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MO



Frank Edelblut  
Commissioner

Christine M. Brennan  
Deputy Commissioner

STATE OF NEW HAMPSHIRE  
DEPARTMENT OF EDUCATION  
101 Pleasant Street  
Concord, NH 03301  
TEL. (603) 271-3495  
FAX (603) 271-1953

128

April 12, 2023

His Excellency, Governor Christopher T. Sununu  
and the Honorable Council  
State House  
Concord, New Hampshire 03301

**REQUESTED ACTION**

Authorize the Department of Education to enter into a **sole source** amendment to an existing contract with Gud Marketing, Inc. (VC# 417351) Lansing, MI by increasing the price limitation by \$500,000 from \$545,000 to \$1,045,000 to implement a statewide campaign for the promotion of literacy among school aged children, effective upon Governor and Council approval through December 31, 2023. The original item was approved by Governor and Council on August 17, 2022 (item #61), amended on November 2, 2022 (item #59) and modified on Jan. 31, 2023. 100% Federal Funds.

Funds to support this request are available in the account titled ESSER III-ARP Act for FY23, and are anticipated to be available in FY24, upon the availability and continued appropriation of funds in the future operating budget, with the ability to adjust encumbrances between fiscal years through the Budget Office without further Governor and Council approval, if needed and justified.

06-56-562010-24370000-102-500731	<u>FY23</u>	<u>FY24</u>
Contracts for Program Services	\$406,500	\$638,500

**EXPLANATION**

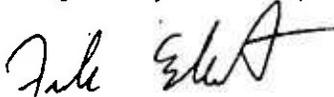
This request has become **sole source** because the contractor's scope of service is being increased and additional funds are being requested. The statewide reading campaign will support and enhance initiatives currently underway and in the process of being developed by the New Hampshire Department of Education (NHED), that focus on teaching New Hampshire children to be successful readers. As the state aims to recover academic learning loss and increase academic performance of students, this reading campaign is one of several tools to support services to New Hampshire youth, parents, educators, schools, and communities.

A Request for Proposal (RFP) was posted on the NHED website and on the Department of Administrative Services (DAS) website for Statewide Bids and Proposals on April 25, 2022. The department received proposals from six vendors for the statewide reading campaign. A panel of three individuals scored each of the proposals, with Gud Marketing receiving the highest ranking from each panelist.

Gud Marketing will develop a marketing campaign to promote reading and literacy within the Granite State. The campaign will target parents and guardians of children who have not yet entered school, through the development of competent reading and literacy skills. It will also target teachers, community groups that work with children and families, libraries, school districts and broader communities. The objective of the campaign is to promote the love of reading among New Hampshire youth, as well as strong literacy skills, reading proficiency and the importance of becoming life-long readers.

- An advertising campaign plan will be established to include goals and objectives, high-impact messaging, creative direction and themes, logo, tagline, or slogan.
- An earned media team (to cover and promote the campaign through organic means) will be created to garner interest and partnerships, and a social strategy will be developed to support and reinforce advertising tools.
- A video series will be developed that explains the importance of reading and early literacy in a lighthearted and fun way, directly targeting young children to increase their love of reading and boost literacy. Parents and guardians will also be targeted in the video series, explaining why reading to their children is imperative and detailing the benefits of reading books.
- A social media campaign will be launched to highlight key messaging points.
- A website landing page will be created to provide a web presence for the program, including a clear call to action.
- Marketing through the use of billboards, bus billboards, television commercials, radio ads, one-page flyers, email blasts and other opportunities will be considered/utilized as a way to promote reading.
- A fall 2023 campaign push will be implemented with additional paid media opportunities, expanded search tactics and social advertising, extensive print advertising, the creation of a new "NH Celebs Love Reading" social media component and a direct mail advertisement to expand the campaign reach.

Respectfully submitted,



Frank Edelblut  
Commissioner of Education

**AMENDMENT 2 TO  
PROFESSIONAL SERVICES CONTRACT**

Now come the New Hampshire Department of Education, Commissioner's Office, hereinafter "the Agency," and Gud Marketing, Inc., Lansing, MI, hereinafter "the Contractor," and, pursuant to an agreement between the parties that was approved by Governor and Council on August 17, 2022 (Item #61), amended on November 2, 2022 (Item #59) and modified on January 31, 2023, hereby agree to modify same as follows:

1. Amend Section 1.8 of the P-37 by increasing the price limitation by \$500,000 from \$545,000 to \$1,045,000.
2. Amend Exhibit B-1 (Scope of Service) by changing Phase Five to Phase Six.
3. Amend Exhibit B-1 (Scope of Service) by adding a new Phase Five, "Phase Five: expand marketing campaign to add:
  - Four new bus wraps and four new billboards
  - Run campaign on PBS platform
  - Create and run print and online advertisements and special content for NH Union Leader, NHPR, and NH Parenting
  - Implement a direct mail campaign with a bookmark mailing and/or QR code that leads parents to the website
  - Create a one-pager that explains the purpose of the campaign and leads individuals to the website
  - Extend digital videos into the fall 2023 season and add a new 15 second video spot
  - Extend paid search tactics into the fall 2023 season to expand campaign reach
  - Extend paid social advertising into the fall 2023 season and add Snapchat for all flights to expand reach and increase frequency with audiences using new creative executions
  - Implement a "NH Celebs Love Reading" component to the campaign. This social video campaign will introduce at least ten New Hampshire specific celebrities or influencers to read their favorite line of a book or share their favorite word through a series of social media video clips, therefore creating a strong public relations opportunity using paid promotion through digital video and social media."
4. Amend Exhibit C-1 (Budget) by changing phase Five to Phase Six.
5. Amend Exhibit C-1 (Budget) by adding a new Phase Five to include a combined \$500,000 for Fiscal Year 2024.
6. Amend Exhibit C-1 (Budget) by changing the total for Fiscal Year 2024 by \$500,000 from \$138,500 to \$638,500.
7. Amend Exhibit C-1 (Budget) table by replacing it with the table below.

Phase	Deliverables	FY23	FY24
Phase one	Partner intake survey, launch meeting and development of detailed work	\$2,500	\$0
Phase two	Research, secondary research, media analysis	\$4,000	\$0
Phase three	Develop advertising campaign	\$15,000	\$0
Phase four	Develop and implement advertising campaign and determine and develop advertising opportunities.	\$47,000	\$5,000
	Paid media	\$213,500	\$101,500
	Earned media	\$12,500	\$0
	Owned media	\$11,500	\$3,500
	Video series	\$75,000	\$0
Phase five	Fall Launch Campaign Development	\$0	\$80,000
	Paid Media	\$0	\$400,000
	Earned Media	\$0	\$10,000
	Owned Media	\$0	\$10,000
Phase six	Campaign success report	\$0	\$3,500
Pre and Post Surveys	See phase three and phase six of Exhibit B-1	\$25,000	\$25,000
<b>TOTAL</b>		<b>\$406,500</b>	<b>\$638,500</b>

8. Amend Exhibit C-1 Limitation on Price to change from \$545,000 to \$1,045,000.
9. All other provisions of this agreement shall remain in full force and effect as originally set forth; and
10. This amendment shall commence upon Governor and Council approval and shall terminate on (December 31, 2023).

This modification of an existing agreement is hereby incorporated by reference to the existing agreement by the parties and must be attached to the said agreement.

IN WITNESS WHEREOF, the parties, hereto have set their hands as of the day and year first above written.

THE STATE OF NEW HAMPSHIRE  
 Department of Education  
 (Agency)

Division of Commissioner's Office  
 By: [Signature] 4/18/2023  
 Frank Edelblut, Commissioner of Education Date

Gud Marketing Inc.  
 Name of Corporation (Contractor)  
 By: [Signature] 04/12/23  
 Deborah Horak, Principal Date

Approved as to form, substance and execution by the Attorney General this 18 day of April, 2023.

[Signature]  
 Elizabeth Brown, Division of Attorney General's Office

Approved by the Governor and Council this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_

By: \_\_\_\_\_

# State of New Hampshire

## Department of State

### CERTIFICATE

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that GUD MARKETING, INC is a Michigan Profit Corporation registered to transact business in New Hampshire on July 29, 2022. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 907579

Certificate Number: 0006197914



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed  
the Seal of the State of New Hampshire.

this 5th day of April A.D. 2023.

A handwritten signature in black ink, appearing to read "David M. Scanlan".

