or officers of the organization. *Director of the Division of Educator Support and Higher Education – Higher Education Commission. He/she is a voting member of the association.*
10. Explain in detail any negative impact to the State if the Agency did not belong to this organization. *New Hampshire would not have access to a valuable and efficient source of information to keep abreast of federal policy issues. The Agency would not have the benefit of frequent communication and collaboration with other state agencies with similar responsibilities. The Agency would lose an important opportunity for its voice to be heard in deliberations by this leading national organization that often shapes federal policy positions.*

Respectfully submitted,



Caitlin D. Davis
Commissioner of Education



SHEEO

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STATE HIGHER EDUCATION EXECUTIVE OFFICERS ASSOCIATION

www.sheeo.org

June 12, 2025

Stephen Appleby
Director, **New Hampshire Department of Education**
Division of Educator Support and Higher Education - Higher Education Commission
101 Pleasant St
Concord NH 03301-3860

Invoice #: 11748

Fiscal Year 2026 SHEEO Annual State Dues (October 1, 2025 to September 30, 2026)

Choose tier and remit the corresponding amount:

Tier 1: \$11,462

Includes dues, registration and travel expenses for one attendee to the SHEEO Annual Meeting in Washington, DC, July 13-16, 2026 and the SHEEO Higher Education Policy Conference in Minneapolis, MN, August 3-6, 2026.

Tier 2: \$8,762

Includes dues, registration and travel expenses for one attendee to the SHEEO Annual Meeting in Washington, DC, July 13-16, 2026.

Tier 3: \$6,062

Includes dues only

SHEEO can accept payment by check only.

Make checks payable to:

SHEEO
3035 Center Green Drive, Suite 100
Boulder, CO 80301-2205

Contact David Szczesny for questions (303) 541-1604; dszczesny@sheeo.org