David M. Scanlan

Secretary of State

Certificate of Attestation

I, Jill Holden, hereby certify that I am a duly appointed representative of \_\_\_\_\_ that  
(Name)

Guid Marketing, Inc. I hereby certify that Deb Horak is duly  
(Name of Business) (Name & Title of person who signed contract)

authorized to execute contracts on behalf of Guid Marketing, Inc. and may bind the  
(Name of Business)

organization thereby.

I hereby certify that said authority has not been amended or repealed and remains in full force and effect as of the date of the contract to which this certificate is attached. This authority remains valid for thirty (30) days. I further certify that it is understood that the State of New Hampshire will rely on this certificate as evidence that the person(s) listed above currently occupy the position(s) indicated and that they have full authority to bind the corporation. To the extent that there are any limits on the authority of any listed individual to bind the corporation in contracts with the State of New Hampshire, all such limitations are expressly stated herein.

Dated: April 5, 2023

Attest: Jill Holden, Secretary  
(Name & Title)



GUDMARK-01

CGRIMES

# CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)  
4/3/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

**IMPORTANT:** If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

<b>PRODUCER</b> The Rathbun Agency, Inc. 529 W Saginaw St Lansing, MI 48933	<b>CONTACT NAME</b> Cheryl Grimes
	<b>PHONE (A/C, No, Ext)</b> (517) 482-1316 <b>FAX (A/C, No)</b>
	<b>E-MAIL ADDRESS</b> Cheryl@rathbunagency.com
<b>INSURER(S) AFFORDING COVERAGE</b>	
	<b>INSURER A</b> Home Owners Insurance Company <b>NAIC #</b> 26638
<b>INSURED</b>  GUD Marketing Inc 1223 Turner, Suite 101 Lansing, MI 48906	<b>INSURER B</b> Auto-Owners Insurance Co <b>18988</b>
	<b>INSURER C</b> Accident Fund Ins Co <b>10166</b>
	<b>INSURER D</b> Allied World Surplus
	<b>INSURER E</b> Hanover Insurance Co. <b>22292</b>
	<b>INSURER F</b>

**COVERAGES**      **CERTIFICATE NUMBER:**      **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WYD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR  GEN'L AGGREGATE L MIT APPL ES PER: <input checked="" type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:	X	X	[REDACTED]	12/31/2022	12/31/2023	EACH OCCURRENCE \$ 2,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 50,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ Excluded GENERAL AGGREGATE \$ 4,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 \$
B	<input type="checkbox"/> AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO OWNED AUTOS ONLY <input checked="" type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY			[REDACTED]	12/31/2022	12/31/2023	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
A	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input checked="" type="checkbox"/> RETENTION \$ 10,000	X	X	[REDACTED]	12/31/2022	12/31/2023	EACH OCCURRENCE \$ 2,000,000 AGGREGATE \$ 2,000,000 \$
C	<input checked="" type="checkbox"/> WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) <input type="checkbox"/> Y/N N/A If yes, describe under DESCRIPTION OF OPERATIONS below		X	[REDACTED]	2/3/2023	2/3/2024	<input checked="" type="checkbox"/> PER STATUTE <input checked="" type="checkbox"/> OTH-ER E.L. EACH ACC DENT \$ 500,000 E.L. DISEASE - EA EMPLOYEE \$ 500,000 E.L. DISEASE - POLICY LIMIT \$ 500,000
D	Prof. Errors & Omiss			[REDACTED]	6/10/2022	6/10/2023	Each/Agg \$ 3,000,000
E	Fidelity/Crime Bond			[REDACTED]	3/1/2022	3/1/2025	Fidelity/Crime \$ 100,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)  
Worked performed by the Named insured as per signed contract See Attached Additional Insured and other forms.

<b>CERTIFICATE HOLDER</b>  New Hampshire Department of Education (NHED) 25 Hall Street Concord, NH 03301	<b>CANCELLATION</b>  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	<b>AUTHORIZED REPRESENTATIVE</b>  



Frank Edelblut  
Commissioner

Christine M. Brennan  
Deputy Commissioner

STATE OF NEW HAMPSHIRE  
DEPARTMENT OF EDUCATION  
101 Pleasant Street  
Concord, NH 03301  
TEL. (603) 271-3495  
FAX (603) 271-1953

January 24, 2023

**Modification to: Gud Marketing, Inc., Contract  
Approved by Governor and Council on August 17, 2022, Item #61 and amended on  
November 2, 2022, Item #59**

Authorize New Hampshire Department of Education, Commissioner's Office, to modify the contract with Gud Marketing, Inc. (VC# 417351) Lansing, MI in the amount not to exceed \$545,000 to implement a statewide campaign for the promotion of literacy among school aged children. As of February 1, 2023, Gud Marketing, Inc., will modify its item budgets by transferring the amount of \$31,500 in funds from the FY24 budget to the FY23 budget to account for the development of all campaign assets prior to the campaign's launch in early 2023. See Budget Modification Table.

**Modification to include:**

- Funds in the FY24 budget will decrease by \$31,500.
- Funds in the FY23 budget will increase by \$31,500.
- The not to exceed amount of \$545,000 will remain unchanged.
- NOTE: all other contractual obligations remain in place as established in the original contract.

100% Federal Funds.

Funds to support this request are available in the account titled ESSER III- ARP Act for FY23 and are anticipated to be available in FY24, upon the availability and continued appropriation of funds in the future operating budget, with the authority to adjust encumbrances between fiscal years within the price limitation through the Budget Office, without further Governor approval, if needed and justified.

**Budget Modification Table:**

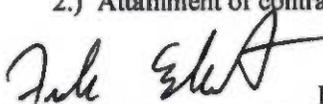
100% Federal Funds 06-56-56-562010-24370000-102-500731 <u>Contracts for Program Services</u>	FY23 Original	FY23 Change	FY23 Adjusted
Launch meeting	\$2,500	-	\$2,500
Research	\$4,000	-	\$4,000
Planning	\$15,000	-	\$15,000
Campaign Development	\$20,000	\$27,500	\$47,500
Earned Media	\$12,500	-	\$12,500
Owned Media	\$7,500	\$4,000	\$11,500
Video Series	\$75,000	-	\$75,000
Statewide Survey	\$25,000	-	\$25,000
Paid Media	\$213,500	-	\$213,500
Reporting	-	-	-
<b>TOTAL</b>	<b>\$375,000</b>	<b>\$31,500</b>	<b>\$406,500</b>

100% Federal Funds 06-56-56-562010-24370000-102-500731 <u>Contracts for Program Services</u>	FY24 Original	FY24 Change	FY24 Adjusted
Launch meeting	-	-	-
Research	-	-	-
Planning	-	-	-
Campaign Development	\$20,000	(\$15,000)	\$5,000
Earned Media	\$12,500	(\$12,500)	\$0
Owned Media	\$7,500	(\$4,000)	\$3,500
Video Series	-	-	-
Statewide Survey	\$25,000	-	\$25,000
Paid Media	\$101,500	-	\$101,500
Reporting	\$3,500	-	\$3,500
<b>TOTAL</b>	<b>\$170,000</b>	<b>(\$31,500)</b>	<b>\$138,500</b>

**Limitation of Price:** Upon Mutual agreement between the state contracting officer and the contractor, line items in this budget may be adjusted one to another, but in no case shall the budget exceed the price limitation of \$545,000.

Funds are contingent on:

- 1.) Federal Funding from the ESSER III – ARP Act for FY23; and
- 2.) Attainment of contractual and performance goals and measures.

  
 Date: 1/31/2023  
 Frank Edelblut  
 Commissioner  
 Department of Education

  
 Date: 1/26/2023  
 Deborah Horak  
 Principal and President  
 Gud Marketing, Inc.

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MLC



Frank Edelblut  
Commissioner

Christine M. Brennan  
Deputy Commissioner

STATE OF NEW HAMPSHIRE  
DEPARTMENT OF EDUCATION  
101 Pleasant Street  
Concord, NH 03301  
TEL. (603) 271-3495  
FAX (603) 271-1953

59

October 11, 2022

His Excellency, Governor Christopher T. Sununu  
and the Honorable Council  
State House  
Concord, New Hampshire 03301

**REQUESTED ACTION**

Authorize the Department of Education to enter into a **sole source** amendment to an existing contract with Gud Marketing, Inc. (VC# 417351) Lansing, MI by increasing the amount by \$50,000 from \$495,000 to \$545,000 to implement a statewide campaign for the promotion of literacy among school aged children, effective upon Governor and Council approval through December 31, 2023. The original item was approved by Governor and Council on August 17, 2022 (item #61). 100% Federal Funds.

Funds to support this request are available in the account titled ESSER III-ARP Act for FY23, and are anticipated to be available in FY24, upon the availability and continued appropriation of funds in the future operating budget, with the ability to adjust encumbrances between fiscal years through the Budget Office without further Governor and Council approval, if needed and justified.

06-56-562010-24370000-102-500731	<u>FY23</u>	<u>FY24</u>
Contracts for Program Services	\$375,000	\$170,000

**EXPLANATION**

This request has become **sole source** because the contractor's scope of service is being increased and additional funds are being requested. The statewide reading campaign will support and enhance initiatives currently underway and in the process of being developed by the New Hampshire Department of Education (NHED), that focus on teaching New Hampshire children to be successful readers. As the state aims to recover academic learning loss and increase academic performance of students, this reading campaign is one of several tools to support services to New Hampshire youth, parents, educators, schools, and communities.

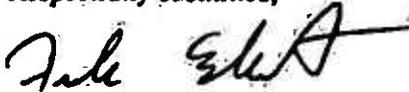
Gud Marketing will develop a marketing campaign to promote reading and literacy within the Granite State. The campaign will target parents and guardians of children who have not yet entered school, through the development of competent reading and literacy skills. It will also target teachers, community groups that work with children and families, libraries, school districts and broader communities. The objective of the campaign is to promote the love of reading among New Hampshire youth, as well as strong literacy skills, reading proficiency and the importance of becoming life-long readers.

- An advertising campaign plan will be established to include goals and objectives, high-impact messaging, creative direction and themes, logo, tagline, or slogan.
- An earned media team will be created to garner interest and partnerships, and a social strategy will be developed to support and reinforce advertising tools.
- A video series will be developed that explains the importance of reading and early literacy in a lighthearted and fun way, targeting young children directly to increase their love of reading and boost literacy. Parents and guardians will also be targeted in the video series, explaining why reading to their children is imperative and detailing the benefits of reading books.
- A social media campaign will be launched to highlight key messaging points.
- A website landing page will be created to provide a web presence for the program, including a clear call to action.
- Marketing through the use of billboards, bus billboards, television commercials, radio ads, one-page flyers, email blasts and other opportunities will be considered/utilized as a way to promote reading.

A Request for Proposal (RFP) was posted on the NHED website and on the Department of Administrative Services (DAS) website for Statewide Bids and Proposals on April 25, 2022. The department received proposals from six vendors for the statewide reading campaign. A panel of three individuals scored each of the proposals, with Gud Marketing receiving the highest ranking from each panelist.

In the event Federal Funds no longer become available, additional General Funds will not be requested to support this program.

Respectfully submitted,



Frank Edelblut  
Commissioner of Education

**AMENDMENT TO  
PROFESSIONAL SERVICES CONTRACT**

Now come the New Hampshire Department of Education, Division of Learner Support, hereinafter "the Agency," and Gud Marketing, Inc. Lansing, MI (VC# 417351), hereinafter "the Contractor", and pursuant to an agreement between the parties that was approved by Governor and Council on August 17, 2022 (Item #61) hereby agree to modify same as follows:

1. Amend Section 1.8 of the P-37 by increasing the price limitation by \$50,000 from \$495,000 to \$545,000.
2. Remove Exhibit B (Scope of Service) and replace with Exhibit B-1 (Scope of Services)
3. Remove Exhibit C (Budget) and replace with C-1 (Budget)
4. All other provisions of this agreement shall remain in full force and effect as originally set forth; and
5. This amendment shall commence upon Governor and Council approval and shall terminate on December 31, 2023.

This modification of an existing agreement is hereby incorporated by reference to the existing agreement by the parties and must be attached to the said agreement.

IN WITNESS WHEREOF, the parties, hereto have set their hands as of the day and year first above written.

THE STATE OF NEW HAMPSHIRE  
Department of Education  
(Agency)

Division of Commissioner's Office  
By: [Signature] 10/18/2022  
Frank Edelblut, Commissioner of Education Date

Gud Marketing, Inc.  
Name of Corporation (Contractor)  
By: [Signature] 10/10/22  
Deborah Horak, Principal and President Date

Approved as to form, substance, and execution by the Attorney General this 18 day of October, 2022

[Signature]  
Division of Attorney General Office  
Elizabeth Brown

Approved by the Governor and Council this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_

By: \_\_\_\_\_

**EXHIBIT B-1**  
**Scope of Services**

Gud Marketing Inc. ("Gud Marketing") will provide, through the New Hampshire Department of Education ("NHED"), a marketing campaign to promote reading and literacy within New Hampshire ("Program"). The campaign program will target parents and guardians of children who have not yet entered school with the goal of encouraging them to help children develop competent reading and literacy skills. It will also target teachers, community groups that work with children and families, libraries, school districts and broader communities. The objective is to promote the love of reading among New Hampshire youth, as well as strong literacy skills, reading proficiency and the importance of becoming life-long readers.

Gud Marketing shall implement the following five phases of program activities, with an estimated start of work date on September 1, 2022, and an estimated launch date for the end of November 2022. The campaign will operate until December 31, 2023. No less than at the beginning and completion of each Phase, Gud Marketing will meet with NHED (virtually or in person) to ensure alignment with NHED objectives, including NHED approval of messaging and content.

**Phase One (estimate time to complete: one week from start of contract)**

- Meet with and survey key constituents to understand and develop project objectives.
- Discuss performance outcomes, set the foundation for the project and expand the understanding of priorities.
- Develop a detailed work plan, including a road map with timing and allocated budgets.

**Phase Two (estimated time to complete: two weeks after completion of Phase One)**

- The first round of research will be initiated to help identify effective messaging and materials that resonate with the key audience while focusing on parents and guardians of children who have not yet entered school, teachers and community organizations.
- Secondary research is implemented to help draft a comprehensive campaign brief highlighting goals based on priorities, services and recommendations.
- Investigate census data to understand key audiences and conduct analysis of literacy campaigns nationwide to identify evidence of success in language, messaging and tactics.
- Conduct media analysis of the target audience to determine and develop advertising opportunities and develop a strategic direction on messaging.

**Phase Three (estimated time to complete: three weeks after completion of Phase Two)**

- Establish an advertising campaign plan to promote reading and literacy, which will include goals and objectives, high-impact messaging, creative direction, themes, a logo and strong tagline or slogan.
- Create a media impact engagement plan and advertising opportunities that target identified audience and will trigger the desired outcome, awareness, action and behavior change to read more frequently and fluently.
- Draft a campaign calendar for implementing advertising.
- The messaging framework will include diversity and inclusion considerations.
- Gud Marketing will be implementing a pre-survey to gauge current interest from NH residents/parents/guardians on their love of reading, passion to help children read, improving literacy skills among youth and themselves; survey will be in the form of an electronic document. Data results will be collected by Gud Marketing and shared with NHED.

  
10/10/22

**Phase Four (estimated time to complete: five to nine weeks after completion of Phase three continuing for duration of contract)**

- Implement Advertising Campaign Plan using a web-based tracking system, Workamajig.
- Formulate a creative brief, launch the creative Gud Marketing team and initiate creative messaging testing.
- The creation of all deliverables is based on a schedule, and a paid media team will create the detailed media schedule.
- The earned media team will garner interest and partnerships, and the owned media team will develop a social strategy to support and reinforce advertising tools. Marketing through the use of billboards, bus billboards, television commercials, radio ads, one-pagers, email blasts, and other opportunities should be considered/utilized as a way to promote reading.
- Launch a social media campaign that includes a presence on Facebook, Instagram and Twitter that highlights the key messaging points.
- Create a landing page that provides a web presence for the program.
- Develop a video series (with five videos) that explains the importance of reading and early literacy in a lighthearted and fun way. A few videos in this series will target parents and guardians, explaining why reading to their children is imperative and detailing the benefits of visiting the library often and even handing their children books to explore. Other videos in this series will target young children directly to increase their love of reading and boost literacy. The preproduction will take two to three weeks, followed by one week of filming and five weeks of postproduction.

**Phase Five (estimated time to complete, from date of launch until end of contract date, December 31, 2023)**

- The Gud Marketing media team will monitor and optimize all placements to ensure return on investment.
- Monthly reporting to NHED on the performance of the various promotional placements.
- Gud Marketing will be implementing a post-survey to gauge any updated changes in interest from NH residents/parents/guardians on their love of reading, passion to help children read, improving literacy skills among youth and themselves following the campaign; survey will be in the form of an electronic document. Data results will be collected by Gud Marketing and shared with NHED.
- At the completion of the campaign, Gud Marketing will develop a detailed campaign report that highlights the effectiveness of each component of the performance outcomes.

*[Handwritten Signature]*  
*[Handwritten Initials]*

**EXHIBIT C-1  
Method of Payment**

Pricing has been divided into five segments to correspond with the five phases in the Scope of Services.

**Budget:**

Phase	Deliverables	FY23	FY24
Phase one	Partner intake survey, launch meeting and development of detailed work	\$2,500	\$0
Phase two	Research, secondary research, media analysis	\$4,000	\$0
Phase three	Develop advertising campaign	\$15,000	\$0
Phase four	Develop and implement advertising campaign and determine and develop advertising opportunities.	\$20,000	\$20,000
	Paid media	\$213,500	\$101,500
	Earned media	\$12,500	\$12,500
	Owned media	\$7,500	\$7,500
	Video series	\$75,000	\$0
Phase five	Campaign success report	\$0	\$3,500
Pre and Post Surveys	See phase three and phase five of Exhibit B-1	\$25,000	\$25,000
<b>TOTAL</b>		<b>\$375,000</b>	<b>\$170,000</b>

**Limitation on Price:** Upon mutual agreement between the state contracting officer and the contractor, line items in this budget may be adjusted one to another, but in no cases shall the total budget exceed the price limitation of \$545,000.

**Source of Funding:** Funds to support this request are available in the account titled ESSER III-ARP Act for FY23, and are anticipated to be available in FY24, upon the availability and continued appropriation of funds in the future operating budget, with the ability to adjust encumbrances between fiscal years through the Budget Office without further Governor and Council approval, if needed and justified, as follows.

06-56-562010-24370000-102-500731	<u>FY23</u>	<u>FY24</u>
Contracts for Program Services	\$375,000	\$170,000

**Method of Payment:** Payment is to be made monthly on the basis of invoices which are supported by a summary of activities that have taken place in accordance with the terms of this agreement, along with a detailed listing of expenses incurred. If otherwise correct and acceptable, payments will be made for 100% of the expenditures listed. Invoices shall be submitted electronically to:

Kimberly Houghton  
kimberly.c.houghton@doe.nh.gov

*[Handwritten Signature]*  
10/10/22

**State of New Hampshire**  
**Department of State**

CERTIFICATE

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that GUD.MARKETING. INC is a Michigan Profit Corporation registered to transact business in New Hampshire on July 29, 2022. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 907579

Certificate Number: 0005839155



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed  
the Seal of the State of New Hampshire,  
this 3rd day of August A.D. 2022.

A handwritten signature in black ink, appearing to read "David M. Scanlan".

David M. Scanlan  
Secretary of State

Certificate of Attestation

I, Jill Holden, hereby certify that I am a duly appointed representative of  
(Name)

QUD Marketing, Inc. I hereby certify that Deborah Horak, Principal and President is duly  
(Name of Business) (Name & Title of person who signed contract)

authorized to execute contracts on behalf of QUD Marketing, Inc. and may bind the  
(Name of Business)

organization thereby.

I hereby certify that said authority has not been amended or repealed and remains in full force and effect as of the date of the contract to which this certificate is attached. This authority remains valid for thirty (30) days. I further certify that it is understood that the State of New Hampshire will rely on this certificate as evidence that the person(s) listed above currently occupy the position(s) indicated and that they have full authority to bind the corporation. To the extent that there are any limits on the authority of any listed individual to bind the corporation in contracts with the State of New Hampshire, all such limitations are expressly stated herein.

Dated: Oct 11, 2022

Attest: Jill Holden  
(Jill Holden, Strategic Planning Director,  
Vice President/Secretary)



GUDMARK-01

CGRIMES

# CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)  
7/19/2022

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

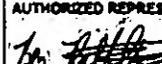
**IMPORTANT:** If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

<b>PRODUCER</b> The Rathbun Agency, Inc. 629 W Saginaw St Lansing, MI 48933	<b>CONTACT NAME:</b> Cheryl Grimes	
	<b>PHONE (A/C, No, Ext):</b> (517) 482-1316	<b>FAX (A/C, No):</b>
<b>EMAIL ADDRESS:</b> Cheryl@rathbunagency.com		
<b>INSURED:</b>  GUD Marketing Inc 1223 Turner, Suite 101 Lansing, MI 48906	<b>INSURER (1) AFFORDING COVERAGE</b>	
	<b>INSURER A:</b> Home Owners Insurance Company	<b>NAIC #</b> 26638
	<b>INSURER B:</b> Auto-Owners Insurance Co	<b>NAIC #</b> 18988
	<b>INSURER C:</b> Accident Fund Ins Co	<b>NAIC #</b> 10186
	<b>INSURER D:</b> Allied World Surplus	
	<b>INSURER E:</b> Hanover Insurance Co.	<b>NAIC #</b> 22292
<b>INSURER F:</b>		

**COVERAGES**                      **CERTIFICATE NUMBER:**                      **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBS (IND)	INSR (IND)	WOOD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR  GEN'L AGGREGATE LIMIT APPLIES PER: <input checked="" type="checkbox"/> POLICY <input type="checkbox"/> PER <input type="checkbox"/> LOC <input type="checkbox"/> OTHER:	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		[REDACTED]	12/31/2021	12/31/2022	EACH OCCURRENCE \$ 2,000,000 DAMAGE TO RENTED PREMISES (EA OCCURRENCE) \$ 50,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ 4,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000
B	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO OWNED AUTOS ONLY <input checked="" type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY				[REDACTED]	12/31/2021	12/31/2022	COMBINED SINGLE LIMIT (EA ACCIDENT) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per person) \$
A	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input checked="" type="checkbox"/> RETENTION \$ 10,000	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		[REDACTED]	12/31/2021	12/31/2022	EACH OCCURRENCE \$ 2,000,000 AGGREGATE \$ 2,000,000 \$ 2,000,000
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY <input type="checkbox"/> ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICE (EMPLOYEE EXCLUDED) (Mandatory in NH) If yes, describe below:	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	[REDACTED]	2/3/2022	2/3/2023	<input checked="" type="checkbox"/> PER STATUTE <input checked="" type="checkbox"/> OTH-ER EL EACH ACCIDENT \$ 500,000 EL DISEASE - PA EMPLOYEE \$ 500,000 EL DISEASE - POLICY LIMIT \$ 500,000
D	Prof. Errors & Ombas				[REDACTED]	6/10/2022	6/3/2023	Each/Agg \$ 3,000,000
E	Fidelity/Crime Bond				[REDACTED]	3/1/2022	3/1/2025	Fidelity/Crime \$ 100,000

<b>CERTIFICATE HOLDER</b>  New Hampshire Department of Education (NHED) 25 Hall Street Concord, NH 03301	<b>CANCELLATION</b>  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.  AUTHORIZED REPRESENTATIVE 
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Frank Edelblut  
Commissioner

Christine M. Brennan  
Deputy Commissioner

STATE OF NEW HAMPSHIRE  
DEPARTMENT OF EDUCATION  
101 Pleasant Street  
Concord, NH 03301  
TEL (603) 271-3498  
FAX (603) 271-1953

July 29, 2022

His Excellency, Governor Christopher T. Sununu,  
and the Honorable Council  
State House  
Concord, New Hampshire 03301

**REQUESTED ACTION**

Authorize the Department of Education to enter into a contract with Gud Marketing (VC# 417351) Lansing, MI in the amount of \$495,000 to implement a statewide campaign for the promotion of literacy among school aged children, effective upon Governor and Council approval through December 31, 2023: 100% Federal Funds.

Funds to support this request are available in the account titled ESSER III-ARP 2021 for FY23, and are anticipated to be available in FY24, upon the availability and continued appropriation of funds in the future operating budget, with the ability to adjust encumbrances between fiscal years through the Budget Office without further Governor and Council approval, if needed and justified.

06-56-562010-24370000-102-500731  
Contracts for Program Services

<u>FY23</u>	<u>FY24</u>
\$350,000	\$145,000

**EXPLANATION**

The statewide reading campaign will support and enhance initiatives currently underway and in the process of being developed by the New Hampshire Department of Education (NHED), that focus on teaching New Hampshire children to be successful readers. As the state aims to recover academic learning loss and increase academic performance of students, this reading campaign is one of several tools to support services to New Hampshire youth, parents, educators, schools, and communities.

Gud Marketing will develop a marketing campaign to promote reading and literacy within the Granite State. The campaign will target parents and guardians of children who have not yet entered school, through the development of competent reading and literacy skills. It will also target teachers, community groups that work with children and families, libraries, school districts and broader communities. The objective of the campaign is to promote the love of reading among New

His Excellency, Governor Christopher T. Sununu  
and the Honorable Council

Page 2 of 2.

Hampshire youth, as well as strong literacy skills, reading proficiency and the importance of becoming life-long readers.

- An advertising campaign plan will be established to include goals and objectives, high-impact messaging, creative direction and themes, logo, tagline, or slogan.
- An earned media team will be created to garner interest and partnerships, and a social strategy will be developed to support and reinforce advertising tools.
- A video series will be developed that explains the importance of reading and early literacy in a lighthearted and fun way, targeting young children directly to increase their love of reading and boost literacy. Parents and guardians will also be targeted in the video series, explaining why reading to their children is imperative and detailing the benefits of reading books.
- A social media campaign will be launched to highlight key messaging points.
- A website landing page will be created to provide a web presence for the program, including a clear call to action.
- Marketing through the use of billboards, bus billboards, television commercials, radio ads, one-page flyers, email blasts and other opportunities will be considered/utilized as a way to promote reading.

A Request for Proposal (RFP) was posted on the NHED website and on the Department of Administrative Services (DAS) website for Statewide Bids and Proposals on April 25, 2022. The department received proposals from six vendors for the statewide reading campaign. A panel of three individuals scored each of the proposals, with Gud Marketing receiving the highest ranking from each panelist.

In the event Federal Funds no longer become available, additional General Funds will not be requested to support this program.

Respectfully submitted,



Frank Edelblut  
Commissioner of Education

**ATTACHMENT A**  
**Bid Summary Scoring Sheet**

**Proposal Criteria in the RFP**

Category	Points
Develop and implement an advertising plan/campaign that would promote reading and literacy	40
Develop a video series that explains the importance of reading/early literacy skills	25
Determine and develop advertising opportunities	25
Create a timeline and execute paid ad plan and implement advertising/campaign deliverables to include video series; and seek earned media	15
Conduct analysis of advertising components that set goals	10
<b>Total</b>	<b>100</b>

**Proposals Received and Scored**

	Gud Marketing, Inc.	Cookson Communications	Concepts	Miller	MobileFuse	Teads
Review Bebe C.	86	83	70	59	18	19
Review Ryan L.	87	88	71	66	39	42
Review Josh M.	80	44	54	56	69	52
Average	84	72	65	60	43	38

**Review Process**

Scoring for review occurred between the dates of May 25, 2022 and June 6, 2022. The RFP review panel consisted of a New Hampshire parent and business professional, as well as two members of the New Hampshire media/public relations field.

**Reviewer Qualifications**

Bebe C. is a member of Kearsarge Regional School Board and co-founder of Decoding Dyslexia.

Ryan L. is a freelance news reporter for NH Union Leader and other NH media outlets.

Josh M. is a former WMUR news reporter and owner of the McElveen Strategies media relations firm.

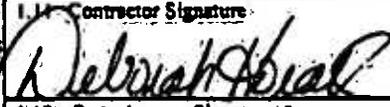
**Notice:** This agreement and all of its attachments shall become public upon submission to Governor and Executive Council for approval. Any information that is private, confidential or proprietary must be clearly identified to the agency and agreed to in writing prior to signing the contract.

**AGREEMENT**

The State of New Hampshire and the Contractor hereby mutually agree as follows:

**GENERAL PROVISIONS**

**I. IDENTIFICATION.**

1.1 State Agency Name New Hampshire Department of Education		1.2 State Agency Address 25 Hall Street, Concord, NH 03301	
1.3 Contractor Name Gud Marketing, Inc.		1.4 Contractor Address 1223 Turner Street Suite 101 Lansing, MI 48306	
1.5 Contractor Phone Number (517) 267-9800	1.6 Account Number See Exhibit C	1.7 Completion Date 12/31/2023	1.8 Price Limitation \$495,000
1.9 Contracting Officer for State Agency Kimberly Houghton, Communications Administrator		1.10 State Agency Telephone Number (603) 513-3030	
1.11 Contractor Signature  Date: 8/31/22		1.12 Name and Title of Contractor Signatory Deborah Horsk, Principal	
1.13 State Agency Signature  Date: 8/3/2022		1.14 Name and Title of State Agency Signatory Frank Edelblut, Commissioner of Education	
1.15 Approval by the N.H. Department of Administration, Division of Personnel (if applicable): By: _____ Director, On: _____			
1.16 Approval by the Attorney General (Form, Substance and Execution) (if applicable): By:  Elizabeth Brown On: 8/3/2022			
1.17 Approval by the Governor and Executive Council (if applicable): G&C Item number: _____ G&C Meeting Date: _____			

**2. SERVICES TO BE PERFORMED:** The State of New Hampshire, acting through the agency identified in block 1.1 ("State"), engages contractor identified in block 1.3 ("Contractor") to perform, and the Contractor shall perform, the work or sale of goods, or both, identified and more particularly described in the attached EXHIBIT B which is incorporated herein by reference ("Services").

**3. EFFECTIVE DATE/COMPLETION OF SERVICES:**

3.1 Notwithstanding any provision of this Agreement to the contrary, and subject to the approval of the Governor and Executive Council of the State of New Hampshire, if applicable, this Agreement, and all obligations of the parties hereunder, shall become effective on the date the Governor and Executive Council approve this Agreement as indicated in block 1.17; unless no such approval is required, in which case the Agreement shall become effective on the date the Agreement is signed by the State Agency as shown in block 1.13 ("Effective Date").

3.2 If the Contractor commences the Services prior to the Effective Date, all Services performed by the Contractor prior to the Effective Date shall be performed at the sole risk of the Contractor, and in the event that this Agreement does not become effective, the State shall have no liability to the Contractor, including without limitation, any obligation to pay the Contractor for any costs incurred or Services performed. Contractor must complete all Services by the Completion Date specified in block 1.7.

**4. CONDITIONAL NATURE OF AGREEMENT:**

Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds affected by any state or federal legislative or executive action that reduces, eliminates or otherwise modifies the appropriation or availability of funding for this Agreement and the Scope for Services provided in EXHIBIT B, in whole or in part. In no event shall the State be liable for any payments hereunder in excess of such available appropriated funds. In the event of a reduction or termination of appropriated funds, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to reduce or terminate the Services under this Agreement immediately upon giving the Contractor notice of such reduction or termination. The State shall not be required to transfer funds from any other account or source to the Account identified in block 1.6 in the event funds in that Account are reduced or unavailable.

**5. CONTRACT PRICE/PRICE LIMITATION/PAYMENT:**

5.1 The contract price, method of payment, and terms of payment are identified and more particularly described in EXHIBIT C which is incorporated herein by reference.

5.2 The payment by the State of the contract price shall be the only and the complete reimbursement to the Contractor for all expenses, of whatever nature incurred by the Contractor in the performance hereof, and shall be the only and the complete

compensation to the Contractor for the Services. The State shall have no liability to the Contractor other than the contract price.

5.3 The State reserves the right to offset from any amounts otherwise payable to the Contractor under this Agreement those liquidated amounts required or permitted by N.H. RSA 80:7 through RSA 80:7-c or any other provision of law.

5.4 Notwithstanding any provision in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made hereunder, exceed the Price Limitation set forth in block 1.8.

**6. COMPLIANCE BY CONTRACTOR WITH LAWS AND REGULATIONS/ EQUAL EMPLOYMENT OPPORTUNITY:**

6.1 In connection with the performance of the Services, the Contractor shall comply with all applicable statutes, laws, regulations, and orders of federal, state, county or municipal authorities which impose any obligation or duty upon the Contractor, including, but not limited to, civil rights and equal employment opportunity laws. In addition, if this Agreement is funded in any part by monies of the United States, the Contractor shall comply with all federal executive orders, rules, regulations and statutes, and with any rules, regulations and guidelines as the State or the United States issue to implement these regulations. The Contractor shall also comply with all applicable intellectual property laws.

6.2 During the term of this Agreement, the Contractor shall not discriminate against employees or applicants for employment because of race, color, religion, creed, age, sex, handicap, sexual orientation, or national origin and will take affirmative action to prevent such discrimination.

6.3 The Contractor agrees to permit the State or United States access to any of the Contractor's books, records and accounts for the purpose of ascertaining compliance with all rules, regulations and orders, and the covenants, terms and conditions of this Agreement.

**7. PERSONNEL:**

7.1 The Contractor shall at its own expense provide all personnel necessary to perform the Services. The Contractor warrants that all personnel engaged in the Services shall be qualified to perform the Services, and shall be properly licensed and otherwise authorized to do so under all applicable laws.

7.2 Unless otherwise authorized in writing, during the term of this Agreement, and for a period of six (6) months after the Completion Date in block 1.7, the Contractor shall not hire, and shall not permit any subcontractor or other person, firm or corporation with whom it is engaged in a combined effort to perform the Services to hire, any person who is a State employee or official, who is materially involved in the procurement, administration or performance of this Agreement. This provision shall survive termination of this Agreement.

7.3 The Contracting Officer specified in block 1.9, or his or her successor, shall be the State's representative. In the event of any dispute concerning the interpretation of this Agreement, the Contracting Officer's decision shall be final for the State.

Contractor Initials

Date 8/3/22

## 8. EVENT OF DEFAULT/REMEDIES.

8.1 Any one or more of the following acts or omissions of the Contractor shall constitute an event of default hereunder ("Event of Default"):

8.1.1 failure to perform the Services satisfactorily or on schedule;

8.1.2 failure to submit any report required hereunder; and/or

8.1.3 failure to perform any other covenant, term or condition of this Agreement.

8.2 Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:

8.2.1 give the Contractor a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) days from the date of the notice; and if the Event of Default is not timely cured, terminates this Agreement; effective two (2) days after giving the Contractor notice of termination;

8.2.2 give the Contractor a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the contract price which would otherwise accrue to the Contractor during the period from the date of such notice until such time as the State determines that the Contractor has cured the Event of Default shall never be paid to the Contractor;

8.2.3 give the Contractor a written notice specifying the Event of Default and set off against any other obligations the State may owe to the Contractor any damages the State suffers by reason of any Event of Default; and/or

8.2.4 give the Contractor a written notice specifying the Event of Default, treat the Agreement as breached, terminate the Agreement and pursue any of its remedies at law or in equity, or both.

8.3 No failure by the State to enforce any provisions hereof after any Event of Default shall be deemed a waiver of its rights with regard to that Event of Default, or any subsequent Event of Default. No express failure to enforce any Event of Default shall be deemed a waiver of the right of the State to enforce each and all of the provisions hereof upon any further or other Event of Default on the part of the Contractor.

## 9. TERMINATION.

9.1 Notwithstanding paragraph 8, the State may, at its sole discretion, terminate the Agreement for any reason, in whole or in part, by thirty (30) days written notice to the Contractor that the State is exercising its option to terminate the Agreement.

9.2 In the event of an early termination of this Agreement for any reason other than the completion of the Services, the Contractor shall, at the State's discretion, deliver to the Contracting Officer, not later than fifteen (15) days after the date of termination, a report ("Termination Report") describing in detail all Services performed, and the contract price earned, to and including the date of termination. The form, subject matter, content, and number of copies of the Termination Report shall be identical to those of any Final Report described in the attached EXHIBIT B. In addition, at the State's discretion, the Contractor shall, within 15 days of notice of early termination, develop and

submit to the State a Transition Plan for services under the Agreement.

## 10. DATA/ACCESS/CONFIDENTIALITY/PRESERVATION.

10.1 As used in this Agreement, the word "data" shall mean all information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations, computer programs, computer printouts, notes, letters, memoranda, papers, and documents, all whether finished or unfinished.

10.2 All data and any property which has been received from the State or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason.

10.3 Confidentiality of data shall be governed by N.H. RSA chapter 91-A or other existing law. Disclosure of data requires prior written approval of the State.

11. CONTRACTOR'S RELATION TO THE STATE. In the performance of this Agreement the Contractor is in all respects an independent contractor, and is neither an agent nor an employee of the State. Neither the Contractor nor any of its officers, employees, agents or members shall have authority to bind the State or receive any benefits, workers' compensation or other emoluments provided by the State to its employees.

## 12. ASSIGNMENT/DELEGATION/SUBCONTRACTS.

12.1 The Contractor shall not assign, or otherwise transfer any interest in this Agreement without the prior written notice, which shall be provided to the State at least fifteen (15) days prior to the assignment, and a written consent of the State. For purposes of this paragraph, a Change of Control shall constitute assignment. "Change of Control" means: (a) merger, consolidation, or a transaction or series of related transactions in which a third party, together with its affiliates, becomes the direct or indirect owner of fifty percent (50%) or more of the voting shares or similar equity interests, or combined voting power of the Contractor, or (b) the sale of all or substantially all of the assets of the Contractor.

12.2 None of the Services shall be subcontracted by the Contractor without prior written notice and consent of the State. The State is entitled to copies of all subcontracts and assignment agreements and shall not be bound by any provisions contained in a subcontract or an assignment agreement to which it is not a party.

13. INDEMNIFICATION. Unless otherwise exempted by law, the Contractor shall indemnify and hold harmless the State, its officers and employees, from and against any and all claims, liabilities and costs for any personal injury or property damages, patent or copyright infringement, or other claims asserted against the State, its officers or employees, which arise out of (or which may be claimed to arise out of) the acts or omission of the

Contractor, or subcontractors, including but not limited to the negligence, reckless or intentional conduct. The State shall not be liable for any costs incurred by the Contractor arising under this paragraph 13. Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the sovereign immunity of the State, which immunity is hereby reserved to the State. This covenant in paragraph 13 shall survive the termination of this Agreement.

#### 14. INSURANCE.

14.1 The Contractor shall, at its sole expense, obtain and continuously maintain in force, and shall require any subcontractor or assignee to obtain and maintain in force, the following insurance:

14.1.1 commercial general liability insurance against all claims of bodily injury, death or property damage, in amounts of not less than \$1,000,000 per occurrence and \$2,000,000 aggregate or excess; and

14.1.2 special cause of loss coverage form covering all property subject to subparagraph 10.2 herein, in an amount not less than 80% of the whole replacement value of the property.

14.2 The policies described in subparagraph 14.1 herein shall be on policy forms and endorsements approved for use in the State of New Hampshire by the N.H. Department of Insurance, and issued by insurers licensed in the State of New Hampshire.

14.3 The Contractor shall furnish to the Contracting Officer identified in block 1.9, or his or her successor, a certificate(s) of insurance for all insurance required under this Agreement. Contractor shall also furnish to the Contracting Officer identified in block 1.9, or his or her successor, certificate(s) of insurance for all renewal(s) of insurance required under this Agreement no later than ten (10) days prior to the expiration date of each insurance policy. The certificate(s) of insurance and any renewals thereof shall be attached and are incorporated herein by reference.

#### 15. WORKERS' COMPENSATION.

15.1 By signing this agreement, the Contractor agrees, certifies and warrants that the Contractor is in compliance with or exempt from, the requirements of N.H. RSA chapter 281-A ("Workers' Compensation").

15.2 To the extent the Contractor is subject to the requirements of N.H. RSA chapter 281-A, Contractor shall maintain, and require any subcontractor or assignee to secure and maintain, payment of Workers' Compensation in connection with activities which the person proposes to undertake pursuant to this Agreement. The Contractor shall furnish the Contracting Officer identified in block 1.9, or his or her successor, proof of Workers' Compensation in the manner described in N.H. RSA chapter 281-A and any applicable renewal(s) thereof, which shall be attached and are incorporated herein by reference. The State shall not be responsible for payment of any Workers' Compensation premiums or for any other claim or benefit for Contractor, or any subcontractor or employee of Contractor, which might arise under applicable State of New Hampshire Workers' Compensation laws in connection with the performance of the Services under this Agreement.

16. **NOTICE:** Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the addresses given in blocks 1.2 and 1.4, herein.

17. **AMENDMENT.** This Agreement may be amended, waived or discharged only by an instrument in writing signed by the parties hereto and only after approval of such amendment, waiver or discharge by the Governor and Executive Council of the State of New Hampshire unless no such approval is required under the circumstances pursuant to State law, rule or policy.

18. **CHOICE OF LAW AND FORUM.** This Agreement shall be governed, interpreted and construed in accordance with the laws of the State of New Hampshire, and is binding upon and inures to the benefit of the parties and their respective successors and assigns. The wording used in this Agreement is the wording chosen by the parties to express their mutual intent, and no rule of construction shall be applied against or in favor of any party. Any actions arising out of this Agreement shall be brought and maintained in New Hampshire Superior Court which shall have exclusive jurisdiction thereof.

19. **CONFLICTING TERMS.** In the event of a conflict between the terms of this P-37 form (as modified in EXHIBIT A) and/or attachments and amendment thereof, the terms of the P-37 (as modified in EXHIBIT A) shall control.

20. **THIRD PARTIES.** The parties hereto do not intend to benefit any third parties and this Agreement shall not be construed to confer any such benefit.

21. **HEADINGS.** The headings throughout the Agreement are for reference purposes only, and the words contained therein shall in no way be held to explain, modify, amplify or aid in the interpretation, construction or meaning of the provisions of this Agreement.

22. **SPECIAL PROVISIONS.** Additional or modifying provisions set forth in the attached EXHIBIT A are incorporated herein by reference.

23. **SEVERABILITY.** In the event any of the provisions of this Agreement are held by a court of competent jurisdiction to be contrary to any state or federal law, the remaining provisions of this Agreement will remain in full force and effect.

24. **ENTIRE AGREEMENT:** This Agreement, which may be executed in a number of counterparts, each of which shall be deemed an original, constitutes the entire agreement and understanding between the parties, and supersedes all prior agreements and understandings with respect to the subject matter hereof.

**EXHIBIT A.**

**Special Provisions**

**Additional Exhibits D-G**

**Federal Certification 2 CFR 200.415**

Required certifications include: (a) To assure that expenditures are proper and in accordance with the terms and conditions of the Federal award and approved project budgets, the annual and final fiscal reports or vouchers requesting payment under the agreements must include a certification, signed by an official who is authorized to legally bind the non-Federal entity, which reads as follows:

By signing this report, I certify to the best of my knowledge and belief that the report is true, complete, and accurate, and the expenditures, disbursements and cash receipts are for the purposes and objectives set forth in the terms and conditions of the Federal award. I am aware that any false, fictitious, or fraudulent information, or the omission of any material fact, may subject me to criminal, civil or administrative penalties for fraud, false statements, false claims or otherwise. (U.S. Code Title 18, Section 1001 and Title 31, Sections 3729-3730 and 3801-3812).

*Contract between Gud Marketing, Inc., and the New Hampshire Department of Education*

Contractor Initials

Date 8/21/20

## EXHIBIT B

### Scope of Services

Gud Marketing Inc. ("Gud Marketing") will provide, through the New Hampshire Department of Education ("NHED"), a marketing campaign to promote reading and literacy within New Hampshire ("Program"). The campaign program will target parents and guardians of children who have not yet entered school, with the goal of encouraging them to help children develop competent reading and literacy skills. It will also target teachers, community groups that work with children and families, libraries, school districts and broader communities. The objective is to promote the love of reading among New Hampshire youth, as well as strong literacy skills, reading proficiency and the importance of becoming life-long readers.

Gud Marketing shall implement the following five phases of program activities, with an estimated start of work date on September 1, 2022, and an estimated launch date for the end of November 2022. The campaign will operate until December 31, 2023. No less than at the beginning and completion of each Phase, Gud Marketing will meet with NHED (virtually or in person) to ensure alignment with NHED objectives, including NHED approval of messaging and content.

**Phase One** (estimated time to complete: one week from start of contract)

- Meet with and survey key constituents to understand and develop project objectives.
- Discuss performance outcomes, set the foundation for the project and expand the understanding of priorities.
- Develop a detailed work plan, including a road map with timing and allocated budgets.

**Phase Two** (estimated time to complete: two weeks after completion of Phase One)

- The first round of research will be initiated to help identify effective messaging and materials that resonate with the key audience while focusing on parents and guardians of children who have not yet entered school, teachers and community organizations.
- Secondary research is implemented to help draft a comprehensive campaign brief highlighting goals based on priorities, services and recommendations.
- Investigate census data to understand key audiences and conduct analysis of literacy campaigns nationwide to identify evidence of success in language, messaging and tactics.
- Conduct media analysis of the target audience to determine and develop advertising opportunities and develop a strategic direction on messaging.

**Phase Three** (estimated time to complete: three weeks after completion of Phase Two)

- Establish an advertising campaign plan to promote reading and literacy, which will include goals and objectives, high-impact messaging, creative direction, themes, a logo and strong tagline or slogan.
- Create a media impact engagement plan and advertising opportunities that target identified audience and will trigger the desired outcome, awareness, action and behavior change to read more frequently and fluently.
- Draft a campaign calendar for implementing advertising.
- The messaging framework will include diversity and inclusion considerations.

**Phase Four** (estimated time to complete: five to nine weeks after completion of Phase Three continuing for duration of contract)

- Implement Advertising Campaign Plan using a web-based tracking system, Workamajig.
- Formulate a creative brief, launch the creative, Gud Marketing team and initiate creative messaging testing.
- The creation of all deliverables is based on a schedule, and a paid media team will create the detailed media schedule.

Contract between Gud Marketing, Inc., and the New Hampshire Department of Education

Contractor Initials

Date 5/13/22

EXHIBIT B CONTINUED

- The earned media team will garner interest and partnerships, and the owned media team will develop a social strategy to support and reinforce advertising tools. Marketing through the use of billboards, bus billboards, television commercials, radio ads, one-pagers, email blasts, and other opportunities should be considered/utilized as a way to promote reading.
- Launch a social media campaign that includes a presence on Facebook, Instagram and Twitter that highlights the key messaging points.
- Create a landing page that provides a web presence for the program.
- Develop a video series (with five videos) that explains the importance of reading and early literacy in a lighthearted and fun way. A few videos in this series will target parents and guardians, explaining why reading to their children is imperative and detailing the benefits of visiting the library often and even handing their children books to explore. Other videos in this series will target young children directly to increase their love of reading and boost literacy. The preproduction will take two to three weeks, followed by one week of filming and five weeks of postproduction.

**Phase Five** (estimated time to complete, from date of launch until end of contract date, December 31, 2023)

- The Gud Marketing media team will monitor and optimize all placements to ensure return on investment.
- Monthly reporting to NHED on the performance of the various promotional placements.
- At the completion of the campaign, Gud Marketing will develop a detailed campaign report that highlights the effectiveness of each component of the performance outcomes.

**EXHIBIT C**  
**Method of Payment**

**Budget**

Pricing has been divided into five segments to correspond with the five phases in the Scope of Services.

Phase	Deliverables	FY23	FY24
Phase one	Partner intake survey, launch meeting and development of detailed work	\$2,500	
Phase two	Research, secondary research, media analysis	\$4,000	
Phase three	Develop advertising campaign	\$15,000	
Phase four	Develop and implement advertising campaign and determine and develop advertising opportunities:	\$20,000	\$20,000
	Paid media	\$213,500	\$101,500
	Earned media	\$12,500	\$12,500
	Owned media	\$7,500	\$7,500
	Video series	\$75,000	
Phase five	Campaign success report		\$3,500
	<b>TOTAL</b>	<b>\$350,000</b>	<b>\$145,000</b>

**Limitation on Price:** Upon mutual agreement between the state contracting officer and the contractor, line items in this budget may be adjusted one to another, but in no cases shall the total budget exceed the price limitation of \$495,000.

**Source of Funding:** Funds to support this request are available in the account titled ESSER III-ARP 2021 for FY23, and are anticipated to be available in FY24, upon the availability and continued appropriation of funds in the future operating budget, with the ability to adjust encumbrances between fiscal years through the Budget Office without further Governor and Council approval, if needed and justified, as follows.

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Contracts for Prog. Servi.

<b>FY23</b>	<b>FY24</b>
<b>\$350,000</b>	<b>\$145,000</b>

**Method of Payment:** Payment is to be made monthly on the basis of invoices which are supported by a summary of activities that have taken place in accordance with the terms of this agreement, along with a detailed listing of expenses incurred. If otherwise correct and acceptable, payments will be made for 100% of the expenditures listed. Invoices shall be submitted electronically to:

Kimberly Houghton  
kimberly.e.houghton@doe.nh.gov

*Contract between Gnd Marketing, Inc., and the New Hampshire Department of Education*

Contractor Initials

Date 3/3/23

## EXHIBIT D

### Contractor Obligations

Contracts in excess of the simplified acquisition threshold (currently set at \$250,000) must address administrative, contractual, or legal remedies in instances where the contractors violate or breach contract terms, and provide for such sanctions and penalties as appropriate. Reference: 2 C.F.R. § 200.326 and 2 C.F.R. 200, Appendix II, required contract clauses.

The contractor acknowledges that 31 U.S.C. Chap. 38 (Administrative Remedies for False Claims and Statements) applies to the contractor's actions pertaining to this contract.

The Contractor certifies and affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. § 3801 et seq., apply to this certification and disclosure, if any.

#### Breach

A breach of the contract clauses above may be grounds for termination of the contract, and for debarment as a contractor and subcontractor as provided in 29 C.F.R. § 5.12.

#### Fraud and False Statements

The Contractor understands that, if the project which is the subject of this Contract is financed in whole or in part by federal funds, that if the undersigned, the company that the Contractor represents, or any employee or agent thereof, knowingly makes any false statement, representation, report or claim as to the character, quality, quantity, or cost of material used or to be used, or quantity or quality work performed or to be performed, or makes any false statement or representation of a material fact in any statement, certificate, or report, the Contractor and any company that the Contractor represents may be subject to prosecution under the provision of 18 USC §1001 and §1020.

#### Environmental Protection

(This clause is applicable if this Contract exceeds \$150,000. It applies to Federal-aid contracts only.)

The Contractor is required to comply with all applicable standards, orders or requirements issued under Section 306 of the Clean Air Act (42 U.S.C. 1857 (h)), Section 508 of the Clean Water Act (33 U.S.C. 1368), Executive Order 11738, and Environmental Protection Agency (EPA) regulations (40 CFR Part 15) which prohibit the use under non-exempt Federal contracts, grants or loans of facilities included on the EPA List of Violating Facilities. Violations shall be reported to the FHWA and to the U.S. EPA Assistant Administrator for Enforcement.

#### Procurement of Recovered Materials

In accordance with Section 6002 of the Solid Waste Disposal Act (42 U.S.C. § 6962), State agencies and agencies of a political subdivision of a state that are using appropriated Federal funds for procurement must procure items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition; where the purchase price of the item exceeds \$10,000 or the value of the quantity acquired in the preceding fiscal year exceeded \$10,000, must procure solid waste management services in a manner that maximizes energy and resource recovery; and must have established an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

Revised 6-25-21

Contractor Initials

Date 5/13/22

Exhibit E

Federal Debarment and Suspension

- a. By signature on this Contract, the Contractor certifies its compliance, and the compliance of its Sub-Contractors, present or future, by stating that any person associated therewith in the capacity of owner, partner, director, officer, principal investor, project director, manager, auditor, or any position of authority involving federal funds:
1. is not currently under suspension, debarment, voluntary exclusion, or determination of ineligibility by any Federal Agency;
  2. NHEDs not have a proposed debarment pending;
  3. Has not been suspended, debarred, voluntarily excluded or determined ineligible by any Federal Agency within the past three (3) years; and
  4. Has not been indicted, convicted, or had a civil judgment rendered against the firm by a court of competent jurisdiction in any matter involving fraud or official misconduct within the past three (3) years.
- b. Where the Contractor or its Sub-Contractor is unable to certify to the statement in Section a.1. above, the Contractor or its Sub-Contractor shall be declared ineligible to enter into Contract or participate in the project.
- c. Where the Contractor or Sub-Contractor is unable to certify to any of the statements as listed in Sections a.2., a.3., or a.4., above, the Contractor or its Sub-Contractor shall submit a written explanation to the NHED. The certification or explanation shall be considered in connection with the NHED's determination whether to enter into Contract.
- d. The Contractor shall provide immediate written notice to the NHED if, at any time, the Contractor or its Sub-Contractor, learn that its Debarment and Suspension certification has become erroneous by reason of changed circumstances.

Revised 6-25-21

Contractor Initials

Date 5/7/22

Exhibit F

Anti-Lobbying

The Contractor agrees to comply with the provisions of Section 319 of Public Law 101-121, Government wide Guidance for New Restrictions on Lobbying, and 31 U.S.C. 1352, and further agrees to have the Contractor's representative execute the following Certification:

The Contractor certifies, by signing and submitting this contract, to the best of his/her knowledge and belief, that:

- a. No federal appropriated funds have been paid or shall be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence any officer or employee of any State or Federal Agency, a Member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the awarding of any Federal contract, the making of any federal grant, the making of any federal loan, the entering into any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
- b. If any funds other than federally appropriated funds have been paid or shall be paid to any person for influencing or attempting to influence an officer or employee of any Federal Agency, a Member of Congress, and officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit the "Disclosure of Lobbying Activities" form in accordance with its instructions.

<https://www.gsa.gov/forms-library/disclosure-lobbying-activities>

- c. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making and entering into this transaction imposed by Section 1352, Title 31 and U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.
- d. The Contractor also agrees, by signing this contract that it shall require that the language of this certification be included in subcontracts with all Sub-Contractor(s) and lower-tier Sub-Contractors which exceed \$100,000 and that all such Sub-Contractors and lower-tier Sub-Contractors shall certify and disclose accordingly.
- e. The NHED shall keep the firm's certification on file as part of its original contract. The Contractor shall keep individual certifications from all Sub-Contractors and lower-tier Sub-Contractors on file. Certification shall be retained for three (3) years following completion and acceptance of any given project.

Revised 6-25-21

Contractor Initials  
Date

  
8/3/20

## Exhibit G

### Rights to Inventions Made Under a Contract, Copy Rights and Confidentiality

#### Rights to Inventions Made Under a Contract or Agreement

Contracts or agreements for the performance of experimental, developmental, or research work shall provide for the rights of the Federal Government and the recipient in any resulting invention in accordance with 37 CFR part 401, "Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements," and any implementing regulations issued by the NHED.

Any discovery or invention that arises during the course of the contract shall be reported to the NHED. The Contractor is required to disclose inventions promptly to the contracting officer (within 2 months) after the inventor discloses it in writing to contractor personnel responsible for patent matters. The awarding agency shall determine how rights in the invention/discovery shall be allocated consistent with "Government Patent Policy" and Title 37 C.F.R. § 401.

#### Confidentiality

All written and oral information and materials disclosed or provided by the NHED under this agreement constitutes Confidential Information, regardless of whether such information was provided before or after the date on this agreement or how it was provided.

The Contractor and representatives thereof, acknowledge that by making use of, acquiring or adding to information about matters and data related to this agreement, which are confidential to the NHED and its partners, must remain the exclusive property of the NHED.

Confidential information means all data and information related to the business and operation of the NHED, including but not limited to all school and student data contained in NH Title XV, Education, Chapters 186-200.

Confidential information includes but is not limited to, student and school district data, revenue and cost information, the source code for computer software and hardware products owned in part or in whole by the NHED, financial information, partner information (including the identity of NHED partners), Contractor and supplier information, (including the identity of NHED Contractors and suppliers), and any information that has been marked "confidential" or "proprietary", or with the like designation. During the term of this contract the Contractor agrees to abide by such rules as may be adopted from time to time by the NHED to maintain the security of all confidential information. The Contractor further agrees that it will always regard and preserve as confidential information/data received during the performance of this contract. The Contractor will not use, copy, make notes, or use excerpts of any confidential information, nor will it give, disclose, provide access to, or otherwise make available any confidential information to any person not employed or contracted by the NHED or subcontracted with the Contractor.

#### Ownership of Intellectual Property

The NHED shall retain ownership of all source data and other intellectual property of the NHED provided to the Contractor in order to complete the services of this agreement. As well the NHED will retain copyright ownership for any and all materials, patents and intellectual property produced, including, but not limited to, brochures, resource directories, protocols, guidelines, posters, or reports. The Contractor shall not reproduce any materials for purposes other than use for the terms under the contract without prior written approval from the NHED.

Revised 6-25-21

Contractor Initials: 

Date: 11/3/20

**Certificate of Authority**

I, Jill Holden, hereby certify that I am duly elected Clerk/Secretary/Officer of Gid Marketing.

I hereby certify the following is a true copy of the current Bylaws or Articles of Incorporation of the Corporation and that the Bylaws or Articles of Incorporation authorize the following officers or positions to bind the Corporation for contractual obligations Deborah Horak, Principal/President.

I further certify that it is understood that the State of New Hampshire will rely on this certificate as evidence that the person listed above currently occupies the position indicated and that they have full authority to bind the corporation.

DATED: 7-19-21

ATTEST:

Jill Holden  
(Name &  
Title)

Secretary, Gid Marketing

**State of New Hampshire**  
**Department of State**

**CERTIFICATE**

I, David M. Scanlan, Secretary of State of the State of New Hampshire, do hereby certify that GUD MARKETING, INC is a Michigan Profit Corporation registered to transact business in New Hampshire on July 29, 2022. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 907579

Certificate Number: 0005839155



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed  
the Seal of the State of New Hampshire,  
this 3rd day of August A.D. 2022.

A handwritten signature in black ink, appearing to read "David M. Scanlan", is written over a circular embossed seal.

David M. Scanlan,  
Secretary of State

